

A photograph of a small green seedling with two leaves growing out of a mound of dark brown soil. In the background, a large, multi-colored arc resembling a rainbow spans across the sky, transitioning from orange on the left to light blue on the right. The overall composition is bright and optimistic.

DEVELOPING GROWTH EXPANDING REACH

ANNUAL REPORT 2005

SINGAPORE
LOGISTICS
ASSOCIATION



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CORPORATE SLA

Our Vision

To be a premier logistics association promoting professionalism and excellence to position Singapore as a world-class hub.

Our Objects

To promote, protect and develop a sound logistics industry generally, in close cooperation and consultation with any government authority, department or body, the private sector or any other person.

To develop, promote and enhance Singapore as a regional and international logistics centre with a reputation for reliability, integrity and high standards in logistics practice and management.

To represent, protect and promote the interests of members generally, to seek the support and assistance of any government authority, department or body, the private sector or any other person.

Our Organisation Structure





Mr Stanley Lim, PBM

CHAIRMAN'S ADDRESS

The association could catch on with the more sanguine impulse in year 2005. Firstly, the world's economy remained relatively benign. Secondly, Singapore continued to ride on the resurgence of the economy from the year before to register an expansion of 6.4 per cent. Thirdly, the transport and logistics segment benefited from this growth with increased activities.

It had been another fruitful year. The double-digit nett growth of 11 per cent in membership or 43 new admissions during the year echoed the support of logistics service providers to the association. It also signified that the works of the association during the past years had been well received.

Year 2005 scored distinction with the unveiling of a number of work programmes and developments. Noteworthy were:

- Launch of the NUS/SLA Study on Benchmarking & Ranking of Third-Party Logistics.
- Debut of the e-Logistics TechForum 2005 which highlighted the latest trends and best practices in the adoption of technology in the logistics industry.
- Launch of the Occupational Safety and Health Guidelines for the logistics industry.
- Launch of The Safety Handbook for Hauliers in PSA's Containers Terminals that marked a solidarity attempt between the port and the haulier community to work together to make the port safe and secure.
- Signing of The ASEAN Framework on Multimodal Transport by ASEAN Ministers for Transport that aimed to facilitate door-to-door transport amongst countries.
- Inaugural meeting with the Civil Aviation Authority of Singapore, which formalised the channel of communication with regular dialogue sessions.
- Launch of The Practitioner's Definitive Guide: Seafreight Forwarding, the second in the series of the association's publications.

That said, however, rising fuel costs remained as one of the most distressing issues during the year. I believe it would continue to hurt many of our member-companies for the years to come. This was exacerbated when the use of ultra low sulphur diesel was made mandatory from 1 December 2005, following new compliance on operations such as the Fire Safety (Petroleum and Flammable Materials) Regulations that required vehicles transporting dangerous goods to be tracked and security surcharges, among others. Then on 1 October 2006, Singapore would implement the Euro IV exhaust emission standard for diesel vehicles.

The association would continue to make representations on all other issues that would or potentially might impact the logistics industry. It is not just indigenous policies, but also the shifting global economy that would pose great challenges for us all as we move ahead.

In all, I could only express my deepest gratitude to all members for the unyielding support throughout the year. The success of the association reflects the accomplishments of each and every member. My sincere thanks too to the secretariat team and all business associates for the excellent collaboration that helped alleviate my responsibilities in the association.

THE COUNCIL



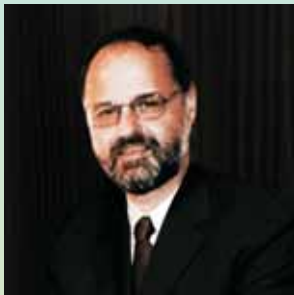
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- 1 **Mr Stanley Lim, PBM**
Chairman
I.F.S. Shipping Pte Ltd
- 2 **Mr Quek Keng Liang**
1st Deputy Chairman
Keppel Logistics Pte Ltd
- 3 **Mr Thomas Sim**
2nd Deputy Chairman
International Freight Consultants (S)
Pte Ltd
- 4 **Mr Stanley Ong**
Honorary Secretary
Worldscope Shipping Pte Ltd

