

Beyond the Dot...

Singapore Logistics Association

Annual Report 2007



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Singapore has emerged as the **top country in terms of logistics** - the process of handling and shipping goods. Singapore's trump card is its highly efficient and reliable supply chain combined with competitive costs...

Courtesy of
The Straits Times - **"Singapore ranked No.1 logistics hub by World Bank"**
7 November 2007

Vision

Major contributor to promote Singapore as a world-class hub.

Mission

Promote professionalism and excellence of the logistics industry.

Objects

To promote, protect and develop a sound logistics industry generally, in close cooperation and consultation with any government authority, department or body, the private sector or any other person.

To develop, promote and enhance Singapore as a regional and international logistics centre with a reputation for reliability, integrity and high standards in logistics practice and management.

To represent, protect and promote the interests of members generally, to seek the support and assistance of any government authority, department or body, the private sector or any other person.

Organisation Structure



Chairman's Address

On reflection, 2007 has been an invigorating year for the association. The ensuing pages of this report put into context some of the contributions and achievements in the execution of our mission. This will help members appreciate the demands on the association in moving the industry beyond our horizon. We will highlight the activities and initiatives that, we hope, will propel the industry beyond the status quo and garner us to move beyond the dot, whether it is the individual, the company, the association or the industry.

The high point of the year is in obtaining the LEAD grant from SPRING Singapore. Receiving the award from the Minister for Trade & Industry, Mr Lim Hng Kiang, signified the recognition of the industry's determination to upgrade itself by government agencies. It also culminates the completion of the strategic plans by the SLA Council in our attempt to elevate the industry profile to a higher level. The exciting journey of implementing the various strategic thrusts as encapsulated in our LEAD program has begun.

The pervasiveness of the services that our members provide cuts across many industries. They affect the effectiveness of companies - whether small and large, local or international. We have good reasons to desire that members' contribution to the growth of businesses be recognized. The association continued its engagement with the business community and the government agencies to raise the awareness of the importance of logistics in contributing to the value chain and the challenges faced by members. Feedbacks were given on 13 issues through the Pro-Enterprise Panel. We are encouraged that the various government departments have responded positively to these initiatives.

A key concern facing the industry is how to attract and retain talents amidst the appeals and lures provided by competing industries for the small pool of supply. This is an on-going challenge even for the association. Squeezed by local shortage, the imperative is to look beyond the confines of the island and secure alternative sources of supply. For instance, the shortage of prime mover drivers is acute and players have resorted to secure foreign nationals to convert them to local driving regulations. SLA is proud to have lent support to the call for assistance from government agencies in addressing the issues. In addition, we continue to lobby for import of foreign workers from non-traditional sources.

Singapore has achieved the recognition of being a successful and key logistics hub. The island state is the knowledge centre that regional associations and members of the logistics fraternity seek to transplant our success in their own backyard. You will find in the report, some of the efforts in propagating our interests in the region and the international arena. Besides the on-going engagement with FIATA, this year also witnessed our active participation in the inaugural meeting of UN ESCAP Executives of National Freight Forwarders and Logistics Associations in the Asia Pacific Sub Regions in Bangkok.

We strive to be mould breakers, challenging the norm and setting new benchmark. Towards this end, the Council has worked hard to differentiate the activities. Supply Chain Exchange 2007 spotted a new outlook with a showcase of the latest logistics technologies to help companies boost their competencies. The confluence of SLA's 3rd e-Logistics Conference and the 4th Think Logistics by The Logistics Institute - Asia Pacific (TLI-AP) was aimed to help members geared up their supply chain for business growth. The 2-day conference on "Global Solutions for Global Risks in International Logistics, a joint effort with Forwarderlaw, was another effort to help members break beyond practicing our trade within the restricted compass.

These activities have attracted attention from the fraternity. 40 new members were admitted to the membership of the association. However, the consolidation of the industry also resulted in the loss of some members. The year achieved a net gain of 5.9% to 378 members. It is also heartening to note that more individual practitioners are upgrading themselves by attending the association's Specialist Training Programs, which witnessed an 11% increase in enrolment.

We are thankful for the strong support of members in attending the activities of the association. With you behind us, the Council is motivated to join hands with you as we scale greater heights. We look to the future with excitement and anticipation that the LEAD initiatives will result in the industry crossing the boundaries, both physical and psychological, to upsize, upscale and up-skill.

I want to express my appreciation to my fellow Council Members for their steadfastness, their tireless effort, support and camaraderie for making light the tasks.

On behalf of the Council, I also wish to thank the secretariat staff for their faithful commitment to these tasks. Despite the added workload and challenges, they have given their unflinching support to the Council.

Mr Quek Keng Lia ng
Chairman



The Council



1.



2.



3.



7.



8.



9.

1. **Mr Quek Keng Liang**
Chairman
Keppel Logistics Pte Ltd

2. **Mr Thomas Sim**
1st Deputy Chairman
International Freight
Consultants (S) Pte Ltd

3. **Mr Dennis Quek**
2nd Deputy Chairman
Singapore Post Ltd
(up to 6 March 2007 and from 29 October 2007)

7. **Mr Sharafdeen s/o Abdul Rasak**
Deputy Honorary Treasurer
Sea-Shore Transportation Pte Ltd

8. **Mr Wolfgang Laube**
Council Member
Birkart Globistics
(S.E.A.) Pte Ltd

9. **Mr Stanley Lim** PBM
Council Member
Toll Logistics (Asia) Ltd



4.



5.



6.



10.



11.



12.

4. **Mr Stanley Ong**
Honorary Secretary
Worldscope Shipping Pte Ltd

5. **Mr John Lim**
Deputy Honorary Secretary
K C Dat (Singapore) Pte Ltd

6. **Mr Kay Kong Swan**
Honorary Treasurer
OCWS Logistics Pte Ltd

10. **Mr Lim Boon Kwong**
Council Member
Freight Links Express Pte Ltd

11. **Mr Poh Key Boon**
Council Member
Poh Tiong Choon Logistics Ltd

12. **Mr Gerry Tan**
Council Member
Griffin Kinetic Pte Ltd

13. **Mr William Lim** *(Not in picture)*
Council Member
Teckwah Logistics Pte Ltd
(up to 30 March 2007)

Membership

The association welcomed the admission of 40 companies as members during the year under review. At the close of 2007, there were a total of 333 Ordinary Members and 45 Associate Members.

Of these, 31% became member more than a decade ago. That means more than 60% of companies that joined SLA 10 years ago, continued to enjoy the membership benefits. Another 30% joined for more than 3 years to 10 years with the majority 39% being admitted as members in the last 3 years.

The services provided by these member-companies are encompassing, covering the full range of logistics as well as support services including IT solutions, MHE, finance and insurance.

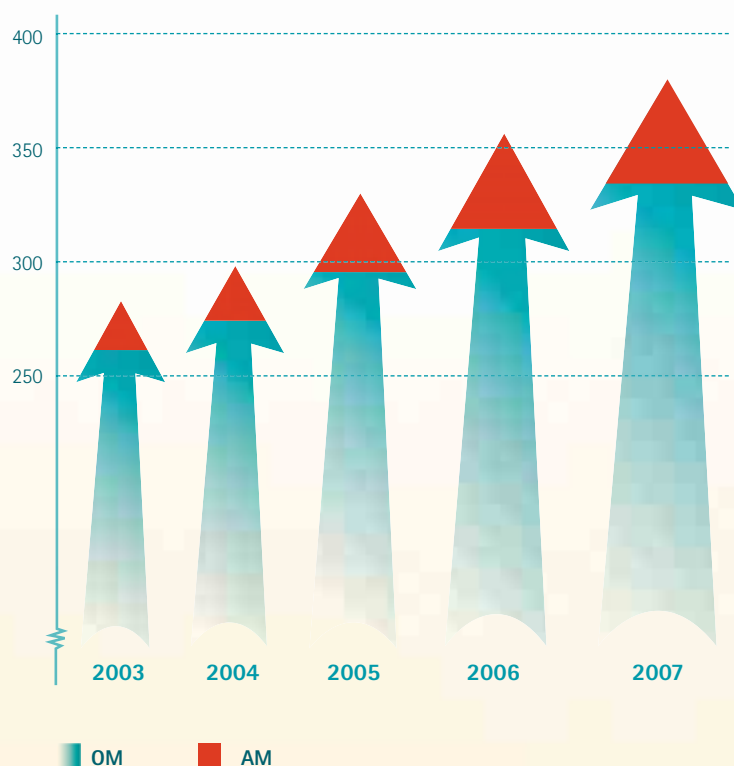
Admission

Ordinary Members

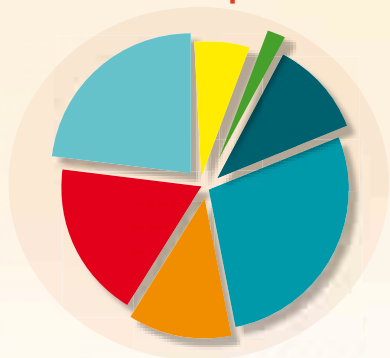
Balaji Logistics (Singapore) Pte Ltd • BLL's Transportation and Trading Pte Ltd • CCI Logistics Pte Ltd • Country-Roll Containers (Pte) Ltd • Expressway Logistics Pte Ltd • Fujitrans (Asia) Pte Ltd • Global Airfreight International Pte Ltd • Goldin Shipping Pte Ltd • I M Logistics Solution Pte Ltd • Ivy Warehousing & Transportation Pte Ltd • Kyuko Corporation Pte Ltd • Leeway Trans-Act Pte Ltd • Morrison Express Logistics Pte Ltd • Peck Tiong Choon Pte Ltd • Phoenix Agencies Pte Ltd • Phoenix International Freight (Singapore) Pte Ltd • Savino Del Bene (S) Pte Ltd • Sin-Freight International Pte Ltd • Singapore Post Limited • Tentat Logistics Pte Ltd • Tiong Woon Enterprise Pte Ltd • Tiong Woon International Pte Ltd • Tiong Woon Marine Pte Ltd • Toyofuji Shipping Singapore Pte Ltd • Unison Transport Pte Ltd • WHS Logistics Pte Ltd • Wyn2000 Logistics Pte Ltd

Associate Members

AAK-Logistic Services • AEO Logistics Pte Ltd • APLO International Pte Ltd • Aquila Transport Singapore Pte Ltd • BPS Global (Singapore) Pte Ltd • Cisco Security Technology Pte Ltd • CJ GLS Asia Pte Ltd • Direct Global Logistics Pte Ltd • Lynden Projects Singapore Pte Ltd • Marcorp Integrated Pte Ltd • MSN Shipping Agencies Pte Ltd • One Stop Habitat-Care Pte Ltd • WHS Global Transportation Pte Ltd



Membership Duration



YEARS	TOTAL	% OF TOTAL
Admitted in Year 2007	40	11
>1 to 3 yrs	107	28
>3 to 5 yrs	47	12
>5 to 10 yrs	68	18
>10 to 20 yrs	87	23
>20 to 30 yrs	22	6
>30 yrs	7	2
	378	100

Membership Growth

Year	2003		2004		2005		2006		2007	
MEMBERSHIP	OM	AM	OM	AM	OM	AM	OM	AM	OM	AM
Membership b/f	257	19	263	21	274	24	297	34	316	41
New Admission	19	10	22	9	27	16	33	16	27	13
Cessation	(19)	(2)	(14)	(3)	(9)	(3)	(17)	(7)	(16)	(3)
Reinstatement	-	-	-	-	2	-	1	-	-	-
Upgraded from AM to OM	6	(6)	3	(3)	3	(3)	2	(2)	6	(6)
As at 31 December	263	21	274	24	297	34	316	41	333	45
TOTAL	284		298		331		357		378	

OM – Ordinary Member

AM – Associate Member

Upgrade to Ordinary Members

- Acon Global Logistics Pte Ltd
- EBS Logistics Pte Ltd
- J. Martens (Asia-Pacific) Pte Ltd
- Senator International Singapore Pte Ltd
- Transliner Pte Ltd
- Zim Logistics S.E.A Pte Ltd

Cessation

Ordinary Members

All-Cargo Express (S) Pte Ltd • BAX Global Pte Ltd
 • Choon Heng Transport & Warehousing Pte Ltd • Container Bridge (S) Pte Ltd • Damco Singapore Pte Ltd • GAC Cargo Systems (Singapore) Pte Ltd • JNE Logistics Singapore Pte Ltd • Oriental Shipping (S) Pte Ltd • Peck Tiong Choon Pte Ltd • Q-Log Services Pte Ltd • Rong De Logistics Pte Ltd • S.V.E.P. Logistics (Int'l) Pte Ltd • Singapore Technologies Logistics Pte Ltd • Sumiso (S) Pte Ltd • TAF e-Logistics (Asia) Pte Ltd
 • UPS SCS (Singapore) Pte Ltd

Associate Members

Asiasoft (S) Pte Ltd • Joosen International Logistics Limited Liability Partnership • Q-Log Transportation Pte Ltd

Corporate SLA

Member Visits

The interests of members are paramount and most of the activities are in support of this cause, both in terms of corporate and as an industry.

In carrying out this object, the SLA secretariat staff called on a total of 39 newly admitted member-companies throughout the year. The visits seek to establish a close rapport with these new members, brief them on the various activities as well as projects undertaken so far by the association, highlight on-going issues of the logistics industry and gather their needs so that collectively, they could be addressed with the relevant organisations.



33rd Annual General Meeting (AGM)

In his maiden address as Chairman at the association's 33rd AGM, Mr Quek Keng Liang shared with general members that the association was working with SPRING Singapore to submit a proposal under the Local Enterprise and Association Development (LEAD) Programme. He strongly encouraged member-representatives to continuously support, participate and take a step forward to contribute to the association's efforts in spearheading those initiatives to elevate the industry.

Both the report and financial statements of the association for the year ended 31 December 2006 were approved during the meeting. H T Khoo & Company was also re-appointed as Auditor until the conclusion of the next AGM.

Bowling Tournament

The SLA 11th Bowling Tournament on 10 June at Victor's Superbowl attracted 29 competing teams. With his rousing roll off, the tournament was declared open by Mr Thomas Sim, 1st Deputy Chairman.

The top two teams were virtually evenly matched in every aspect. After three games of battling, the championship and Challenge Trophy went to K C Dat (Singapore) with a total pin fall of 1943. It was a mere 10 points more than the first runner-up, Richland Logistics Services followed by Keppel Logistics as second runner-up.



