



Table Of Contents

1	Summary Of Project
2	Project Selection & Problem Identification
3	Innovation
4	Results Achieved
5	Standardisation
6	Review & Project Expandability



Summary of Project

"The theme of this project is to **enhance safety while operating Powered Industrial Trucks** (PIT) in the warehouse.

We aimed to improve the user knowledge before even handling the reach truck physically for the first time and hence drive down the overall incident rate with regards to reach truck usage by using Virtual Reality (VR) technologies."



Project Selection & Problem Identification

Reasons for selecting project | Identifying root causes of problem | Defining project scope

- In recent years, many incidents related to PIT Operations have occurred.
- Any PIT related incident can cause:
 - Property & Product Damage
 - Delivery **Delays**
 - Increased Manhours (Reduced Efficiency)
 - Negative Impact on Safety KPIs
 - Endangerment of Human Life
- Hence, a need to improve quality of reach truck operation standards among factory operators.



PIT (Reach Truck) Operator using Reach Truck at SE Hub Asia



Project Selection & Problem Identification

Reasons for selecting project | Identifying root causes of problem | Defining project scope

The issues were that:

- × Poor Knowledge Retention of the Safety Aspects among the operators
- Too much Information Overflow during lessons
- Poor Safe behavior among existing operators



Project Selection & Problem Identification

Reasons for selecting project | Identifying root causes of problem | **Defining project scope**

- Hence, Project Scope is to:
 - Create a training method on operating PITs that is:
 - Interesting and attention grabbing
 - Allow for better understanding of content and safety guidelines
 - Uses technology, allowing it to be used for a long term



New model of Reach Truck at Hub Asia



Our Solution | Alternative Solutions & Evaluations

- Using VR to assess the operator safety behavior while operating the PIT.
- With this VR training, mistakes can be simulated and practiced upon:
 - Reduce the human errors of the staff and
 - Increase knowledge retention through "hands-on" simulations



Team member trying out the prototype of VR headset



Simulation that operator will see when using VR headset



Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

1. Reach Truck Operator puts on VR headset and starts simulation exercise



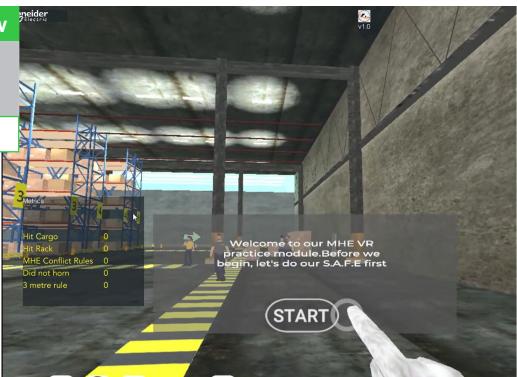


Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check

3. P.P.E Check







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check

3. P.P.E Check

4. MHE Equipment Check







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check

3. P.P.E Check

4. MHE Equipment Check

5. Start Up MHE







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check

3. P.P.E Check

4. MHE Equipment Check

5. Start Up MHE

6. MHE Pre-Inspection Checklist







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check

3. P.P.E Check

4. MHE Equipment Check

5. Start Up MHE

6. MHE Pre-Inspection Checklist

7. Trainees can select from 3 different scenarios







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

 Reach Truck Operator puts on VR headset and starts simulation exercise

2. S.A.F.E First Awareness Check

3. P.P.E Check

4. MHE Equipment Check

5. Start Up MHE

6. MHE Pre-Inspection Checklist

7. Trainees can select from 3 different scenarios

8. Trainees to be tested on safety cultures and habits







Our Solution | Alternative Solutions & Evaluations

Storyboard Overview

- Reach Truck Operator puts on VR headset and starts simulation exercise
- 2. S.A.F.E First Awareness Check
 - 3. P.P.E Check
 - 4. MHE Equipment Check
 - 5. Start Up MHE
- 6. MHE Pre-Inspection Checklist
 - 7. Trainees can select from 3 different scenarios
 - 8. Trainees to be tested on safety cultures and habits
- 9. Scoring metrics used to assess trainee competency