- 5 **Mr John Lim**
Deputy Honorary Secretary
K C Dat (Singapore) Pte Ltd
- 6 **Mr Poh Key Boon**
Honorary Treasurer
Poh Tiong Choon Logistics Ltd
- 7 **Mr Gerry Tan**
Deputy Honorary Treasurer
Griffin Kinetic Pte Ltd
(from 31 October 2005)





8	9	10	11
12	13	14	

8 Mr John Iverson
Deputy Honorary Treasurer
 DFDS Transport (Singapore) Pte Ltd
 (up till 29 August 2005)

9 Mr Kay Kong Swan
Council Member
 OCWS Logistics Pte Ltd

10 Mr Wolfgang Laube
Council Member
 Birkart Globistics (S.E.A.) Pte Ltd

11 Mr Marcus Lau
Council Member
 Trans-Link Express Pte Ltd

12 Mr Poh Choon Lay
Council Member
 Accord Express Holdings Pte Ltd

13 Mr Dennis Quek
Council Member
 Flextronics Logistics (Singapore)
 Pte Ltd

14 Mr Sharafdeen s/o Abdul Rasak
Council Member
 Sea-Shore Transportation Pte Ltd

OUR MEMBERSHIP STATUS

Year 2005 registered a double-digit nett growth of 11% in membership for the association, bringing its membership strength to a total of 331 companies.

Admission

Ordinary Members

AEX Shipping Pte Ltd
Anshin Logistics Pte Ltd
Anslem Logistics Pte Ltd
C. Chantins Pte Ltd
CA Transportation & Warehousing Pte Ltd
CK Shipping (S) Pte Ltd
Dan Airfreight Pte Ltd
Dart Express (S) Pte Ltd
GKE Express Logistics Pte Ltd
Hankyu International Transport (S) Pte Ltd
Jetsea Logistics (S) Pte Ltd
JSAS (Singapore) Pte Ltd
Kardin-Wan Shen Logistics Pte Ltd
Keppel Container Line Pte Ltd
Megastar Shipping Pte Ltd
NEK Logistics Pte Ltd
Oriental Shipping (S) Pte Ltd
Renus Logistics Pte Ltd
Rulewave Singapore Pte Ltd
S.V.E.P. Logistics (International) Pte Ltd
SENKO International Logistics Pte Ltd
Singapore Transport Supply Service Pte Ltd

Speedway Cargo Services Pte Ltd
Star Global Shipping Pte Ltd
Sumiso (Singapore) Pte Ltd
TNS Shipping Services Pte Ltd
Warehousing & Distribution Pte Ltd

Associate Members

3i Technologies Pte Ltd
Acon Global Logistics Pte Ltd
Biforst Singapore Pte Ltd
Conrad & Sons Risk Specialists Pte Ltd
Digital Network Access Communications Pte Ltd
EBS Logistics Pte Ltd
Freightworks International Pte Ltd
Gati Limited
Global Tank Container Pte Ltd
J. Martens (Asia-Pacific) Pte Ltd
Minorplanet South East Asia Pte Ltd
Pan Asia Paper Co Pte Ltd
Senator International Singapore Pte Ltd
T.V.L. Shipping (1997) Pte Ltd
Transcontainer Ltd Singapore Branch
Xpress 21 Pte Ltd

Upgrade to Ordinary Members

iHub Solutions Pte Ltd
Pan Asia Logistics Singapore Pte Ltd
Q-Log Services Pte Ltd

Reinstatement as Ordinary Members

Accord Shipping Pte Ltd
Goodrich Maritime Pte Ltd

Cessation

Ordinary Members

Accord FETA Freight Pte Ltd
Accord Shipping Pte Ltd
Conflo Line Pte Ltd
Crown Line (Pte) Ltd
EAS International Shipping Pte Ltd
G Link Express Pte Ltd
Goodrich Maritime Pte Ltd

Oasis Logistics (S) Pte Ltd
Paterson Shipping Pte Ltd

Associate Members

Conrad & Sons Services Pte Ltd
I-Network Logistics SE Pte Ltd
Lordway Logistics Pte Ltd



OUR MEMBERSHIP GROWTH

YEAR	2001		2002		2003		2004		2005	
MEMBERSHIP	OM	AM	OM	AM	OM	AM	OM	AM	OM	AM
Membership b/f	222	20	242	21	257	19	263	21	274	24
New Admission	27	6	26	8	19	10	22	9	27	16
Cessation	(11)	(1)	(18)	(3)	(19)	(2)	(14)	(3)	(9)	(3)
Reinstatement	-	-	-	-	-	-	-	-	2	-
Upgraded from AM to OM	4	(4)	7	(7)	6	(6)	3	(3)	3	(3)
As at 31 December	242	21	257	19	263	21	274	24	297	34
TOTAL	263		276		284		298		331	