CEO Networking Session

Alongside with the Supply Chain Exchange 2007 conference, SLA hosted a CEO Networking Cocktail party on 1 November. The evening provided an ideal opportunity for some 130 chief executives and key personnel of member-companies to network with the speakers, delegates and exhibitors who participated in the conference.

The event was graced by Mr Loh Khum Yean, Chief Executive, SPRING Singapore. There was also a special presentation on "Branding Singapore as the Supply Chain & Logistics Hub" by Mr Colin Anderson, Founder and Managing Partner of Brand Courage.



Logistics@Golf

Following two earlier successful friendly golf games amongst keen golfers from SLA and the Aircargo Social Golfers, the third was held on 26 January with a total of six flights at the Laguna National Golf & Country Club.

These casual networking games led to the formation of Logistics@Golf, which attracted an initial membership of 30 golfers from the industry. Its inaugural game with 24 golfers was played also at the Laguna National Golf & Country Club on 27 July.

Game 2 of Logistics@Golf was held at the challenging Palm Course in the Raffles Country Club on 28 September. The spirit of camaraderie was evident as the golfers were treated to dinner and drinks, courtesy of Titan Projects Services.

Plans were in the pipeline to organise friendly matches with like-minded business groupings from other industries to expand the networking opportunities.

Board of Trustees

Pursuant to the SLA Constitution, the Board of Trustees registered to take charge of the associations's property situated at 153B Goldhill Centre comprised:

- Mr Stanley Lim
- Mr Poh Key Boon
- Mr Sharafdeen s/o Abdul Rasak

Legal Counsel

Mr Michael Lai
Partner
Head, Shipping Department
KhatarWong
Advocates & Solicitors



International & Industry Relations



...connect to breakthrough

- Strengthen ties with government agencies, trade organizations and international organisations.
- Make representations to government agencies, trade organisations on policies or development that directly or indirectly affect trade logistics.
- Oversee and review the mediation process.

Committee Chairman:

Mr Quek Keng Liang

Members:

Mr Thomas Sim, Mr Dennis Quek, Mr Stanley Ong, Mr John Lim, Mr Wolfgang Laube, Mr Poh Key Boon, Mr Gerry Tan, Mr Georg Schulz

Representations in Government / Trade Advisory & Work Committees

SLA continued to play an active role in contributing to feedback on government or trade policies, development of trade logistics, forums of deliberation and the exchange of ideas to the well being of the logistics industry.

In summary, SLA was represented in the following groupings during the year under review:

IDA iN2015 Infocomm@SeaPort	Mr Dennis Quek
PSA PORTNET® Advisory Board	Mr Kay Kong Swan
PSA PORTNET® Advisory Committee	Mr Sharafdeen s/o AR Mr Raymond Ong
Resource Panel of the Government Parliamentary Committee on Transport 2007-2008	Mr Quek Keng Liang
SBF Korea-Singapore Logistics Council	Mr Stanley Lim Mr Thomas Sim
Singapore Customs Advisory Committee	Mr Quek Keng Liang Mr Stanley Lim
Singapore Customs Strategic Goods Regulatory Procedures Task Force	Mr Stanley Lim Mr Gerry Tan
SPRING Enterprise Development Advisory Council (EDAC)	Mr Quek Keng Liang
SPRING SAC Council Committee for Management Systems & Product	Mr John Lim
SPRING Special Technical Committee for Supply Chain Management (STC-SCM)	Mr Georg Schulz
WDA Institute of Service Excellence@SMU (ISES) Governing Council	Mr Quek Keng Liang

Resource Panel

Mr Quek Keng Liang – Chairman, was invited to participate in the Resource Panel of the Government Parliamentary Committee (GPC) on Transport to assist the GPC on the various transport issues for a two-year term from January 2007.

Singapore Customs (SC)

Customs Advisory Committee (CAC)

The 11th and 12th CAC Meetings were held on 22 January and 31 August respectively. SLA was represented by Mr Stanley Lim – Council Member since 2002. Mr Quek Keng Liang – Chairman was also invited by the Ministry of Finance to join as a member of the advisory committee for a two-year term, commencing from 1 July.

Strategic Goods Regulatory Procedures Task Force

Represented by SLA Council Members, Mr Stanley Lim and Mr Gerry Tan, the 3rd Strategic Goods Regulatory Procedures Task Force meeting was held on 22 March.



Secure Trade Partnership

The Secure Trade Partnership (STP), a national supply chain security programme was launched by the Minister of State for Finance and Transport, Mrs Lim Hwee Hua on 25 May.

The STP is a voluntary programme administered by SC that encourages companies to adopt robust security practices and partner SC to improve the security of the global supply chain. The STP provides companies with a framework to guide the development, implementation, monitoring and review of the company's supply chain security measures. The STP also spells out a set of supply chain security guidelines, which companies in the supply chain should achieve to enhance the security of their operations, and by which they will be able to obtain certification from SC.

SECURE TRADE PARTNERSHIP

SINGAPORE CUSTOMS



Ministry of Manpower (MOM)

SLA convened a dialogue session with MOM on 13 June. The association highlighted several essential issues with regard to manpower, critical occupations and foreign workers policy that affect the logistics industry during the meeting.

UNESCAP

Two UNESCAP events - Meeting of Executives of National Freight Forwarders and Logistics Associations and Regional Forum of Freight Forwarders, Multimodal Transport Operators and Logistics Service Providers were held on 20 June and 22 June respectively in Bangkok.

Organised by the Transport and Tourism Division of the UN grouping in coordination with the Thai International Freight Forwarders Association, the events were attended by about 40 executive committee members of national freight forwarders and logistics associations from 15 countries, namely, Bangladesh, Cambodia, China, India, Indonesia, Japan, Lao People's Democratic Republic, Malaysia, Myanmar, Pakistan, Philippines, Singapore, Sri Lanka, Thailand and Vietnam.

A wide area of discussions were covered in both events, including:

- professionalism of the freight forwarding industry
- capacity development and skills training
- coordination and facilitation of dialogue between government and industry
- transport sector developments in the Asia-Pacific region
- development of dry ports / logistics services centers



Ministry of Trade & Industry

A meeting was arranged by SPRING on 16 August to update the Minister for Trade & Industry, Mr Lim Hng Kiang on the progress of the Containerised Traffic System, a land logistics LEAD programme jointly awarded to the Container Depot Association (Singapore), Singapore Transport Association and SLA. The meeting also discussed industry issues encompassing manpower, Workplace Safety and Health Act, Competition Act, Pro-Enterprise Panel, trade facilitation and other areas that MTI agencies could facilitate.



SLA was represented by Mr Quek Keng Liang – Chairman, Mr Thomas Sim – 1st Deputy Chairman, Mr Kay Kong Swan – Honorary Treasurer as well as Council Members, Mr Dennis Quek and Mr Poh Key Boon.

Taiwan International Logistics Association (TILA)



Mr Quek Keng Liang – Chairman, accepted the invitation from TILA to give a presentation at a seminar held on 22-23 August in Taipei, Taiwan. The invitation was in furtherance to a Memorandum of Understanding on cooperation signed between SLA and TILA on 27 October 2006. Mr Quek's sharing covered:

- SLA's mission, objectives, membership and corporate structure
- SLA's strategic plans and LEAD
- TILA and SLA past collaborations in 2005 and 2006
- TILA and SLA collaborations in 2007 and beyond, which include both business and professional developments

Pro-Enterprise Panel (PEP)

The PEP secretariat was on a continuous mission to reach out to the business community to seek more suggestions to make Singapore's regulatory regime more pro-enterprise. A briefing session to the SLA Council was conducted on 30 March following similar outreach sessions with the Singapore Business Federation and other trade associations and business groupings.

PEP was set up in 2000 to act on suggestions to review government rules that hinder businesses and stifle entrepreneurship. PEP is chaired by the Head of Civil Service, with members mainly from the private sector. Since its inception, PEP has received almost 1,600 suggestions, more than half of which have been accepted.

SLA submitted on 24 August, a total of 13 existing problems together with suggestions to help solve those problems. At the close of the year, PEP responded to 10 of them. It sought further clarification on 2 others and helped facilitate a meeting with the relevant agency on 1 of the items.



SPRING Singapore

In response to the invitation from SPRING, SLA supported the Logistics Capabilities Forum: Creating New Value Through Transformation, held on 29 August at the Raffles City Convention Centre. SPRING announced the first collaboration project under the Logistics Capability Development Programme, a \$10 million programme aimed to upgrade 200 SMEs and generate additional value-add of \$600 million for the industry. The forum, organised jointly by SPRING and eSCM Council, showcased inspiring efforts and motivational sharing from SMEs in both the Creating New Value Series and Best Practices Series.



Local Enterprise and Association Development Programme (LEAD)

SLA was one of the five industry associations successfully awarded LEAD funding during the year. The award was presented by Mr Lim Hng Kiang, Minister for Trade and Industry to Mr Quek Keng Liang – Chairman, at the third LEAD Forum held on 26 September.

For SLA, **LEAD** also encapsulates the key characteristics of the initiatives: **Leadership, Excellence, Advancement & Dynamism**. The award packaged a total of 11 projects to be carried out over the next three years. These initiatives would promote the growth of the logistics industry and help Singapore maintain its leadership position as a regional logistics hub. Delineated below, the 11 projects support the association's four strategic thrusts, namely:



Thrust 1 – Industry Branding & Benchmarking

- 1a – Industry Branding
- 1b – Portal Development
- 1c – Benchmarking Study & Capability Diagnostic Tools

Thrust 2 – Education & Training

- 2a – On-line Learning Platform
- 2b – Supply Chain and Logistics Degree Course
- 2c – Scholarships to Groom & Retain Talents
- 2d – SLA Training Institute

Thrust 3 – Resource & Competence Development

- 3a – Supply Chain Security Practices
- 3b – Cost Effective IT Solutions
- 3c – Adoption of Best Practices

Thrust 4 – Business Facilitation & Development

- 4a – Overseas Business / Mission Trips and Business Networking

4th China-ASEAN Expo

SLA once again, was invited by Singapore Business Federation to lend support to the 4th China-ASEAN Expo, which took place on 20-23 October in Nanning, Guanxi Province, China.

Cross Border Currency / Bearer Negotiable Instrument Reporting Regime

At the invitation of the Singapore Police Force, SLA representatives attended two briefing sessions on the "Cross Border Currency/ Bearer Negotiable Instruments Reporting Regime" (CBCRR) on 6 September and 18 October.

With effect from 1 November, relevant cross border movements of physical currency and bearer negotiable instruments (or cash in short) exceeding \$30,000 (or its equivalent in a foreign currency) into and out of Singapore need to be reported to the authorities as part of Singapore's overall efforts to combat trans-national crime, money laundering and terrorist financing.

Goods and Services Tax (GST)

The rate for GST was increase from 5% to 7% from 1 July. SLA together with three other associations, namely Container Depot Association (Singapore), Singapore Aircargo Agents Association and Singapore Transport Association placed a joint announcement in Business Times on 4 July to notify that members would NOT be obligated to pay GST for and on behalf of traders and / or importers alike for goods imported into Singapore. Traders and / or importers not under the Major Exporter Scheme (MES) were advised to establish inter-bank GIRO account with Singapore Customs to facilitate payment of GST for their imports.

The Inland Revenue Authority of Singapore announced that with effect from 1 November, a GST-registered freight forwarder could make an application to the Comptroller of GST for remission of tax for the GST incurred on behalf of his client, limited to the amount that he cannot recover. Whilst the concession was in response to SLA's proposal submitted to the Pro-Enterprise Panel in August, preliminary assessment of the new provision showed that together with the unrealistic conditions, it would not alleviate the cashflow problem highlighted by SLA on the advancement of GST payments on behalf of importers. SLA would continue to work with the authority to refine the scheme.



Institute of Service Excellence@SMU (ISES)

ISES is established to champion service excellence and to enhance Singapore's service competitiveness. Its Governing Council comprises stakeholders from the private sector, union and relevant government agencies, will provide strategic direction to ISES and also serve as a coordinating body for service excellence initiatives across the three government agencies, namely Workforce Development Agency, SPRING Singapore and Singapore Tourism Board. Mr Quek Keng Liang – Chairman, accepted the invitation from Mr Raymond Lim, Minister for Transport, to participate as a IT/Logistics Representative in the ISES Governing Council.



Korea-Singapore Logistics Council

The 3rd Korea-Singapore Logistics Council Meeting coordinated by the Singapore Business Federation was held on 5 December in Singapore. The discussions encompassed:

- Technology Trends in Trade Logistics
- Transition & Evaluation in Terms of Logistics Policy in Korea
- Practical Training in Supply Chain Management in Asia
- Foreign Port Development and Co-operation between Korea and Singapore

The 5th Korea-Singapore Business Roundtable held at the same time deliberated on:

- Leverage on Korea-Singapore Free Trade Agreement and Korea-ASEAN Free Trade Agreement for greater export competitiveness and market access
- Business Strategy Profiting from Free Trade Agreements
- The Convention & Exhibition Industry Cooperation
- E-biz in Logistics
- Biotechnology



Enterprise Development Advisory Council (EDAC)

In response to the invitation from SPRING Singapore, SLA supported Mr Quek Keng Liang – Chairman to participate in EDAC. It aimed to assist, nurture and champion a new breed of innovative SMEs so that they would have the resources and capabilities to compete in global markets. EDAC comprises leaders from the chambers of commerce and industry as well as key industry associations.

Workplace Safety & Health Advisory Committee (WSHAC)

SLA supported the cause of the WSHAC as well as the invitation received from the Ministry of Manpower (MOM) to Mr Quek Keng Liang – Chairman, to be a member of its Executive Council. The appointment would be formalised in April 2008 following Cabinet's approval.

The WSHAC was formed in late 2005, to help galvanise industry efforts to raise WSH standards in Singapore. The 14-member strong advisory committee comprises leaders from across the major industry sectors, including oil and gas, construction, manufacturing, property development, legal, insurance, academia, unions and associations. The role of the advisory committee is to advise the MOM on WSH standards, promotion and training and address the unique challenges of key sectors. The WSHAC incorporates industry-specific sub-committees functional sub-committees to on competency and publicity.

The new Executive Council would have more resources to drive efforts to help the industry build safety and health capabilities. That would allow the Council to better monitor WSH trends and developments, assist different industry sectors to respond accordingly and continue to be responsible for promoting WSH including recognising good businesses and practices.