Our Solution | Alternative Solutions & Evaluations

Process Flow

PIT Operators to attend EHS induction & pass a quiz

Attend MHE
Safety Induction
& passed Theory
Test

PIT Operators to go through VR Assessment PIT Operators will undergo onsite practical training & assessment

Yearly Theory & VR Refresher Training















Our Solution | Alternative Solutions & Evaluations

- Since we are tackling the issue of improving training methods, our alternate solutions were in that category. They included:
 - Better quality videos and explanation slides
 - Hand-on miniature model of warehouse with toy reach trucks to simulate







Our Solution | **Alternative Solutions** & Evaluations

Hand-on miniature model of warehouse with toy reach trucks to simulate











Our miniature model that we used to simulate safety precautions



Our Solution | Alternative Solutions & Evaluations

	VR Training	Miniature Models	Better Video and Slides
Cost (Short Run)	×	×	~
Cost (Long Run)	~	×	×
Use of Technology	~	×	~
Generating Interest	~	X	X

Though the initial costs of VR training may be high, in the **long term it** would increase savings due to its best performance at improving operator knowledge on reach truck safety operations.

This would hence, reduce incidence rates the most and reducing costs in the long run, proving VR to be the ideal solution.



Life Is On



Risk Assessments (Before & After Implementation) | Tangible & Intangible Results

Risks: Before

Information overflow due to vast content taught at a very fast pace by instructors/ trainers

This might cause operators to completely forget what they were learning

Knowledge retention was poor, as "old-school" techniques of learning like pictures and videos were not enough to keep operators' attention



Risks: After

No such issue as now VR takes care of safety aspects while physical trainers only need to concentrate on technical aspects.

Thus, they can teach slowly, allowing operators to fully understand the lessons

Novelty factor of VR training increases interest among all operators.

This makes them very eager to practice using the VR headsets, making them retain more information



Risk Assessments (Before & After Implementation) | Tangible & Intangible Results

Panger to trainer and property when inadequately trained operators attempt to take the final physical reach truck operating test.

The VR simulations need to be passed by all operators before they can proceed top the physical test.

Thus, this makes them have a higher chance of passing the physical test, reducing risk of property or personal damage



Risk Assessments (Before & After Implementation) | Tangible & Intangible Results

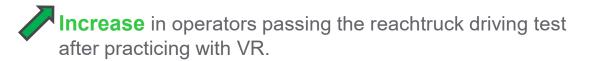


Decrease in Reach truck related incidents from operators who went thru VR training

Introduction of VR saw a **55.50% decrease** in incidents requiring recovery time off work from 84.03 manhours in 2018 to 37.48 manhours in 2019.



Decrease in property and product damage due to reduction of incidents





Team members trying out the VR system and taking down all feedback



Risk Assessments (Before & After Implementation) | Tangible & Intangible Results

- Overall increase in Safety Awareness
- **Increase** in understanding of all SOPs and rules at a faster rate.
- Increase in operators taking an interest in their own learning and self-improvement



Operator practicing using the VR simulation



Review & Project Expandability

Future Improvements | Future Expansions

- We realized that the driving practical aspects were better taught using a real reach truck, for obvious purposes.
- Hence, we decided to concentrate fully on the Safety Awareness and Safety Reaction + Response aspect of reach truck operations.
- We decided that we should improve this program such that it is a purely situational program which will assist operators in making the right choices when faced with some commonly made safety errors.
- Furthermore, we would increase the content to showcase all latest changes in SOPs as soon as possible.



Review & Project Expandability

Future Improvements | Future Expansions

- The tool of VR in operational and safety behavior training has no limits.
- Once we get the hang of it in reach truck operations, a key part of warehouse operations, we would be well-equipped to create other similar programs. Some examples that we are looking into are:
 - Switchboard and Electrical Wiring Operations
 - Emergency response (CPR/AED/Firefighting)
 - Training with Safe Distancing Rules in place
 - Many SE Product simulations
- among numerous other plans!