BOARD OF TRUSTEES

Board of Trustees taking charge of the association's property situated at 153B Goldhill Centre:

- Mr Stanley Lim
- Mr Poh Key Boon
- Mr Sharafdeen s/o Abdul Rasak

LEGAL COUNSEL

Haq & Selvam
Represented by Mr Michael Lai
Advocate & Solicitor, Partner



SECRETARIAT

The management of the association is supported by a team of five Secretariat staff, headed by Ms Ng Soo Hwa, Executive Director.

31st Annual General Meeting



The 31st Annual General Meeting of the association was held on 13 May. The reports and financial statements of the association for the year ended 31 December 2004 were unanimously approved by members present at the annual event. H T Khoo & Company was re-appointed as Auditor for year 2005.



The association was honoured to have the presence of Mr Issa Baluch, FIATA President who was on a business trip in the region.

Quality Management System

With the SLA Quality Management System (QMS) well put in place since 2002, the QMS Certificate – ISO 9001:2000 was renewed on 24 May for another three-year period.



CEO Networking Session

The SLA CEO Networking Cocktail Reception was held in conjunction with the e-Logistics TechForum 2005 on 22 June at the Raffles City Convention Centre. The party was an excellent get-together for some CEOs of member-companies and senior officials from government agencies to network with speakers and delegates of the forum.



10th Bowling Tournament

The 10th Bowling Tournament of the association was held on 3 July at Victor's Superbowl. The annual event attracted a total of 120 bowling enthusiasts from member-companies. Forming teams of 4, they spread over 30 lanes. There was also a novel way to involve the kids. They came in support of their parents or "uncles" and "aunties" and had their share of fun at the kids' bowling lanes aside from the snacks, games and doodling kits provided in the goodies bags.

The Challenge Trophy went to Sembawang Kimtrans Ltd while Poh Tiong Choon Logistics Ltd and Richland Logistics Services Pte Ltd won the 1st and 2nd Runner Up titles.



VICTOR'S SUPERBOWL



32nd Anniversary Party

SLA commemorated its 32nd Anniversary with the party theme "World Celebration" on 2 September. Closed to 700 guests, staff from member-companies, partners and business associates gathered for a time of food and merriment. It was mini united-nations amongst the diners with a convergence of nationalities from all over the world. The early birds were entertained by mime artists and some made it to "The World's Rich & Famous" glossy magazine cover-girls and cover-boys. The party started with a grand fanfare, followed by intercontinental gourmet feast and international artist performances throughout the night.



CULTIVATING STEADFAST ALLIANCES

International & Industry Relations

Committee Chairman: Mr Stanley Lim Members: Mr Stanley Ong, Mr John Lim, Mr Poh Key Boon, Mr Quek Keng Liang,
Mr Dennis Quek, Mr Thomas Sim, Mr Wolfgang Laube



- Strengthen ties with government agencies, trade organisations and international organisations.
- Make representations to government agencies, trade organisations on policies or developments that directly or indirectly affect trade logistics.
- Oversee and review the mediation process.

Business Trip to Johor

At the invitation of the Port of Tanjung Pelapas, Senai Airport and Johor Port, the SLA Council, Committee Members and Secretariat staff toured their facilities on 5 January. During the visit, the delegates were briefed on development plans of the ports and had the opportunity to explore possible future collaborations. Several Council Members of the Singapore Aircargo Agents Association joined SLA in the one-day trip.



IE Singapore / SLA Outreach Seminar

The association in conjunction with IE Singapore organised an Outreach Seminar 2005 - "Enabling the Singapore Logistics Industry to Succeed Overseas" on 25 February. The programme centred on how members could tap on the agency's market information and financial assistance programmes to succeed overseas.

Seminars on Employment Act

The Labour Relations Department in the Ministry of Manpower conducted two seminars on the Employment Act on 7 June and 13 October for member-companies. Coordinated by the association, the seminars focused on the logistics and transport industry to promote greater awareness on the minimum terms and conditions of employment and specific industry needs on manpower so as to address issues on best practices or proposals for legislative changes. More than 100 members of the association attended the seminars.