National Workplace Safety and Health

Maritime Cargo



...surf the current of opportunities

- Examine and address policy / operational issues affecting multimodal transport and international freight forwarding.
- Forge close ties with regional / international organisations to keep abreast with industry trends and developments.
- Conduct periodic reviews as guided by the bylaws governing the MTO Registry.

Committee Chairman:

Mr Wolfgang Laube

Vice Chairman:

Mr Thomas Sim

Members:

Mr John Lim, Mr Stanley Lim PBM, Mr Goetz von Dresky, Mr Hobart Low, Mr Tan Choon Wei

Port Klang Free Zone

Two officials from the Port Klang Free Zone, namely Mr Noel Gulliver – General Manager and Mr Michael Ong – Asst Sales Manager met members of the Maritime Cargo Committee on 27 February to present the port's connectivity, facilities, services, incentives and investment opportunities. The features include fully integrated international cargo distribution and consolidation centre, excellent road and rail network, one-stop centre for customs, trade offices, forwarding agents and government agency supporting services as well as investment options in warehouse, business complex or land plots.

Australian Customs Service

A team of two, Mr Martin Fisk – Project Manager, Alternative Cargo Reporting and Mr David Leonard – National Manager Strategic Development (Cargo) of the Australia Customs Service was on a worldwide study tour to investigate the possible adoption of pre-load cargo reporting for imports to Australia. The project entailed them to specifically look at the implementation, operation and effectiveness of pre-load models, in particular the current US model and the planned EU model. The delegates met Mr Stanley Lim – Council Member and Ms Ng Soo Hwa – Executive Director of SLA on 5 March.

Global Solutions for Global Risks in International Logistics

The 2-day conference on legal issues of logistics, freight forwarding and NVOCC industry across different jurisdictions was organised jointly by SLA and Forwarderlaw on 17-18 May. The conference saw a good mix of participants from logistics companies residing both in Singapore and the Asia-Pacific region.

Forwarderlaw is a network of leading international lawyers who specialise in legal issues on freight forwarding and global logistics. A total of 14 panelists addressed several contemporary topics covering:

- main trends in logistics and transportation, including contracts for bundled services, 3PL/4PL solutions and supply chain management
- legal environment in which logistics, forwarding and transportation contracts are negotiated
- risks and insurance problems
- key international conventions relating to road, ocean and air transportation
- potential liabilities arising out of value-added services with standard trading agreements
- role of multimodal transport bills of lading, CMR consignment notes and airway bills



International Federation of Freight Forwarders Associations (FIATA)

SLA participated in three major events of FIATA during the year.

FIATA HQ-Session

Mr Thomas Sim – 1st Deputy Chairman attended the session held from 13 to 18 March in Zurich, Switzerland.

FIATA Regional Asia / Pacific (RAP) Meeting

The FIATA RAP Meeting was held on 21 June in Bangkok, Thailand. Representing the association in the meeting were Mr Quek Keng Liang – Chairman and Mr Thomas Sim – 1st Deputy Chairman. The interesting presentations and sharing by guest speakers and delegates covered:

- Multimodal Transport – UCP 600, UNESCAP Asian Highway and TAR and the Euro Asian Rail Network
- Airfreight – NAWB-IATA Conditions of Contract Development
- Customs – various topics from countries and regions
- Security – the 68kg Rule, Authorised Economy Operator (AEO – WCOs vs EU)
- Information Technology – Thailand Single Window, US Safe Ports Act
- Vocational Training – FIATA Foundation Vocational Training, Advisory Body Vocational Training, Young International Freight Forwarder of the Year Award
- Legal Matters – UNCITRAL update

The meeting coincided with the UNESCAP Meeting of Executives of National Freight Forwarders and Logistics Associations and Regional Forum of Freight Forwarders, Multimodal Transport Operators and Logistics Services Providers, which were held on 20 June and 22 June respectively.



FIATA World Congress 2007

Bearing the theme – Economic Mobilisation through Transport Logistics, the annual event held from 18 to 22 October in Dubai was organised by the National Association of Freight and Logistics Dubai, UAE.

Aside from the topics of interest deliberated at the three FIATA institutes and five advisory bodies, the main forum of the congress addressed transport security with key-note speakers from the US Department of Homeland Security, EU Commission and luminaries from the freight forwarding and logistics industry.

At the FIATA Advisory Body Vocational Training meeting, the members adopted the minimum standards for Higher Diploma in Supply Chain Management drafted by SLA. These requirements would become the qualifying standards for the FIATA Higher Diploma in Supply Chain Management (by vocational training and examination).

Delegates at the General Meeting unanimously elected Mr William Gottlieb from Canada as FIATA's new President. Amongst other office bearers and key positions, three were hailed from Singapore, representing SLA:

- Treasurer of FIATA > Mr Stanley Lim
- Chairman of FIATA Advisory Body Vocational Training > Mr Thomas Sim
- Chairman of FIATA Advisory Body Legal Matters > Mr Michael Lai

Joining 1,152 participants from 93 countries at the congress were Mr Quek Keng Liang – Chairman, Mr Thomas Sim – 1st Deputy Chairman and Mr Wolfgang Laube – Chairman of Maritime Cargo Committee.



FIATA Bills of Lading

For the year 2007, 11 members of the Singapore Registry of Accredited Multimodal Transport Operators applied for a total of 5500 sets of the FIATA Bills of Lading.

ASEAN Federation of Forwarders Associations (AFFA)

The 17th AFFA Annual General Meeting was held on 6 November in Brunei. Hosted by the Brunei Freight Forwarders Association, the meeting reviewed the milestones achieved at the 13th ASEAN Transport Minister Meeting held in Singapore from 1 to 2 November, notably the adoption of the ASEAN Maritime Transport Roadmap as well as the signing of the ASEAN-China Maritime Transport Agreement. The discussions were very much centred on collaborative ways to promote trade and facilitation together with training and development amongst ASEAN member-countries.

SLA was represented by Mr Thomas Sim – 1st Deputy Chairman and Mr Wolfgang Laube – Chairman of Maritime Cargo Committee.

Mr Thomas Sim also chaired the AFFA Working Group for Education & Training meeting held a day earlier on 5 November.



Maritime Knowledge Session

Mr Hobart Low, member of the SLA Maritime Cargo Committee spoke at the session jointly organised by the Singapore Maritime Foundation and the General Insurance Association of Singapore on 16 November. More than 90 industry practitioners from the maritime and insurance community attended the event with the theme – Development of Singapore as a Trading & Transportation Hub and Implications for the General Insurance Industry.



Singapore National Shippers' Council (SNSC)



SLA invited the Council of SNSC, represented by Mr John Lu – Chairman, Mr Bob Ng – Freight Committee Chairman and Mr Poh Kay Ping – Training Committee Chairman for a luncheon meeting on 31 July. The meeting discussed on the latest development of both associations, including the proposed SLA LEAD project and the intention of SNSC to develop and submit its e-freight center as a project for funding under LEAD.

SLA was represented by Mr Wolfgang Laube – Chairman, Maritime Cargo Committee (MCC), Mr Thomas Sim – 1st Deputy Chairman, Mr Stanley Lim – Council Member, Mr Hobart Low – Member, MCC and Ms Ng Soo Hwa – Executive Director.

At the invitation of SNSC, SLA supported the Global Shippers' Forum held from 16 to 18 September in Singapore.



Luka Koper



Capt Tomaz Martin Jamnik – Market Manager of Luka Koper together with Mr Vladimir Borstnar – Line Manager of Genshipping Pacific Line visited SLA on 30 October and were received by Ms Ng Soo Hwa – Executive Director. The duo was on a promotion trip to the Far East.

The company operates all the terminals and the entire infrastructure in the Port of Koper. Established in 1957, the port is the only Slovenian commercial port and one of the youngest in the European Union. The basic port activities of handling and warehousing are being conducted on ten specialized terminals with advanced distribution centres and integrated logistics solutions. Only 30% of its traffic belongs to Slovenian customers with the rests being transits mostly to Austria, Italy, Hungary, Czech Republic, Slovakia, South Germany and Balkan countries. The port is the Border Inspection Post for the European Union and the entire area has a free zone status.



Air Cargo

A stylized map of Southeast Asia is shown in a light orange color against a darker orange background. A blue dot is located in the center of the map, representing a hub. Four dashed green lines radiate from this dot to various locations across the region, including the Philippines, Thailand, Vietnam, and Australia, illustrating flight paths or connectivity.

...stretch the horizon

- Examine and address global / local policies affecting airfreight and international multimodal transport.
- Forge close ties with government agencies / trade organisations relevant to the air cargo community.
- Provide inputs to develop and expand training programmes on airfreight.

Committee Chairman:

Mr Gerry Tan

Members:

Mr Wolfgang Laube, Mr Stanley Ong, Mr Thomas Sim, Mr William Lim, Ms Serena Lau, Mr Ang Peng Chua



Air Freight Workshop

SLA was invited to participate in the Workshop cum VIP Dinner on Airfreight – Barcelona the Gateway to Europe held in Singapore from 18 to 19 January. The event highlighted Singapore Airlines' Singapore-Barcelona weekly flights, its frequency and capacity, as well as Barcelona as a gateway to Europe with Singapore as the hub to the rest of Asia. Mr Gerry Tan – Chairman, Air Cargo Committee attended the event, together with committee members, Mr Thomas Sim and Ms Serena Lau.



Singapore Air cargo Agents Association (SAAA)

SLA invited Council Members of SAAA and hosted a "Lo Hei" dinner on 26 February. Council Members from both associations took the happy occasion to explore areas of collaboration to further the advancement of the logistics industry.

Uniform Customs and Practice for Documentary Credits (UCP 600)

The 7th Revision of the UCP 600 entered into force on 1 July. With the revision, SLA together with DBS Bank organised a UCP 600 seminar in 6 August to acquaint member-companies with the changes and to understand the new provisions. Some eighty participants attended the half-day seminar, sponsored by DBS Bank.

The main features and case studies of the UCP 600 presented by the two speakers from DBS Bank's Global Transaction Services, Mr Joe Yap – Vice President, Trade Sales and Mr Liew Kim Fui – Vice President, Product Management, Trade Finance were:

- a leaner set of rules, with 39 articles rather than UCP 500's 49 articles
- a new section of "definitions", containing terms such as "honor" and negotiation"
- replacement of the term "reasonable time" with a definite number of days, for examining and determining compliance of documents
- description of "original documents"
- changed practice for notice of refusal and re-drafted transport articles
- meaning and implications of 39 articles in the new UCP 600
- onus is now on the issuer to be precise in their LC terms in order to reduce the element of interpretation
- new, final definitions of key terms
- clarifications on when an amendment to a credit has been accepted and is binding on the beneficiary
- standards for examining documents and data



Land Transportation

A stylized map of Southeast Asia is shown in the background. A yellow dot is placed in Singapore, from which four dashed lines radiate outwards to other parts of the region, including Sumatra, Java, and the Philippines.

...ride the road to success

- Examine and address policy / operational issues affecting domestic transportation and distribution.
- Examine and address issues with the ports to facilitate free-flow port operations.

Committee Chairman:

Mr Poh Key Boon

Deputy Chairman:

Mr Sharafdeen s/o Abdul Rasak

Members:

Mr Kay Kong Swan, Mr John Lim, Ms Pearly Chua, Mr Raymond Ong, Mr Benson Tan Min Cheow, Mr Jason Teo

PSA Corporation Ltd

The close working relationship between the transport community and PSA Corporation could not be understated. The monthly and quarterly meetings with the port that SLA attended gave rise to many successful initiatives and joint projects. Working Groups were also established to deliberate and tackle specific issues. The major system improvements for the year under review covered:



- Migration to haulier PM data terminal which improve operation efficiency through better interfaces and features.
- Weighbridge controller system replaced to improve haulier operations.
- TACS "Flow Through" Gate at PPT Gate (ERP, Biometrics SST and Barriers) to improve security and system reliability.
- Singapore Customs and Immigration & Checkpoints Authority (ICA) system link to improve security.
- Electronic Delivery Order and Authorisation and Delivery to improve efficiency and flexibility, enhance usability and visibility and better control.
- PORTNET® Mobil as a convenient access to PORTNET® any time, anywhere via any device. Efficient collaboration even with people on the move. Timely response to manage operations exceptions.
- Haulier Community System – Resource and Order Management to enable more efficient workflow between haulier and customers & PSA. There were auto processing for operations efficiency.
- New TradeNet 4.0 which integrated trade and port documentation to reduce efforts and errors. Increase efficiency with improved features.
- Phone-in system (CTIES) for KD IN and OUT pre-gates to improve haulier operations.

As in previous years, SLA was invited by PSA to a festive luncheon on 22 February to usher in the Lunar New Year. Together with representatives from ICA and several other transport associations, Mr Thomas Sim – 1st Deputy Chairman, Mr Kay Kong Swan – Honorary Treasurer, Mr Poh Key Boon – Chairman, Land Transportation Committee, Mr Sharafdeen s/o AR – Council Member and Ms Ng Soo Hwa – Executive Director represented SLA at the celebration hosted by Mr Kuah Boon Wee – CEO, South East Asia & Singapore Terminals and Mr Tan Puay Hin – COO, Singapore Terminals.

PORTNET® Advisory Committee

Mr Sharafdeen s/o Abdul Rasak – Council Member and Mr Raymond Ong – Member, Land Transportation Committee represented SLA in the PORTNET® Advisory Committee which met bi-monthly.

At the invitation of PSA, members of SLA attended the PORTNET® Roadshow, spread over two days from 28 to 29 August. The areas covered include:

- New Electronic Delivery Order
- New Haulier Services System
- Haulier Community System
- New TradeNet on PORTNET®
- Updates on major enhancements



Containerised Traffic System (CTS) – SPRING LEAD Project

Mr Poh Key Boon – Chairman – Land Transportation Committee represented SLA in the LEAD Project EXCO Meeting and several other working group meetings of the CTS held throughout the year under review. Led by the Container Depot Association (Singapore) with two supporting associations namely, SLA and Singapore Transport Association, the project was awarded LEAD funding in 2006. It would boost efficiency and productivity for transport companies providing trucking services and serving the Singapore port industry.

Safety Briefing for Haulier Drivers

Following the success of the safety briefings conducted in 2006, another series was organised for drivers from 5 to 9 February. A total of 245 drivers participated. The programme was jointly put together by SLA, Singapore Transport Association, Container Depot Association (Singapore), Traffic Police, Land Transport Authority and PSA as part of the continuous efforts to inculcate safety awareness and safe work practice to hauliers.



Singapore Civil Defence Force (SCDF)


SLA participated in a dialogue session with SCDF held on 16 April. SCDF need to acquaint on the current inventory management system of companies with warehouses and ascertain how the proposed 'Live Inventory Portal' would fit into the whole system. The deliberation arose from a new policy requiring companies dealing with flammable materials to furnish inventory data on a weekly basis. Company representatives present agreed to use the Excel spreadsheet format in complying with the new requirement.



Land Transport Authority (LTA)

At the invitation of LTA, SLA participated in a focus group discussion held on 17 April. Hosted by Mrs Maria Choy - Group Director, Vehicle & Transit Licensing Group, it was an open agenda discussion aimed at helping LTA to identify areas relating to its regulations and processes that could be improved. The SLA Land Transportation Committee led by Mr Poh Key Boon, gave feedback on road signs, accident rates and old issues such as speed limiter as well as recent compliance issues like chassis dynamometer smoke test and markings on side guards and on the rear of long vehicles.

As a follow up, a meeting to address the concerns about the Chassis Dynamometer Smoke Test (CDST) was organised on 25 May together with the National Environment Agency. CDST was implemented on 1 January for diesel vehicles during mandatory regular inspections.



Jurong Port – JP-Online

Fees for Jurong Port's JP-Online services were increased on 1 November. JP-Online was implemented in 2001 to provide a seamless integrated e-commerce service platform to shipping lines, hauliers, freight forwarders, shippers and consignees for both its container and conventional terminals. Several dialogue sessions with regard to the fee revisions were held with members of the Land Transportation Committee during the year.



Traffic Police (TP)

TP convened a meeting with the transport community on 15 November. The wide agenda covered:

- heavy vehicles accident statistics & main causes of accident
- cases studies of heavy vehicle accidents
- speed limiter offences
- road safety advisories
- new road safety initiatives
- shortage of drivers

To help address the shortage of drivers and long waiting time for driving test, TP would deploy more testers to conduct tests for Class 4/5 license, aimed at reducing the waiting time to about one month.

In response to the invitation from TP, SLA supported the Drive Safely campaign with a sponsor value of \$2,000.

Logistics Services

...make things happen

- Promote exchange and collaboration amongst members on integrated logistics business know-how and opportunities.
- Forge close ties with government agencies / institutes of higher learning / relevant trade organisations to promote best practices and services excellence on logistics services.
- Create a platform for ancillary service providers to generate greater synergy and contribute to the development of the logistics industry.

Committee Chairman:

Mr Georg Schulz

Members:

Mr Quek Keng Liang, Mr Kenneth Chan, Mr Marcus Lau, Mr Lee Soon Heng, Mr Paul Lim, Mr Philip Lim, Mr Lim Boon Kwong, Mr Richard Yong

The National Workplace Safety and Health Campaign 2007

The National Workplace Safety and Health Campaign 2007 carrying the theme – **shine@work** or "safety & health involves everyone@work" was launched on 20 April by Mr Gan Kim Yong, then Minister of State for Manpower and Education.



In conjunction with the national campaign, the association together with the Workplace Safety & Health Advisory Committee conducted a half-day seminar on "Introduction to Risk Management in Logistics Industry" on 25 April. The event was packed with interesting talks by Ms Chin Hin Hin and Dr Goh Yang Miang from the Ministry of Manpower (MOM), Mr Sasikumar Pillai from SMA Management and Mr Yek Sin Kiat from Absolute Kinetics Consultancy. The presentations were crafted to help logistics companies understand the basic requirements of the all-important risk management element in workplace safety and health, as well as give practical tips on how to conduct risk assessment for their companies.



WSH Transport and Logistics Workgroup

A Workplace Safety and Health (WSH) Transport and Logistics Workgroup was formed by the Ministry of Manpower to:

- engage companies particularly the Small and Medium Enterprises (SMEs) in the transport and logistics sectors to promote WSH awareness and provide assistance to implement Occupational Safety and Health Management System
- develop guidelines for the transport and logistics sectors to manage WSH

The workgroup would also be the platform to facilitate understanding of the business and challenges that the industry faced and at the same time facilitate opportunity to clarify certain issues such as the classification of services allied to transport of goods (SSIC: 555) sector with reference to the coverage under the WSH Act.

SLA nominated the following as representatives to the Transport and Logistics Workgroup:

- Mr Poh Key Boon – Chairman, Land Transportation Committee
- Mr Gerry Tan – Chairman, Air Cargo Committee
- Mr Loh Chia Wee – HSE Manager of Poh Tiong Choon Logistics
- Mr Ricky Loo – Senior Manager/HSE Steering Committee Chairman of OCWS Logistics

Health Products (Medical Devices) Regulations

The Health Science Authority (HSA) implemented the Health Products (Medical Devices) Regulations in phases from 1 November onwards. Medical devices are the first category of health products to be regulated under the Health Products Act. The Act enabled HSA to implement a risk-based regulatory framework, which allows for varying degrees of controls to be applied to the different product categories.



Together with HSA, the association convened a briefing session on 29 November for member-companies.

Some 25 representatives attended the session that touched on the following points which aimed to provide feedback on how to minimize the implications of the regulation to Singapore's position as the supply chain and logistics regional hub:

- new regulatory framework
- registration and business model
- ISO 9001 inclusion
- impact of the new regulations to Singapore as a transshipment / supply chain and logistics hub
- operational issues in compliance with the regulations
- ASEAN 2015 – Singapore as champion for e-ASEAN and ASEAN Healthcare

eLogistics / Technology

...engineer the solutions

- Promote exchange and collaboration with government agencies / relevant trade organisations / partners on harnessing technology to business practices and outcomes.
- Create awareness and promulgate technological developments that may transform logistics processes and bring about services advancements amongst members.

Committee Chairman:

Mr Dennis Quek

Members:

Mr Patrick Chua, Mr Paul Lim, Mr James Loo, Mr Rajesh Sreenivasan, Mr Yap Chee Yuen

TradeXchange®

On 23 April, SLA held discussions with Singapore Customs (SC) and E-Title Authority, a company based in London that owned the e-title registry software and is engaged by CrimsonLogic to develop the Title Registry under TradeXchange®.

TradeXchange® is a neutral and secure trade platform developed by the Singapore government to facilitate the exchange of information within the trade and logistics community. SC together with the Economic Development Board and the Infocomm Development Authority are the lead government agencies for the TradeXchange® project. CrimsonLogic has been appointed by the agencies as the system operator.

Title Registry would be a core application on TradeXchange®, which allowed for creation and transfer of title electronically through the supply chain, as opposed to the endorsement and passing of hardcopy bill of lading between the different parties. Title Registry would operate on a peer-to-peer model, unlike earlier services, which operated on a central depository model.

At the request of SC, the association helped promulgate the new service and encouraged members to participate in the pilot phase of Title Registry.



TRADEXCHANGE®

Electronic Title User Forum

Members of SLA were invited to the 1-day Electronic Title User Forum on 15 May, co-hosted by E-Title Authority and Economic Development Board. The line up of ten panelists addressed issues relating to the theme – Emerging Trends in Cross-Boarder Trade.

The e-title™ software combines the title document functionality with digital signatures that enable secure transfer during negotiation using tamper-proof hardware, preventing alterations or forgery of a title document when it is in the possession of the shipper, bank or importer. Due to the bill of lading's unique characteristics as a negotiable document and contract of carriage, the software fills the legislative gap with a private agreement that defines the rights and obligations of all parties using electronic titles. The Electronic Title User Agreement is based on English Common Law and multilateral, with all parties as signatories. It provides the legal foundation to allow the creation and transfer of bills of lading using e-title™. It also ensures that the underlying contract of carriage remains in force as if the paper bills of lading are used.

Mr Wolfgang Laube – Chairman, Maritime Cargo Committee, Mr Stanley Lim – Council Member and Ms Ng Soo Hwa – Executive Director of SLA attended the forum.

Intelligent Nation 2015 (iN2015) Masterplan

The Maritime and Port Authority of Singapore together with the Infocomm Development Authority launched the Infocomm@SeaPort Programme on 26 September. The programme aims to maintain the global and leading maritime hub in the world. Infocomm technologies will be innovatively employed to assist in business transformation and achieve operational excellence in the seaport community. The programme is in line with Singapore's 10-year infocomm masterplan called iN2015 – "Intelligent Nation 2015" to chart the innovative use of infocomm technologies in the various economic clusters.

Mr Dennis Quek – Chairman, e-Logistics & Technology Committee represented SLA as a member in the Infocomm@SeaPort Programme Steering Committee.

Supply Chain Exchange 2007 (SCX 07)

supplychain
exchange07

The inaugural SCX 07 held on 1-2 November was a confluence of thought leaders, experts and industry practitioners in the supply chain and logistics management. With the theme – Gearing Up Your Supply Chain for Business Growth, the event incorporated SLA's 3rd e-Logistics Conference and the 4th Think Logistics by the Logistics Institute – Asia Pacific (TLI-AP).

Aimed to bring new market research and intelligence as well as best practices to help logistics and supply chain managers to be more effective in driving their organisation's business, the conference was organised jointly by SLA and TLI-AP and managed by Netremedia. It was supported by the Economic Development Board and SPRING Singapore.

The accompanying exhibition was a showcase of the latest logistics software to help companies boost their competencies. The crowds were seen at the booths of Axxom Software AG, E2E Infoware, Intermex Technologies Corporation, NOL Group and Autoscan Technology. There was also a live demonstration of TradeXchange® by CrimsonLogic to enable the delegates to appreciate how the neutral and secure trade platform would facilitate the exchange of information within the trade and logistics community seamlessly, with inter-connectivity amongst commercial and regulatory systems.

With compliments of TLI-AP and Frost & Sullivan, the following market research reports were given to all registered delegates:

- 2007 3PL Findings – 12th Annual Study from Georgia Institute of Technology
- A Risk Management Framework for Supply Chain Networks
- Automotive Supply Chain: Policy Overview & SIN Perspective
- Market Insights: APAC RFID Supply Chain Market



Training & Development

A stylized map of Southeast Asia is shown in a light orange color against a darker orange background. A blue dot is placed in the Indonesian archipelago. Four dashed lines radiate from this dot: one curves upwards and to the left towards the 'Training & Development' title; another curves upwards and to the right towards the '...forge the future' subtitle; a third curves downwards and to the right; and a fourth curves downwards and to the left.

...forge the future

- Secure recognition and accreditation from the authorities and industries.
- Create a neutral platform for diverse interest members and logistics professionals to gather.
- Contribute positively to the overall logistics industry development.

Committee Chairman:

Mr Thomas Sim

Deputy Chairman:

Mr Stanley Lim PBM

Members:

Mr Quek Keng Liang, Mr Daniel Chew, Mr Bill Chua, Mr Ee Khong Kie, Mr Michael Lai, Mr Marcus Lau, Mr William Lim, Ms Jennifer Tan, Mr Thorasamy Rajagopal, Mr Michael Aw

Specialist Training Programmes

SLA training programmes received greater international recognition. During the FIATA World Congress 2007 held in Dubai in October, the FIATA Advisory Body Vocational Training adopted the minimum standards of SLA Higher Diploma in Supply Chain Management. These requirements would become the qualifying standards for the FIATA Higher Diploma in Supply Chain Management (by vocational training and examination). This mark of endorsement from a reputable international organization signified that the association's effort in balancing industry knowledge and practical skills continued to pay off.

The association continuously reviewed its module syllabi to ensure that graduates would be well equipped with problem-solving skills to add value to their work tasks. Year 2007 achieved 11% increase in enrolment for the Specialist Training Programmes.

Programmes	IFM		ILM		SCM	
2007 Intake	R12/Mar	R13/Aug	R12/Mar	R13/Aug	R6/Mar	R7/Aug
Higher Diploma / Diploma	20	24	26	30	7	10
Certificate	1	1	1	1	-	-
Total Placement	192		240		69	

IFM = International Freight Management
 ILM = Integrated Logistics Management
 SCM = Supply Chain Management

Continuous Learning Programmes

With greater emphasis placed on dangerous goods safety and security, the association introduced and conducted a new seminar, DG Management: Applications and Processes, under the DG Safety Security & Health series.

Preliminary plans were made during the year to roll out another, Emergency Response Plan for Logistics Service Providers shortly.

Throughout the year 2007, a total of 16 programmes were conducted.

	2007 Intake	Total Placement
DG Safety Security & Health		
· PSA/SLA Dangerous Goods Course	3	65
· DG Management : Applications & Processes	1	7
IT Applications in Logistics		
· How to Leverage MS-Excel in Logistics	2	30
· Logistics Execution Systems	1	5
Insurance & Liabilities		
· Certificate in Standard Trading Conditions	1	18
· General Insurance for Logistic Service Providers	1	17
Logistics Services & Marketing		
· Delivering Superior Customer Service	2	23
· Powerful Solution Selling for Logistics Service Providers	2	17
Logistics Business Processes		
· International Trade & Effective Handling / Processing of Letter of Credit	3	43
Total	16	225

There were also increasing demand for SLA to conduct some of these Continuous Learning Programmes customised to the specific needs of companies. Amongst these were:

Company	Course	Date	Total Placement
Singapore Customs	Workshop on Supply Chain Management	5 – 6 February	25
SDV Logistics (Singapore)	PSA/SLA Dangerous Goods Course	2 – 9 October	15
SABIC Innovative Plastics	Workshop on International Trade & Effective Handling / Processing of Letter of Credit	5 October	22
AEX Shipping	Workshop on Delivering Superior Customer Service	17 November	15

In total, the association trained 302 staff from member-companies and non member-companies during the year under review.

Exhibition / Talk

Career Exhibition

The association was invited by SPRING Singapore to promote logistics industry as a growth sector at the Enterprise Pavilion at the Career 2007 Exhibition held at the Suntec Convention Centre from 1 to 4 March. To create awareness of the logistics industry, the association conducted a series of matching games on stage as well as Logistics Quiz at the exhibition booth. The association also made available a compilation of wide-ranging job vacancies amongst its member-companies. The positions include both the professionals, managers, executives and technicians (PMET) as well as operation staff such as warehouse assistants and drivers. Mr Letchumanan s/o Chidambaram, a SLA scholar, also shared his experience on the career opportunities in the logistic sector during one of the break-up sessions.