MINDEF's Career Transition Scheme

Close to 30 representatives from 13 member-companies attended a talk coordinated by the Economic Development Board (EDB) and the army on 17 August. The presentation aimed to provide the logistics companies a first-hand understanding of the skill sets and training of the army personnel and to encourage companies to participate in the ARMY Career Transition Scheme (CTS) where army logistics specialists trained as heavy vehicle drivers as well as supply and transport supervisors could transit to a civilian career in the logistics industry seamlessly.

Mr Thomas Sim, SLA 1st Deputy Chairman and Chairman - Training & Development Committee (TDC) was invited by the MINDEF Career Transition Partnership to speak to the Singapore Armed Forces (SAF) officers at its high-tea networking event held on 1 September. The topic of the presentation was on "Logistics: Outlook of Present and Future Trends". Besides briefing the officers on the required skills needed in the logistics industry, Mr Sim who is now Group Chief Executive Officer of Topocean - Singapore, also shared with the SAF officers on how he transited from a fighter pilot to an entrepreneur.

In another invitation, Mr Bill Chua, Head of the TDC Certificate Education Sub-Committee made a presentation on "General Trends of the Logistics Industry" to the SAF Warrant Officers & Specialists (WOSEs) on 23 September. In addition to his presentation on the industry, Mr Chua, formerly a regular in the RSAF serving as an Air Engineering Officer, shared his personal experience on how he made his military skills relevant to his current logistics vocation in the private sector.



Luncheon Meeting with the Minister for Trade & Industry

The SLA Council was invited by Mr Lim Hng Kiang, Minister for Trade & Industry to a luncheon meeting on 20 October. The meeting provided a good platform for Council Members to update the Minister on the latest developments and challenges faced by the industry. Amongst the items highlighted to the Minister were manpower issues, cost components of land transport, landside charges for sea freight as well as GST issues in relation to the advancement of the duty on behalf of importers and container storage / repair cost in Singapore.



Networking Session with SiTF

Members of the association were invited to a Networking Session "Time for Threes!" organised by the Singapore Infocomm Technology Federation (SiTF) on 15 November at the Jia Karaoke Pub & Bar. The session provided a good platform for members of both organisations to network.

Zero GST Warehouse Scheme

A dialogue session was organised by Singapore Customs on 23 November to gather feedback from SLA members on the Zero GST Warehouse Scheme, which would take effect on 1 January 2006. Judging from the number of questions raised from the 90 member-representatives who attended the session, the scheme seemed to generate much interests amongst logistics companies.

Korea-Singapore Logistics Council

Mr Stanley Lim, SLA Chairman together with Mr Thomas Sim, 2nd Deputy Chairman were nominated to represent the association in the Korea-Singapore Logistics Council (KLSC). At the inaugural meeting held on 1 December in Singapore, Mr Lim was appointed as KLSC Singapore Deputy Co-chairman.

The Korea International Trade Association and the Singapore Business Federation formed the Council with the following objectives:

- To facilitate the development of twin logistics hub (Korea for North Asia and Singapore for ASEAN and the region west of Singapore.)
- To facilitate the investment of Korean and Singapore logistics companies in Korea and/or Singapore including business matching for the set up of joint ventures of logistics firms.
- To assist companies who are venturing into Korea/Singapore in facilitating their fact-finding missions prior to their investments in the respective countries.
- To facilitate the development and implementation of programmes to enhance the knowledge and skills of logistics personnel.

Silicon Border Development in Mexico

Mr Stanley Lim, SLA Chairman received a high-level delegation from the state of Baja California, Mexico on 5 May. The delegation comprised Mr Rodrigo Contreras, Director of Promotion of High Tech Projects, Government of the State of Baja California, Mexico, Mr Daniel J. Hill, Chairman of Silicon Border Development, Mr Tim Ramsy, Vice-President of Silicon Border Development and Mr Roberto Villarreal, Trade Commission of Mexico, Singapore. The meeting discussed on a mega project of building a science park on the US-Mexican Border to serve the semiconductors/integrated circuits, flat panel displays, optoelectronics and telecommunications.