Nanyang Technological University

The association was invited by the Nanyang Technological University (NTU) to give a talk on careers in the logistics industry. Mr Thomas Sim, 1st Deputy Chairman of SLA and Chairman of Training & Development Committee presented an informative and interesting overview on "Global Trends in Supply Chain Management" on 28 March.



Graduation Ceremonies

The association shared the pride of its lecturers and graduates alike when yet another two cohorts of the Specialist Training Programmes made their way to the Graduation Ceremonies held on 18 April for the August 2005 intake and 27 September for the March 2006 intake.

Winners of the SLA Best Achiever Awards and Book Prizes were recognised for their excellent performances and they enthusiastically shared their achievements on stage with their classmates. The prizes were generously sponsored by the member-companies. As part of the association's effort to promote continuous learning, all winners of the SLA Best Achiever Awards for the two Diploma programmes were offered scholarships to pursue the Higher Diploma in Supply Chain Management.

Facilities and Port Tours

Two port tours to the Keppel & Tanjong Pagar Terminals were specially organised for the participants of the Sea Freight Forwarding Operations module on 15 May and 4 October. The educational trips were led by lecturer, Mr Tan Tee Hwa, and SLA secretariat staff.

At another port visit, participants from the PSA/SLA Dangerous Goods Course R48/10-2007 visited the PSA Godown F5 on 14 November. Guided by two lecturers namely Mr Ee Heng Soon, PSA Institute and Mr Aloysius Lim, SLA, the participants were briefed on segregation and storage of DG.

These site visits were made possible with the courtesy of PSA Corporation.



NTUC / SLA Certificate in Supply Chain Management

NTUC projected promising job opportunities in the logistics industry and engaged the association to conduct a three-week intensive programme on supply chain management from 5 to 11 November. The target audience was matured workers with limited knowledge in logistics and had the intention to switch their career to the logistics domain. Besides classroom training, discussions and assessments, site visits to logistics companies were also organised for this pioneer intake of 18 participants. With courtesy of two member-companies namely, Freight Links Logistics and Poh Tiong Choon Logistics, the participants gained an insight into the dynamic logistics operations.



Annual Lecturers' Conference

SLA lecturers convened for its annual conference over breakfast on 10 November at the Globetrotters Restaurant. There were floods of ideas and contributions ranged from a proposed degree programme in supply chain management and logistics, reconfiguring of seminars and workshops, overseas markets, special assistance to weaker participants, improved training methodologies to streamlining of assessments and work projects. Lecturers were also updated on the new initiatives and projects that SLA had been awarded under the LEAD Programme.



The Guides to International Logistics

The sales to the association's publication on Guides to International Logistics which represent The Practitioner's Definitive Guide: Airfreight Forwarding, The Practitioner's Definitive Guide: Seafreight Forwarding and The Practitioner's Definitive Guide: Multimodal Transport were encouraging. The second edition of The Practitioner's Definitive Guide: Multimodal Transport was printed during the year to meet industry demand.



Courtesy Calls

International Freight Forwarders Association of Bangladesh (IFFAB)

Mr Badrul H. Chowdhury, the 1st Vice President of IFFAB called on the association on 24 January. He was received by Ms Ng Soo Hwa - Executive Director. Among several matters, Mr Chowdhury indicated the interest of IFFAB to sign a Memorandum of Understanding (MOU) with SLA.



Embassy of the Republic of Korea

His Excellency Kim Joong-keun, Ambassador of the Republic of Korea to Singapore and Mr Chung Sang Don, Financial Attache, paid a courtesy call at SLA on 4 May. Mr Quek Keng Liang - Chairman, Mr Thomas Sim - 1st Deputy Chairman, Mr Stanley Lim - Council Member and Ms Ng Soo Hwa - Executive Director received the two esteemed visitors. They were briefed on the activities of the association and updates on links between Singapore logistics companies and their counterparts in Korea. The meeting mutually shared perspectives and experiences of building bridges by extending a warm hand of friendship.

Embassy of Mexico and Trade Commission of Mexico Regional Office for SEA

On 9 May, His Excellency Juan Jose Gomex, Ambassador of Mexico to Singapore and Mr Leonardo Fernandez, Trade Commissioner of BANCOMEXT Trade Commission of Mexico paid a visit to SLA to learn more about the workings, international partnerships and collaborations of the association. The visitors were welcomed by Mr Quek Keng Liang - Chairman, Mr Thomas Sim - 1st Deputy Chairman, and Ms Ng Soo Hwa - Executive Director. The Mexican guests expressed special interests in knowing more about SLA's training programmes and publications. They were each presented with a set of "The Practitioner's Definitive Guide in Airfreight Forwarding, Seafreight Forwarding and Multimodal Transport."



Taiwan International Logistics Association (TILA)

At the invitation of SLA, Mr Peter Yang, Chairman of Taiwan International Logistics Association (TILA), who attended the 2-day Global Solutions for Global Risks in International Logistics Conference, attended the association's Annual General Meeting held on 18 May at the Amara Hotel. He presented a token of appreciation to Mr Quek Keng Liang – Chairman, to commemorate the close working relations between the two national associations. Mr Yang also presented tokens of appreciation to Mr Thomas Sim – 1st Deputy Chairman and Mr Stanley Lim – Council Member, for their contributions to TILA in guiding the latter's application for FIATA validation on their training programmes as well as helping TILA to successfully conduct training sessions in 2005 and 2006.



Invest Hong Kong (InvestHK)

A team from InvestHK, Mr Benjamin Wong – Head, Transportation, Ms Elsie Tang – Manager, Transportation and Ms Jasmine Cheng – Investment Promotion Consultant visited Singapore and initiated a luncheon meeting with SLA on 14 June. The charter of InvestHK is to promote investment in Hong Kong. Their mission was to share the latest business / investment climate both in Hong Kong and China as well as to update about InvestHK. Mr Thomas Sim – 1st Deputy Chairman, Mr Stanley Lim – Council Member and Ms Ng Soo Hwa – Executive Director attend the meeting.



Busan – Jinhae Free Economic Zone Authority (BJFEZA)

Members of SLA were invited by the Korea Trade – Investment Promotion Agency Singapore and the BJFEZA to a lunch presentation on investment opportunities in its New Port on 17 July.

Spearheaded by the Korean Ministry of Finance and Economy, the BJFEZA was established in 2003 and New Port is situated between China and Japan. By the year 2015, the completed port will have a total of 30 container berths and capacity to handle more than 8 million TEUs. The port's logistics strength will be complemented by the nearby Gimhae International Airport, which has direct flights to 17 international destinations including Singapore and other major cities. BJFEZA offers generous financial incentives and administrative assistance to investors and hopes to bridge into the Northeast Asian market.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SINGAPORE LOGISTICS ASSOCIATION

We have audited the accompany financial statements of SINGAPORE LOGISTICS ASSOCIATION which comprise the balance sheets of the Association as at December 31, 2007, the profit and loss statement and cash flow statement of the Association for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 44 to 52.

Management's Responsibility

The Association's management are responsible for the preparation and fair presentation of these financial statements in accordance with Singapore Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by committees, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SINGAPORE LOGISTICS ASSOCIATION (CONTINUED)

Opinion

In our opinion, the financial statements of the Association are properly drawn up in accordance with Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Association as at December 31, 2007 and of the results and cash flows of the Association for the year ended on that date.

H.T. Khoo & Company
Certified Public Accountants
100 Beach Road
#24-01/02 Shaw Tower
Singapore 189702



Khoo Ho Tong
Partner

Date: February 29, 2008

BALANCE SHEET AS AT DECEMBER 31, 2007


	Note	2007 S\$	2006 S\$
NON-CURRENT ASSET			
Property, plant and equipment	3	461,932	477,149
CURRENT ASSETS			
Other receivables, deposits & prepayments	4	146,288	170,765
Fixed deposits		866,647	634,288
Cash and bank balances		452,203	62,905
		1,465,138	867,958
TOTAL ASSETS		1,927,070	1,345,107
EQUITY			
Accumulated fund		1,055,480	922,482
NON-CURRENT LIABILITY			
Deferred tax		500	500
CURRENT LIABILITIES			
Subscription fee received in advance		4,740	24,333
Other payables & accruals	5	852,063	392,792
Provision for taxation		14,287	5,000
		871,090	422,125
TOTAL EQUITY AND LIABILITIES		1,927,070	1,345,107

The accompanying notes form an integral part of these financial statements.

CERTIFIED TRUE & CORRECT BY:



Chairman
Quek Keng Liang



Honorary Treasurer
Kay Kong Swan



Honorary Secretary
Ong Kim Huat, Stanley

INCOME & EXPENDITURE ACCOUNT

FOR THE FINANCIAL YEAR ENDED DECEMBER 31, 2007

	Note	2007 S\$	2006 S\$
INCOME			
Entrance fee		22,750	28,500
Interest received		16,738	11,143
Printing and sales of FIATA B/L		27,900	20,000
Subscription fee		383,501	353,501
Training Courses		503,270	442,037
MTO Registry		6,720	6,840
Miscellaneous received		13,345	27,286
		974,224	889,307
Less:			
ADMINISTRATIVE EXPENSES			
Accountancy fee		10,800	6,840
Advertisement		4,094	4,021
Annual General Meeting/Meetings		20,176	21,356
Audit fee		2,100	2,100
Bank charges		236	108
Bonus/Incentives		78,686	67,829
Casual labour		-	2,003
CPF contributions		32,865	34,962
Depreciation	3	16,719	18,677
Fairs/missions/seminars		1,897	3,018
General expenses		8,633	6,606
Insurance		6,810	6,133
International organisations meetings		24,704	46,822
International organisations membership fee		7,753	8,338
ISO Consultancy/certification/audit		1,500	1,575
Legal & professional fee		2,287	4,325
Medical fee		1,632	1,280
Membership promotion		9,300	8,400
Newspapers & periodicals		1,451	1,585
Postages & stamps		9,896	11,885
Printing & stationery		10,980	15,566
Printing of FIATA B/L		6,400	5,700
Property tax		3,240	3,240
PUB charges		4,183	4,414
Balance carried forward		266,342	286,783

INCOME & EXPENDITURE ACCOUNT

FOR THE FINANCIAL YEAR ENDED DECEMBER 31, 2007 (CONTINUED)

	Note	2007 S\$	2006 S\$
ADMINISTRATIVE EXPENSES			
Balance brought forward		266,342	286,783
Publicity activities/materials		15,995	27,805
Repair & maintenance		10,649	14,952
Salary		237,291	229,481
SLA books		8,214	9,852
Tax fee		425	425
Telecom charges		3,588	4,526
Training Courses		283,737	267,003
Transport charges		2,585	2,524
Uniform		(1,800)	9,000
		<u>827,026</u>	<u>852,351</u>
Surplus of income over expenditure before taxation		147,198	36,956
Taxation	6	<u>(14,200)</u>	<u>(5,129)</u>
Surplus for the financial year after taxation		132,998	31,827
Accumulated fund brought forward		<u>922,482</u>	<u>890,655</u>
Accumulated fund carried forward		<u>1,055,480</u>	<u>922,482</u>

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED DECEMBER 31, 2007

	Note	2007 S\$	2006 S\$
<u>Cash flow from operating activities</u>			
Profit before taxation		147,198	36,956
Adjustment for :-			
Depreciation		16,719	18,677
Operating profit before working capital changes		163,917	55,633
<u>Decrease/(Increase) in current assets</u>			
Other receivable, deposits & prepayments		24,477	10,604
<u>Increase/(Decrease) in current liabilities</u>			
Other payables & accruals		459,271	58,491
Subscription fee received in advance		(19,593)	(6,507)
Cash generated from operations		628,072	118,221
Tax paid		(4,913)	(9,629)
Net cash generated from operating activities		623,159	108,592
<u>Cash flow from investing activity</u>			
Purchase of plant and equipment		(1,502)	(1,560)
Net cash used in investing activity		(1,502)	(1,560)
Net increase in cash and cash equivalents		621,657	107,032
Cash and cash equivalents at beginning of year		697,193	590,161
Cash and cash equivalents at end of year	7	1,318,850	697,193

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

- DECEMBER 31, 2007

These notes form an integral part of and should be read in conjunction with the accompanying financial statements:

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of accounting

The financial statements of the Association, expressed in Singapore dollars, have been prepared under the historical cost convention.

(b) Depreciation

Depreciation is calculated on a straight line method to write off the cost of the fixed assets over their estimated useful life which are as follows:-

Computer	- 1 to 5 years
Furniture & fittings	- 5 years
Office equipment	- 3 to 5 years
Renovation	- 5 years
Leasehold property	- 50 years

Fully depreciated assets are retained in the financial statements until no longer in used.

(c) Members' subscriptions

Members' subscriptions are taken up on accrual basis.

(d) Interest income

Interest income is recognised on accrual basis.

(e) Currency conversion

Monetary assets and liabilities expressed in foreign currencies are translated into Singapore dollars at rates of exchange ruling at the balance sheet date. Transactions during the financial year are translated into Singapore dollars at rates of exchange ruling on the transaction dates. Differences in exchange are included in the income and expenditure account.

NOTES TO THE FINANCIAL STATEMENTS

- DECEMBER 31, 2007

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) **Income tax**

Income tax expense is determined on the basis of tax effect accounting, using the liability method, and it is applied to all temporary differences at the balance sheet date between the carrying amounts of assets and liabilities and the amounts used for tax purposes.

Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised.

Current tax and deferred tax are charged or credited directly to equity if the tax relates to items that are credited or charged, in the same or a different period, directly to equity.

A deferred tax liability is recognised for all taxable temporary differences, unless the deferred tax liability arises from goodwill for which amortisation is not deductible for tax purposes.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and reduced to the extent that is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of the deferred tax asset to be utilised.

2. **GENERAL**

The general purpose of the Association is to promote, protect and develop a sound logistics industry generally; to develop, promote and enhance Singapore as a regional and international logistics centre; and to represent, protect and promote the interests of the members.

There has been no significant change in this general purpose during the financial year.