IRRIGATING GREATER DEPTH

Maritime Cargo

Committee Chairman: Mr Wolfgang Laube Vice-Chairman: Mr Thomas Sim
Members: Mr Stanley Lim, Mr John Lim, Mr Goetz von Dresky



- Examine and address policy / operational issues affecting multimodal transport and international freight forwarding.
- Forge close ties with regional / international organisations to keep abreast industry trends and developments.
- Conduct periodic reviews as guided by the bylaws governing the MTO Registry



FIATA Advisory Body Dangerous Goods

At the invitation of the association, Mr Goran Berg, a UN ESCAP expert on Dangerous Goods (DG) conducted a half-day briefing session on 6 April to some 20 member-representatives and the chief chemist of PSA. His presentation touched on international DG regulations, industry guidelines for the security of transport of DG by roads and supply chain management of DG. Mr Berg is the Risk Manager of Schenker AG – Sweden, and holds the chairmanship of FIATA Advisory Body DG, Swedish International Freight Association DG Committee and Nordic Association of Freight Forwarders DG Committee.



Transportation Specialist Legal Liability Insurance

The Transportation Specialist Legal Liability Insurance program is put together by Conrad & Sons Risk Specialists Pte Ltd exclusively for SLA member-companies engaging in freight forwarding, customs broking, non-vessel owning common carriers, non-aircraft owning common carriers, and other related activities in logistics like warehousing, consolidation, packing and trucking. Underwritten by the Chubb Group of Companies, the programme was launched on 28 April. Other than bill of lading and airway bill liability, its coverage includes bailee's liability, error & omissions, fines & duty as well as third-party liability.



IMDG Awareness and Loss Prevention Seminar

In collaboration with the TT Club, the association organised a one-day seminar on International Maritime Dangerous Goods Code (IMDG) Awareness and Loss Prevention on 15 November. The panel of experts include Mr Andrew Webster, Director of Loss Prevention of the TT Club, Mr Mike Compton, Technical Consultant to the ICHCA International Ltd and Mr Chan Leng Sun, Lawyer, Solicitor and Partner of Ang & Partners. More than 70 personnel from member-companies were present at the seminar where the speakers presented wide-ranging topics covering technical, legal and other important aspects of IMDG, common problems of packaged DG, IMDG under Singapore law, emergency plans, as well as subject matters relating to security, safety and health.

International Federation of Freight Forwarders Associations

During the year under review, SLA participated in two main events of the International Federation of Freight Forwarders Associations (FIATA).



The association was represented by Mr Stanley Lim, Chairman and Mr Thomas Sim, 2nd Deputy Chairman at the FIATA HQ-Session held in Zurich, Switzerland from 10 to 13 March.

The other annual major event, FIATA World Congress 2005, was hosted by the Freight Forwarders Association of the Russian Federation (FAR) in Moscow, Russia from 12 to 15 September. More than 1000 delegates from 75 countries were present.

Highlights of the congress include the main forum - "The New Emerging Customs Scenario", the Multimodal Transport Institute forum - "Rail Freight Transport Through and with Russia" and Airfreight Institute forum - "From Agent to Intermediary - A New Relationship".

At the meetings of the specialised Institutes, Advisory Bodies and Regional Groups, critical issues deliberated include *inter alia*, remuneration for freight forwarders for collecting surcharges for the airlines, the implementation of model contract agreements between railway companies and customers, elimination of service contract discriminations for NVOCCs under the US Ocean Shipping Reform Act and the successful validation of training programmes from six National Associations.

SLA together with five other National Associations from Canada, China, France, India and Russia Federation also participated in an exhibition to showcase training programmes to encourage sharing of training materials amongst National Associations.

The association was represented by Mr Stanley Lim, Chairman, Mr Quek Keng Liang, 1st Deputy Chairman and Mr Thomas Sim, 2nd Deputy Chairman. During the Congress, Mr Stanley Lim was re-elected Senior Vice-President of FIATA, Mr Thomas Sim was elected Chairman - Advisory Body Vocational Training and Mr Michael Lai, SLA Legal Counsel, was re-elected Deputy Chairman - Advisory Body Legal Matters.



ASEAN Federation of Forwarders Associations

The 15th General Meeting of the ASEAN Federation of Forwarders Associations (AFFA) was hosted by the Indonesian Forwarders Association on 28 November in Jakarta, Indonesia. The annual meeting focused its discussion on industry issues affecting the ASEAN region. The SLA delegation comprised Mr Thomas Sim, 2nd Deputy Chairman and Chairman - Training & Development Committee as well as Mr Wolfgang Laube, Chairman - Maritime Cargo Committee.