NOTES TO THE FINANCIAL STATEMENTS

- DECEMBER 31, 2007(CONTINUED)

3. PROPERTY, PLANT AND EQUIPMENT

	Computer S\$	Furniture & Fittings S\$	Office Equipment S\$	Renovation S\$	Leasehold Property S\$	Total S\$
Cost						
At 1.1.06	53,769	56,193	56,798	49,743	675,223	891,726
Additions	1,560	-	-	-	-	1,560
At 31.12.06	55,329	56,193	56,798	49,743	675,223	893,286
Additions	752	-	750	-	-	1,502
At 31.12.07	56,081	56,193	57,548	49,743	675,223	894,788
Accumulated depreciation						
At 1.1.06	53,769	53,934	56,004	44,701	189,052	397,460
Depreciation for the year	1,560	1,315	476	1,821	13,505	18,677
At 31.12.06	55,329	55,249	56,480	46,522	202,557	416,137
Depreciation for the year	752	315	467	1,681	13,504	16,719
At 31.12.07	56,081	55,564	56,947	48,203	216,061	432,856
Net Book Value						
At 31.12.06	-	944	318	3,221	472,666	477,149
At 31.12.07	-	629	601	1,540	459,162	461,932

4. OTHER RECEIVABLES, DEPOSITS & PREPAYMENTS

	2007 S\$	2006 S\$
Other receivables	136,287	151,428
Deposits	720	650
Prepayments	9,281	18,617
	<u>146,288</u>	<u>170,765</u>

NOTES TO THE FINANCIAL STATEMENTS

- DECEMBER 31, 2007(CONTINUED)

5. OTHER PAYABLES & ACCRUALS

	2007 S\$	2006 S\$
Other payables	753,079	362,294
Accruals	98,984	30,498
	<u>852,063</u>	<u>392,792</u>

6. TAXATION

	2007 S\$	2006 S\$
Taxation		
- current year provision	14,200	5,000
- prior year underprovision	-	129
	<u>14,200</u>	<u>5,129</u>

In accordance with Section 11(2) of the Singapore Income Tax Act, the Association's income is taxable as more than half of its receipts by way of entrance fee and subscription form an allowable deduction to its members.

A reconciliation of income tax expense for the association is as follows:-

	2007 S\$	2006 S\$
Profit before taxation	<u>147,198</u>	<u>36,956</u>
Tax @ 18% (2006 : 20%)	26,496	7,391
Expenses not deductible for tax purpose	3,009	3,735
Wear and tear allowances	(369)	(1,036)
Tax exemption	(15,018)	(5,545)
Other	82	455
	<u>14,200</u>	<u>5,000</u>

NOTES TO THE FINANCIAL STATEMENTS

- DECEMBER 31, 2007(CONTINUED)

7. CASH AND CASH EQUIVALENTS

	2007 S\$	2006 S\$
Fixed deposits	866,647	634,288
Cash on hand	1,121	331
Cash at bank	451,082	62,574
	<u>1,318,850</u>	<u>697,193</u>

The analysis of the above balances by currencies are as follows :-

	2007 S\$	2006 S\$
Singapore Dollars	1,276,762	648,890
United States Dollars	42,088	48,303
	<u>1,318,850</u>	<u>697,193</u>

Ordinary Members (as at 01 Apr 2008)

Name :	Accredited Representative :	Alternate :
"K" Line Logistics (S) Pte Ltd	Mr Geoffrey Yeong	Mr Nakamura Tamiyoshi
A & T Freight Management Pte Ltd	Ms Jean Tan	
A. Hartrodt Singapore Pte Ltd	Mr Ronny Kiekens	Mr Goetz von Dresky
ABX LOGISTICS (S) Pte Ltd	Ms Karen Ong	Ms Leong Hup Kwan
Acon Global Logistics Pte Ltd	Mr Stanley Lim Hwee Hong	
Actlink Container Lines Pte Ltd	Mr Lim Kah Wui	Ms Lim Lek Yong
Addicon Logistics Management (S) Pte Ltd	Mr Benjamin Koh Ing Kiat	Mr See Toh
Aerohub Logistics Pte Ltd	Mr Daniel Tee Kok Chin	Mr Terence Lim Cheng Hwee
AEX Shipping Pte Ltd	Mr Lawrence Lee	Ms Soh Bee Kah, Jacquelyn
AGI Freight Singapore Pte Ltd	Mr Alvin Kwek	
Agility Fairs & Events Logistics Pte Ltd	Dr. Nat Wong	Mr Danny Khor
Agility International Logistics Pte Ltd	Mr Robert Loo	Mr Eddie Sng
Aik Huat Transport Pte Ltd	Mr B S Tan	Mr B M Tan
Air Market Express (S) Pte Ltd	Mr Soon Lee Ann	
Alkadri Express Transportation (S) Pte Ltd	Mr Ishak Bin Hussein	Ms Nurhafezah Bte Ishak
Alligator Logistics Pte Ltd	Mr Loh Khai Hong	
ALPS Logistics (S) Pte Ltd	Mr Junichi Shibata	
Altron Shipping Pte Ltd	Mr Leo Teng Hong	Ms Yeo Pei Ling Veronica
Altus Logistics Pte Ltd	Mr Michael Ellsworth	Mr Charles Hewitt
Ameroid Logistics (S) Pte Ltd	Mr Steven Tan Wah Sing	Ms Sabrina Tan
Amsbach Offshore Services Pte Ltd	Mr Rodney Lim	Mr Jebson Soh
Anshin Logistics Pte Ltd	Ms Angela Goh Aik Mui	
Anslem Logistics Pte Ltd	Mr Leo Sung Hoon	
APM Global Logistics Singapore Pte Ltd	Mr Liew Nam Ngen	
ASL Solutions Pte Ltd	Mr Eric Hoo Kiang Hwa	Mr Teo Chai Jing
Atlantic Forwarding Pte Ltd	Mr Marc Matschullat	Mr Steven Quek
Aw Transport & Warehousing Pte Ltd	Mr Oh Liong Sin	Ms Oh Hui Ting
B H S Kinetic Pte Ltd	Mdm Phua Seak Joo	Mr Alex Lin Huangqing
Balaji Logistics (Singapore) Pte Ltd	Mr Anand Sitaraman	
BALtrans Logistics Pte Ltd	Mr Edmund Ng Soon Nam	Ms Leong Yim Ling
Batamindo Shipping & Warehousing Pte Ltd	Mr Chan Wai Yuen Shaun	Mr Loh Yin Nam
Bayswater Shipping and Forwarding Pte Ltd	Mr Kelvin Tan Keng Hock	Mr Alex Sim Kay Boon
BDP (Asia Pacific) Pte Ltd	Ms Anna Neo	
Biforst Singapore Pte Ltd	Mr Koh Han Lee	Mr Andy Lim
Big Foot Logistic Pte Ltd	Mr Yahiya Khan	Mr Sanny
Bintang Marine Shipping Pte Ltd	Mr Steven Ee Min Kiat	Mr Goh Boon Chong
Birkart Globistics (S.E.A.) Pte Ltd	Mr Wolfgang Laube	Mr Jimmy Ler
BLL's Transportation and Trading Pte Ltd	Ms Joeann Lee	Mr Tony Lee Boon Leng
Blue Water Shipping Singapore Pte Ltd	Mr Jason Goh Kwang Soon	
Bok Seng Logistics Pte Ltd	Mr Dave Ng Wee Peng	Mr Peter Chua Suey Huat
C & P Holdings Pte Ltd	Mr Christopher Yeo Joon Hong	Mr Wong Kai Hong
C & P Logistics Pte Ltd	Mr Philippe Giraud	Ms Vivian Ong
C. Chantins Pte Ltd	Ms Annita Choong	Mr Vincent Choong
CA Transportation & Warehousing Pte Ltd	Ms Chua Sui Feng, Joyce	Ms Chua Shu Hui, Jolyn
CCI Logistics Pte Ltd	Mr Alvin Lim	Mr Kim Min Ho
Central Express Lines Pte Ltd	Mr Lim Meng Swee	Mr Lim Boon Chye
CEVA Freight (Singapore) Pte Ltd	Mr Dui Sian Ling	
Chasen Logistics Services Limited	Mr Low Weng Fatt	Ms Yap Beng Geok, Dorothy
CHC Express Pte Ltd	Mr Ong Teong Chin	Mr Alex Ong Ah Hoe
Chu Kong Logistics (Singapore) Pte Ltd	Mr Lu You Bang	Mr Zhang Ze Yong
CJ GLS (S) Shipping Pte Ltd	Mr Cheong Kwok Weng	Mr Winarto Jauhari
CK Shipping (S) Pte Ltd	Mr Ken Ngan	Mr Christopher Lei
Cohesive Shipping Pte Ltd	Mr Thomas Chew	Mr Mazlan
Collyer Logistics (S) Pte Ltd	Michael Ong	Mike Jr Ong
Compass Rose Freight Systems Pte Ltd	Ms Rose Tan Mui Kwee	Mr Tan Chee Min Sunny
Continental Feeders Pte Ltd	Mr Danny Yau	Ms Nancy Tan
Cougar Express Logistics Pte Ltd	Mr Edwin Chan	Mr Sam Lek
Country-Roll Containers (Pte) Ltd	Mr Peter Neo Siew Choon	Ms Nancy Tan

Ordinary Members (as at 01 Apr 2008)

Name :	Accredited Representative :	Alternate :
Crystal Freight Services Pte Ltd	Ms Doris Soh	
CTI Logistics Pte Ltd	Mr Billy Lim Wui Chin	Mr Tan Sze Cheng
CWT Globelink Pte Ltd	Mr Tan Choon Wei	
CWT Limited	Mr Lee Soon Heng	
Dan Airfreight Pte Ltd	Mr Daniel Mah	Mdm Jocelyn Tang
Dart Express (S) Pte Ltd	Mr Ralph Koh	Mr Michael Leong
Dawn International Forwarder Pte Ltd	Mr Richard Ng Say Hong	
Dawn Shipping & Transport Company (Pte) Ltd	Mr Ng Kah Yong	Ms Er Yock Hung
Deugro (Singapore) Pte Ltd	Mr Kwok Sai Soo, David	Mr William Tan
Dextrans Worldwide Pte Ltd	Mr Jeffrey Heng	Mr Ng Say Yeow
DHL Exel Supply Chain Singapore Pte. Ltd.	Mr Brent Seah	Mr Farm Tai Chyang
DHL Global Forwarding (Singapore) Pte Ltd	Mr Sam Ang	Ms Leona Seah
Diamond International Consolidators (S) Pte Ltd	Ms Susan Ang	Mr Tan Khim Koon
DSV Air & Sea Pte Ltd	Mr Richard Scroeter	
Eastrans Lines (S) Pte Ltd	Mr Matthew Er	Mr Christopher Er
EBS Logistics Pte Ltd	Mr Low Wee Bing	
EES Freight Services Pte Ltd	Mr Gilbert Tjong	Ms Jean Chuang
Embassy Freight Services	Mr Tye Wai Kit	Ms Teng Siew Har
Eng Lee Logistics Pte Ltd	Mr Neo Eng Sing	Mr Neo Chin Seng
Ensign Freight Pte Limited	Mr Lee Kam Fai	Mr Victor Ong Kian Hwa
Euro Pac Shipping Agencies Pte Ltd	Mr Chua Hon Kern	Mr Tan Kok Hua
Everise Freight Forwarders Pte Ltd	Mr Francis Wong	Mr Simon Tan Hock Loo
Everprime Shipping Pte Ltd	Mrs Irene Tay	
Expressway Logistics Pte Ltd	Mr Razali Jaafar	Mr Eric Lim
F.H. Bertling Pte Ltd	Mr Klaus Kohlmeyer	Mr Dan Chua
F.S. Freight Systems Pte Ltd	Mr Kelvin Cheong	Ms Joyce Yow
Flextronics Logistics (Singapore) Pte Ltd	Ms Christine Lee	
FPS Global Logistics Pte Ltd	Mr Tan Ho Sung @ Taufiq Tan	Mr Tan Hoe Chuan
FR. Meyer's Sohn (Far East) Pte Ltd	Mr Andreas Bolte	
Freight Links Express Pte Ltd	Mr Lim Boon Kwong	Mr Alex Ng Boon Chuan
Freight Links Logistics Pte Ltd	Mr Philip Lim Kok Tong	Mr Vincent See Chin Hok
Freight Systems Logistics Pte Ltd	Mr P U Jayaprakash	Mr Sumathi V. Kumar
Freightmen Pte Ltd	Mr Alec Koh	Ms Ivy Lim
Fujitrans (Asia) Pte Ltd	Mr Hirotoishi Kitano	Mr Francis Chng Chai Hock
Furness International Pte Ltd	Mr Peter Neo	Mr Neo Steven
Geodis Wilson Singapore Pte Ltd	Mr Christopher Lee	Mr Vincent Ong
Geometra Worldwide Movers Pte Ltd	Mr Rajamohan Munisamy	Mr Steven Raj
Germarco Shipping Agencies Pte Ltd	Mr Png Yong Peng	Mr Chew Chee Kiong
Gilmon Transportation & Warehousing Pte Ltd	Mr Simon K. S. Teo	Mr Chua Chung Wui Thomas
GKE Express Logistics Pte Ltd	Mr Tan Chuan Hock	Ms Michelle Ling
GKE Freight Pte Ltd	Ms Doreen Chai	Ms Marziah Mohammad
GKE Metal Logistics Pte Ltd	Mr Neo Cheow Hui	Ms Serena Boey
GKE Warehousing & Logistics Pte Ltd	Ms Marina Neo	Mr Abdul Hamid s/o Abdul Rahman
Global Airfreight International Pte Ltd	Mr Steven Tan	Mr Richard Ho
Global Container Freight Pte Ltd	Mr A G Hang	Mr Kris Ng Hee Teck
Globelink Marine (China) Pte Ltd	Mr Tan Choon Wei	Mr Ng Ho Ming
Goldin Enterprise Pte Ltd	Mr Teo Woon Hun	Mr Chua Wee Kiong Timothy
Goldin Shipping Pte Ltd	Mr Daniel Tee Kok Chin	Ms Chloe Wong
Goldstream Containers (Pte) Ltd	Mr Larry Tan Huat	Mr Neo Siew Choon
Goodrich Maritime Pte Ltd	Mr David Chong	Mr Alex Chng
Goodway Agencies (Shipping) Pte Ltd	Mr Ng Teck Soon	Mr Ng Hock Ann, Augustine
Griffin Kinetic Pte Ltd	Mr Tan Yue Boon Gerry	Mr R Premnath
Haba-Sped Logistics Pte Ltd	Ms Marilyn Tan	Mr Henry Tay Koon Beng
Halcon Primo Logistics Pte Ltd	Ms Petty Wong	
Hankyu International Transport (S) Pte Ltd	Mr Satoshi Kataoka	
Harborair Logistics Pte Ltd	Mr Jeff S M Chua	Ms Cheryl Chua
Harbour Handlers Pte Ltd	Mr Jeff Chua	Ms Liza S E Chua
Hawk Forwarders Pte Ltd	Mr Eric Tan	Ms Florence Wong

Ordinary Members (as at 01 Apr 2008)

Name :	Accredited Representative :	Alternate :
Heah Long Seng Transport & Trading Pte Ltd	Mr Ricky Heah Hang Chua	Mr Aaron Phua
Hean Nerng Logistics Pte Ltd	Mr Toby Tan Yoke Lim	
Heng Lim Transport	Mdm Neo Swee Yin	Mr Neo Kwee Teng
Henry Bath Singapore Pte Ltd	Mr Kelvin Low	Ms Sue Mei Ying
HMG Logistics Pte Ltd	Mr Andrew Tan	Mr Yorky Lim
HNH International Pte Ltd	Ms Neo Li Tang	Mr Danny Neo
Huatong Inland Transport Service Pte Ltd	Mr Lee Chin Tiong	Mr Lee Eng Bock
Hub Distributors Services Pte Ltd	Mr Alex Ea Heng Hwa	
Hup Soon Cheong Services Pte Ltd	Mr Alvin Hau Eng San	Mr Albert Hau Bon Song
Hyden Marine Services Pte Ltd	Mr Rico Rahim	
I M Logistics Solution Pte Ltd	Mr Siow Fook Siong Eddie	Ms Low Elaine
IAL Logistics (S) Pte Ltd	Mr Ramprasad T.V.	
ICS Cargo Services Pte Ltd	Mr Geoffrey Alves Nabi	Mr Lawrence Lim
IDS Logistics Services Pte Ltd	Mr Tai Kwang Han	Mr Jamil Siddique
IFS Logistics (S) Pte Ltd	Mr Y F Szeto	Mr Jones Wong Hon Fai
iHub Solutions Pte Ltd	Mr Koh San Joo	
IIC Container Line (S) Pte Ltd	Mr Satya Keerthi	Mr Sekhar Roy Choudhury
Indonesia Logistik (S) Pte Ltd	Ms Jennifer Yeoh	
Intas Pte Ltd	Mr Takeshi Watanabe	Mr Nordin Bin Saad
Integra 2002 Pte Ltd	Ms Michelle Chea	
Interline Singapore Pte Ltd	Mr P.R. Sreenivas	Mr Abbas Mohammed Aziz Vakharia
International Freight Consultants (S) Pte Ltd	Mr Thomas Sim	Ms Angeline Mary Stephen
Ipsen Logistics Pte Ltd	Mr Lim Meng Kwang	Ms Goh Bee Leng
Island Line Pte Ltd	Mr Cheong Kan Seng	Ms Pansy Lim
Ivy Warehousing & Transportation Pte Ltd	Mr Christopher Toh	
J & F Sealink (S) Pte Ltd	Mr Martin Koh	
J. Martens (Asia-Pacific) Pte Ltd	Mr Richie Chng	
JAS Forwarding (S) Pte Ltd	Mr Jack Chan	Ms Dora Wong
Jet Air (S) Pte Ltd	Ms Katherine Sim Kuang	
Jetsea Logistics (S) Pte Ltd	Mr Ron Tay Poh Cheok	
JF Hillebrand Singapore Pte Ltd	Mr Steven Chia	Ms Jane Wong
JIM Logistics Management Pte Ltd	Mr Albert Chia Chee Hoe	
JP Express Services Pte Ltd	Mr Chong Hong Kheong	Ms Eugenie Lam
JSAS (Singapore) Pte Ltd	Mr Albert Toh	Mdm Yvonne Ong
Jupiter Singapore Pte Ltd	Ms Violet Fun Lai Peng	
K C Dat (Singapore) Pte Ltd	Mr John Lim	Mr Eric Lim
Kardin-Wan Shen Logistics Pte Ltd	Mr Ong Cheng Guan	Mdm Chin Wai Fun
Kase Lines (S) Pte Ltd	Ms Heng Ai Ling	Ms Marilyn Tan
Katoen Natie Singapore (Jurong) Pte Ltd	Mr Koen Cardon	Mr Eddie Cheong
Kawanishi Logistics (S) Pte Ltd	Ms Wong Ai Lin, Aileen	Ms Siew Lai Kuin, Joanne
Keihin Multi-Trans (S) Pte Ltd	Mr Kazuyuki Ito	Ms Elvina Ong
Kenzone Logistics Pte Ltd	Mr Mark Yap	Ms Seah Pei Ling
Kenzone Singapore Pte Ltd	Mr Steven Chia Eng Chye	Ms Doreen Wee Chin Choo
Keppel Container Line Pte Ltd	Mr Hui Kew On	Mr Quek Hock Peng, Peter
Keppel Logistics Pte Ltd	Mr Quek Keng Liang	Ms Jennifer Tan
Keystone Logistic Services Pte Ltd	Mr Masumi Matsukawa	Ms Theresa Tee
Kim Ee Logistics (Pte) Ltd	Mr Peter Neo	Mr Neo Steven
Kingsfield Logistics & Trading Pte Ltd	Mr Alfred Soh	
KWE-Kintetsu World Express (S) Pte Ltd	Mr Gabriel Wong	
Kyuko Corporation Pte Ltd	Mr Mitsuishi Isao	Mr Joe Cho
L&K Industrial Supplies & Services Co Pte Ltd	Mr Ho Chee Leong	Mdm Tan Beng Kian
Leeway Trans-Act Pte Ltd	Mr Michael Lee Boon Siong	Mr Koh Gim Meng
Leschaco Pte Ltd	Mr Uwe Jacobsen	Ms Christina Tay
Liner Shipping Pte Ltd	Ms Jessica S.H. Tan	Mr Robin L.M. Teo
Liten Logistics Services Pte Ltd	Mr Lim Wui Liat, Andrew	Mr Lim Jit Sing, Jackson
Logistex International Pte Ltd	Mr Jon Koh Kah Wei	Ms Brenda Choh
Logtrans (Far East) Pte Ltd	Ms Noraini Sariman	Mr Werner Jurg Voigt
LPH Freight Services Pte Ltd	Mr Lee Peng Han	Ms Kwok Sook Yee

Ordinary Members (as at 01 Apr 2008)

Name :	Accredited Representative :	Alternate :
Lucky Transport & Logistics Pte Ltd	Mr Steven Goh Chong Peng	Mdm Tay Chor Eng, Theresa
M + R Forwarding Pte Ltd	Mr Gareth John David Evans	Mr Wilson Wong
Mac-Nels Agencies Pte Ltd	Ms Julia Lim	
Mandate Logistics Pte Ltd	Mr David K.C. Yeo	Mr Johnny C.L. Chionh
Marina Logistics (S) Pte Ltd	Ms Ann Tan	
Markono Logistics Pte Ltd	Mr Ng Siow How	Mr Brian Tan
Megastar Shipping Pte Ltd	Mr SK. Hong	Mr Chua Swee Teck
Megaton Shipping Pte Ltd	Mr Danny Lim	Mr Kevin Lim Tiong Eng
Meiko Trans (Singapore) Pte Ltd	Mr Masaaki Uno	Ms Karen Low
Merlion Holdings Pte Ltd	Mr Kho Boon Teong	Mdm Yeoh Sor Khim
Merzario (Singapore) Pte Ltd	Mr Jeffrey Chua	
Michelle Art Transport Pte Ltd	Mr Thomas Yuen Wing - Kan	Ms Belinda Au Yuet - Ngan
Midwest Air International Pte Ltd	Ms Neo Geok Peng	
Midwest Freight and Transportation Pte Ltd	Mr Francis Chiang	Mr Peter Chiang
Ming Hoe Shipping & Transportation Agency Pte Ltd	Mr Vincent Goh Han Hong	
Mini Environment Service Pte Ltd	Mr Mohamed Jinna s/o Mohamed Abdul Jaleel	Mr Chew Chain Loon
Mitsui-Soko (S) Pte Ltd	Mr Lawrence Lim	Mr Tan Nan Kwong
MOL Logistics (Singapore) Pte Ltd	Mr Tan Soon Hua	Mr Kelvin Tee Chong Seng
Morrison Express Logistics Pte Ltd	Mr Henry Tay Keng Hai	Mr Thomas Ong
Naigai Nitto Singapore Pte Ltd	Mr Kazuhisa Mizoguchi	Mr Nobuyuki Inami
NEK Logistics Pte Ltd	Mr Daniel Ng Eng Huat	Ms Goh Seok Khiang
Neo Shipping Agencies Pte Ltd	Mr Johnny Tan	Mr Ronald Neo
Nippon Express (Singapore) Pte Ltd	Mr Miyamoto Takao	Mr Anri Nomura
Nissin Transport (S) Pte Ltd	Mr Hiroshi Azuma	Mr Foo Khue Suan
NNR Global Logistics (S) Pte Ltd	Mr Koji Jimbo	Mr Samuel Lim
NRS Logistics Pte Ltd	Mr Ono Kei	
NTL Naigai Trans Line (S) Pte Ltd	Mr Hitoshi Iwasada	Ms Sachiko Toda
NYK Logistics (Asia) Pte Ltd	Mr William Wong	Mr Hideyuki Koike
Ocean Tankers (Pte) Ltd	Ms Juliana Lim	Ms Sharon Ng
OCWS Logistics Pte Ltd	Mr Kay Kong Swan	Mr Yeo Tiong Joo
Ohio Express International Pte Ltd	Mr Koh Eng Choon	Mr Koh Kwang Heng
OIA Global Logistics (Singapore) Pte Ltd	Mr Kenny Wee Beng Chai	
One Stop Freight Services Pte Ltd	Mr Aquil Ahmed	Mr Annur Basheer Hidayathulla
Oriental Global Shipping Pte Ltd	Ms Evelyn Tan	Ms Geraldine Tan
OV Container Line Pte Ltd	Mr Ben Phee Cheng Koon	Ms Jacqueline Ku
Pacific Integrated Logistics Pte Ltd	Mr Lim Sey Hock	Ms Lim Wan Li Wendy
Pan Asia Logistics Singapore Pte Ltd	Ms Susan Tan	Mr Leon Vin Sen
Pan Ocean Transport Pte Ltd	Mr Lau Swee Khim	Mr Lau Swee Teck
Pana Logistics Service (S) Pte Ltd	Mr Edward Lee Choon Hui	Ms Brigitte Loh
Panalpina World Transport (S) Pte Ltd	Mr Eric Sweet	Mr Francis Kwa
Peck Tiong Choon Pte Ltd	Ms Samantha Pek	
Penanshin Shipping Pte Ltd	Mr Leaw Wee Gin	Mdm Kwoh Sze Ling, Cindy
Pentagon Freight Services (S) Pte Ltd	Mr Jack Wong	Mr Bernard Yap
Phoenix Agencies Pte Ltd	Mr Ho Chee Yuan, Jeffrey	Ms Lin Yue Ying Michelle
Phoenix International Freight (Singapore) Pte Ltd	Mr Tony Tan Kim Chin	Mr Adrian Neoh
Pinnacle World Transport Pte Ltd	Mr Ben Toh	
Pioneer Districentre Pte Ltd	Mr Poh You De	Mr Poh Phien Seah
Pioneer Express International Pte Ltd	Mr Alan Lee	Ms Poh Poh Leng
PN Shipping Pte Ltd	Mr Ng Eng Khiam	Ms Irene Ong Chui Yen
Po San Transport Pte Ltd	Mr Poh Po San	Ms Varine Lim Loo Nah
Poh Tiong Choon Logistics Ltd	Mr Poh Key Boon	Mr Poh Kay Huat
Poh Tiong Choon Shipping (Pte) Ltd	Mr Poh Key Boon	Mr Poh Kay Yong
Premier G & U Logistics Pte Ltd	Ms Anne Chua	
Quickflo Logistics Pte Ltd	Mr Joseph C.H. Khoo	Mr Winston Khoo
Rapid Shipping Pte Ltd	Mr Colin Ang	Mr Y K Tai
Renus Logistics Pte Ltd	Mr Charles Chui	Ms Jenny Chew
RichLand Logistics Services Pte Ltd	Mr Lim Chwee Kim	Mr Lim Chwee Poh
Rong De Distribution Pte Ltd	Mr Charlie Ang	Mr Tan Soo Peng Sunny

Ordinary Members (as at 01 Apr 2008)

Name :	Accredited Representative :	Alternate :
Round-The-World (S) Corporation Pte Ltd	Mr Andrew E.J. Tan	Ms Tan Siew Ling
Router Logistics Pte Ltd	Mr Alfred Pek You Lok	Mr Jonathan Tan Kee Hieng
Rulewave Singapore Pte Ltd	Mr James B Whiteley	
Sab Logistics Pte Ltd	Mr Chua Peng Bock	
Sankyu (Singapore) Pte Ltd	Mr Kiew Beng Mee	Mr T Arima
Savino Del Bene (S) Pte Ltd	Mr Mauro Bazzurro	Mdm Heng Leng Leng
Scandinavia Warehouses Pte Ltd	Dr. Koh Lam Son	Mrs Lynette Koh
Scanwell Logistics (Singapore) Pte Ltd	Mr Tang Keen Fei	Ms Lily Tan
Schenker Singapore (Pte) Ltd	Mr Fabrizio Anzolin	Mr Alan Tan
SDV Logistics Singapore Pte Ltd	Ms Winnie See	Mr Cyril Dumon
Seagull Marine Services (Pte) Ltd	Mr Denley Ong	
Sea-Hawk Freight Pte Ltd	Mr Larry Lim	Ms Poon Poh Sim
Sea-Shore Transportation Pte Ltd	Mr Sharafdeen s/o A R	
Senator International Singapore Pte Ltd	Mr Patrick Tan	
Senkee Logistics Pte Ltd	Mr Richard Yong	Mr Terence Yong
SENKO International Logistics Pte Ltd	Mr Morioka Tetsuya	Ms Mandy Fong Wan Ying
SH Cogent Logistics Pte Ltd	Mr Tan Yeow Lam, Edwin	Mr Tan Kok Sian, Alvin
Shalom Movers Pte Ltd	Mr Gideon Lam	Mr Charley Chan
Shipco Transport Pte Ltd	Mr Sune Simonsen	Mr Samuel Chew Siou How
Sigma Container Line Pte Ltd	Mr William Ng	Ms Janet Ang
SILKargo Logistics (Singapore) Pte Ltd	Mr Law Teck Chong	Ms Julianawati Nomina (LIA)
Sin Chew Woodpaq Pte Ltd	Mr Goh Peng Hong	Mr Poh Yong Chye
Sin-Freight International Pte Ltd	Mr Liang Keng Leong	Ms Agnes Teo Suet Ling
Singapore Offshore Petroleum Services Pte Ltd	Mr Ching Kheng Hock	Ms Hema M. Nakulan
Singapore Post Limited	Mr Dennis Quek	Ms Cynthia Koh
Singapore Transport Supply Service Pte Ltd	Mr Tony Png Teck Seng	Mr Peter Tan
SKK Freight Services Pte Ltd	Ms Elaine Low	Mr Reuben Low Hong Tat
Skylift Consolidator (Pte) Ltd	Ms Regina Tay	Mr Amos Kng
SM Integrated Transware Pte Ltd	Mr Larry Lim	Mr Raymond Ong
S-Net Freight (Holdings) Pte Ltd	Mr Lim Tao Kwong	
SNL Logistics Pte Ltd	Ms Val Ng	Ms Goh Mui Chen Iris
Sony Electronics (Singapore) Pte Ltd	Mr Albert Lee	
Soonest Express (S) Pte Ltd	Mr Lim Tow Peng	Ms Jong Chiew Sze
Speedmark Consolidation Service Pte Ltd	Mr James Ong	Mr Paul Teo
Speedway Cargo Services Pte Ltd	Mr Iskandar Bin Abdul Kabis	
Spiral Marine Pte Ltd	Mr Tan Kaa Seng	Ms Chan Yuen Yoke
Spiral Transportation & Services Pte Ltd	Mr Tan Kaa Seng	Ms Chan Yuen Yoke
St John Freight Systems Pte Ltd	Mr Santosh Balraj	Mr Johnson Thangiah
ST Logistics Pte Ltd	Mr BG (NS) Lim Yeow Beng	Mr Ek Ben Chee
ST Synthesis Pte Ltd	Mr Goh Lik Kok	Mr Puah Lian Seng
Store + Deliver + Logistics Pte Ltd	Mr Michael Lee	Dr. Lee Ah Teng
Suzue - PSA Cold Storage Pte Ltd	Mr L. Shekaran	Mr Nakanishi Fumio
Synergy Logistics Pte Ltd	Ms Estella Lu	Ms Hayat Zakaria
T B C Transportation & Trading Pte Ltd	Mr Teh Thiam Yau	Ms Joanne Tan
T.T. International Tradepark Pte Ltd	Mr Yap Hock Soon	Mr Michael Koh
T.V.L. Shipping (1997) Pte Ltd	Mr Gary Ng Wee Siong	Mr Jimmy Lim Teck Eng
Takase Corporation (Singapore) Pte Ltd	Mr Eisuke Ishiwata	Mr Masayuki Ikeda
Tanny Services Pte Ltd	Mr Albert Ang Kim Loh	Mr Ang Eng Wee, Roger
Teckwah Logistics Pte Ltd	Mr Ng Nai Ping	Mr Poh Boon Kiat
Tentat Logistics Pte Ltd	Mr Lee Teng Hong	
Tentat Singapore Pte Ltd	Mr Lee Teng Hong	Ms Jeannette Ong
THT Logistics Pte Ltd	Mr Marcus Chang	
Tiong Woon Enterprise Pte Ltd	Mr Benson Kow	Mr Lee Chee Hoong
Tiong Woon International Pte Ltd	Mr Ang Kha King	Ms Jane Ang
Tiong Woon Marine Pte Ltd	Mr Benson Tan	Ms Chin Chai Hui
Titan Project Services (S) Pte Ltd	Mr Govindarasu Tamilsalvan	Mr Karamjeet Singh
TLT Transportation Pte Ltd	Mr Toh Teck Keng	Mr Gan Cher Lun Jeffrey
TNL Express Pte Ltd	Mr Teng Keok Ming	Mr Lay Hwee Kheng

Ordinary Members (as at 01 Apr 2008)

Name :	Accredited Representative :	Alternate :
TNS Shipping Services Pte Ltd	Mr Donald Ow	Ms Sherry Tan San San
Toll Logistics (Asia) Limited	Mr Stanley Lim Hwee Hong	Mr Victor Tan Chin An
Toyo Logistics (S) Pte Ltd	Mr Kimata Akihiko	Mr Benny Wong
Toyofuji Shipping Singapore Pte Ltd	Mr Edward Tan	Mr Yasukazu Sawai
Trans Global Projects (Singapore) Pte Ltd	Ms Mervis Yeo	
Trans-Int'l Shipping & Forwarding (S) Pte Ltd	Mr Lawrence Leong	
Transit Air Cargo Singapore Pte Ltd	Mr James Ng	Mr Tan Chun Tiong
TransLiner Pte Ltd	Mr P R Sreenivas	Mr M. Jagannath
Transoceanic Shipping Company Pte Ltd	Mr Low Yew Wing	
Transware Distribution Services Pte Ltd	Mr Jaws Tamilarasan s/o K G Mani	Mr David Lee Wing Kit
Transworld International Pte Ltd	Mr Chow Ta Toon	
Trident Districentre Pte Ltd	Mr Zack Tare	Ms Catherine Chong
Tri-Net Logistics (Asia) Pte Ltd	Mr Takayoshi Katsumata	
T T Transportation & Logistics Pte Ltd	Mr Simon Lee Soo Hong	Mr Stanley Toh Kuan Teng
UBTS Pte Ltd	Mr Jimmy Ng	Ms Joyce Lee
UBTS Technologies Pte Ltd	Ms Joyce Lee	Ms Cindy Sng
U-Freight Singapore Pte Ltd	Mr Ong Teng Huat	
Ultimate Freight Services Pte Ltd	Mr Richard Wong S H	Ms Belinda Chow
Unison Transport Pte Ltd	Mr Jimmy Kiew Chun Khong	Mr Lionel Kiew Chun Yuen
Universal Transport Pte Ltd	Mr Tan Han Lim	Mr Maurice Tan
UTi Worldwide (Singapore) Pte Ltd	Mr Loy Nam	
Valukargo Groupage Services Pte Ltd	Ms Serene Teo Ling Ying	Ms Eileen Ang
Vanguard Logistics Services (Singapore) Pte Ltd	Mr Roy Chew	
Vantec World Transport (S) Pte Ltd	Ms Lorraine Wong	Mr Danny Wee
Vasco Maritime Pte Ltd	Mr P.R. Sreenivas	Ms Eve Heng
Wako Express Pte Ltd	Ms Lena See	Ms Winnie Kang
WAP Logistics (Singapore) Pte Ltd	Mr Richmond Teng Tai Piau	
Warehouse Logistics Net Asia Pte Ltd	Mr Johnnie Png	Mr Ben Ghazali Bin Abd Kadin Mohd
Warehousing & Distribution Pte Ltd	Mr Simon Tan Kay Seng	Ms Carol Tang
Wei Lee Transportation Co. (Pte) Ltd	Mr Yeo Cheong Leng Peter	
Weiss-Rohlig Singapore Pte Ltd	Mr Lincoln Waters	Ms Emily Tan Siew Peng
Wheeler Logistics Pte Ltd	Mr Jack Hong Jen Cien	Mr Tan Wee Kim
WHS Logistics Pte Ltd	Mr Yue Hin Hwee	Mr Yue Hin Ngay
Winstar Logistic Pte Ltd	Mr Matthew Chan	Mr Lim See Yong, Leonard
Winstar Shipping Pte Ltd	Mr Matthew Chan	Mdm Ivy Tan
Worldgate Express Lines Pte Ltd	Mr Ivan Lim	Mr Jimmy Ong
Worldgreen Shipping Pte Ltd	Ms Cindy Tham	Mr Freddy Ong
Worldscope Shipping Pte Ltd	Mr Stanley Ong	Mr John Lim
Worldway Express Pte Ltd	Mr Wayne Wang Wei	Ms Sherene Kee
WWW Cargo Pte Ltd	Mr Wei Gaocheng	Mrs Phyu Phyu Wynn
Wyn2000 Logistics Pte Ltd	Mr Winston Chu	Mr Chu Beng Siang
Wyn2000 Transport & Container Services Pte Ltd	Mr Winston Chu	Mr Chu Beng Siang
Yamato Transport (S) Pte Ltd	Mr Jeremy Wan	Mr Kito Masasumi
Yang Kee Logistics Pte Ltd	Mr Ken Koh	Mr Koh Yang Kee
YCH Global Logistics Pte Ltd	Mr Avery Tan	Dr. Robert Yap
YS Logistics (S) Pte Ltd	Mr Yasuhide Sakamoto	
Yusen Air & Sea Service (S) Pte Ltd	Mr Richard Chua	Mr Andy Tan
Zim Logistics S.E.A Pte Ltd	Mr Vincent Chew Soon Liang	

Associate Members (as at 01 Apr 2008)

Name :	Accredited Representative :
A.Hartrodt (S) Logistics Pte Ltd	Mr Ronny Kiekens
AAK-Logistic Services	Mr Ang Ann Kiat
AEO Logistics Pte Ltd	Mr Nordin Bin Ali
Agility Logistics Solutions Pte Ltd	Mr Dino Pertsinidis
Aon Consulting (Singapore) Pte Ltd	Mr Collin Chiew
APLO International Pte Ltd	Mr Alan Chiang Chung Cheng
Aquila Transport Singapore Pte Ltd	Mdm Norenie Binte A. Manan
Autoscan Technology Pte Ltd	Ms Maslinda Maidin
BPS Global (Singapore) Pte Ltd	Mr Terence Malone
Brian Mae Pte Ltd	Mr See Boon Tiong
Cargo International Pte Ltd	Mr Lee Choon Khim
CargoWise edi (Singapore) Pte Ltd	Mr Roger Ng
CJ GLS Asia Pte Ltd	Mr Brian Park Eung Ho
CrimsonLogic Pte Ltd	Mr David Siah
Cyberlog Technologies International Pte Ltd	Mr Jadhav Dhananjay Balkrishna
Direct Global Logistics Pte Ltd	Mr Wilfred Menezes
Fairmacs Multiline	Mr Chawdhary Ashok Kumar
FJ Freightworks Pte Ltd	Mr Jason Chan Wai Seng
Freightworks International Pte Ltd	Mr Bala Kunasaigaran
G Link Express Logistics (Singapore) Pte Ltd	Mr Christopher Lei Varn Hin
Gati Asia Pacific Pte Ltd	Ms Jasmine Fiona Augustine
GLE Logistics (S) Pte Ltd	Mr Ngan Kah Kit
Global Tank Container Pte Ltd	Mr William Poh Kar Heng
Goldbell Engineering Pte Ltd	Mr Chua Geok Cheng Jimmy
Grapvyne Technologies International Pte Ltd	Mr Venke Char
I.M. Freight International	Ms Elaine Low
Kase Logistics (S) Pte Ltd	Mr George Yong
Kewill-Ipacs E-Solutions (S) Pte Ltd	Mr Wong Sing Lam
MACS-UIB Insurance Brokers Pte Ltd	Mr Sam Tan
Marcorp Integrated Pte Ltd	Mr Azib Bin Ahmad Marican
MSN Shipping Agencies Pte Ltd	Mr Meldi Muswizar Bin Mohd
Nanyang Polytechnic - School of Business Management	Mr Chris Lim
One Stop Habitat-Care Pte Ltd	Mr Neo Soon Hock
Rabobank International	Ms Alice Gwee
SPL Forwarders Co	Mr Soon Tat Hwa
Starline Logistics Pte Ltd	Mr Siaw Hooi Chuan
Transcontainer Limited Singapore Branch	Mr Oh Chong Boon
Transera International Logistics Pte Ltd	Mr Mark Offley
TT Club Mutual Insurance Limited	Mr Colin Fordham
WHS Global Transportation Pte Ltd	Mr Yue Hin Hwee
Xpress 21 Pte Ltd	Mr Edward Tham Wong Weng
York Transport Equipment (Asia) Pte Ltd	Mr Justin Chan

Singapore Registry of Accredited Multimodal Transport Operators

(as at 01 Apr 2008)

Company

A.Hartrodt (S) Logistics Pte Ltd
ABX LOGISTICS (S) Pte Ltd
Addicon Logistics Management (S) Pte Ltd
Agility International Logistics Pte Ltd
ALPS Logistics (S) Pte Ltd
APM Global Logistics Singapore Pte Ltd
Atlantic Forwarding Pte Ltd
BALtrans Logistics Pte Ltd
Birkart Globistics (S.E.A.) Pte Ltd
CEVA Freight (Singapore) Pte Ltd
Continental Feeders Pte Ltd
Crystal Freight Services Pte Ltd
Deugro (Singapore) Pte Ltd
DSV Air & Sea Pte Ltd
EES Freight Services Pte Ltd
F.H. Bertling Pte Ltd
FPS Global Logistics Pte Ltd
Freight Links Express Pte Ltd
Freightworks International Pte Ltd
Fujitrans (Asia) Pte Ltd
Geodis Wilson Singapore Pte Ltd
Global Container Freight Pte Ltd
Global Tank Container Pte Ltd
Goodway Agencies (Shipping) Pte Ltd
Harbour Handlers Pte Ltd
HMG Logistics Pte Ltd
Ipsen Logistics Pte Ltd

Company

Island Line Pte Ltd
Jetsea Logistics (S) Pte Ltd
JP Express Services Pte Ltd
Keppel Logistics Pte Ltd
Leschaco Pte Ltd
Liner Shipping Pte Ltd
Mac-Nels Agencies Pte Ltd
Marcop Integrated Pte Ltd
Meiko Trans (Singapore) Pte Ltd
MOL Logistics (Singapore) Pte Ltd
NNR Global Logistics (S) Pte Ltd
NYK Logistics (Asia) Pte Ltd
Pan Ocean Transport Pte Ltd
Pinnacle World Transport Pte Ltd
Poh Tiong Choon Shipping (Pte) Ltd
Rapid Shipping Pte Ltd
Sea-Hawk Freight Pte Ltd
ST Logistics Pte Ltd
Tanny Services Pte Ltd
Toll Logistics (Asia) Limited
Transworld International Pte Ltd
Ultimate Freight Services Pte Ltd
UTi Worldwide (Singapore) Pte Ltd
Weiss-Rohlig Singapore Pte Ltd
Worldgate Express Lines Pte Ltd
Worldscope Shipping Pte Ltd
Yusen Air & Sea Service (S) Pte Ltd



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