Mr Thomas Sim, who was also appointed Head of the AFFA Working Group for Education & Training, presided a working group meeting to deliberate on promoting professionalism through training.



ASEAN Framework Agreement on Multimodal Transport

The ASEAN Framework Agreement on Multimodal Transport was signed by all ten ASEAN Ministers for Transport at the 11th ASEAN Transport Ministers Meeting held in Vientiane, Lao PDR on 17 November.

The association contributed to past deliberations of the framework, which aimed to further facilitate door-to-door delivery of goods using various modes of transport under a single transport document. The agreement also provided the common policy framework for the further specialisation and competency of freight forwarders and multimodal transport operators in the region, which would help to reduce the cost of doing business.



INHALING FRESH INNOVATIONS

Air Cargo

Committee Chairman: Mr Stanley Ong Deputy Chairman: Mr Gerry Tan
Members: Mr Wolfgang Laube, Mr Thomas Sim, Mr Joseph Low, Mr William Lim,
Ms Serena Lau, Mr Liew Pak Kon

- Examine and address policy / operational issues affecting airfreight and international multimodal transport.
- Forge close ties with government agencies / trade organisations relevant to the air cargo community.
- Provide inputs to develop and expand training programmes on airfreight.

Civil Aviation Authority of Singapore

The association held its inaugural meeting with the Civil Aviation Authority of Singapore (CAAS) on 21 November. Amongst the agenda items discussed were the Montreal Convention 1999 viz Carriage by Air Act (Chapter 32A) - 2001 Revised Edition and their impact on the conditions of contract on airway bills, adoption of the Regulated Cargo Agents Regime and collaborative initiatives amongst stakeholders to boost sea-air traffic and recent industry developments.

The meeting formalised the channel of communication between the association and CAAS with regular dialogue sessions.



Insurance Bond

With inputs from the association, MACS-UIB Insurance Brokers put together an insurance bond facility service exclusively for members through a number of insurance companies. In lieu of banker's guarantee which would require full cash value as collateral, the insurance bond would be made available especially to the small & medium companies for a variety of purposes such as property rental deposit, Customs bond deposit, International Air Transport Association (IATA) Cargo Agency, Airlines Agency and the like. With considerable low cash collateral, the facility made available more working capital for these small & medium companies.



BREAKING NEW GROUNDS

Land Transportation

Committee Chairman: Mr Poh Key Boon Deputy Chairman: Mr Sharafdeen s/o Abdul Rasak
Members: Mr John Lim, Mr Kay Kong Swan, Ms Pearly Chua, Mr Benson Tan, Ms Jean Chai

- Examine and address policy / operational issues affecting domestic transportation and distribution.
- Examine and address issues with the ports to facilitate free-flow port operations.



Road Safety Educational Programme for Heavy Vehicle Drivers

The association continued to support the initiatives of the Singapore Traffic Police (TP) in its public outreach towards safe driving.

Put together by TP and the Bukit Batok Driving Centre, the association helped to coordinate registrations of drivers from member-companies to attend a half-day seminar on Road Safety Education Programme for Heavy Vehicle Drivers. Participants were shown video clips on actual accidents on the road and how they could have been avoided. There were also role-plays to reinforce values that could help in creating awareness on road safety. Members with large fleet of heavy vehicles were also advised to arrange with TP to conduct in-house awareness sessions for their drivers.



Fire Safety (Petroleum and Flammable Materials) Regulations

The amended Fire Safety Act, the Fire Safety (Petroleum and Flammable Materials) Regulations was gazetted on 16 February. Under the revised regulations, companies involved in the import, storage and transport of petroleum and flammable materials (FM) would be required to comply with several new key provisions.

The association contributed feedback and some members conducted site tours within their facilities to familiarise the Singapore Civil Defence Force (SCDF) in their operations of providing FM transport services. The association also helped to coordinate registrations of member-companies for the half-day seminar conducted by SCDF held on 1 and 2 March to acquaint the industry on the key requirements, licence application procedures as well as technical guidelines to be adopted. The SCDF enforcement of the Hazmat Transportation Vehicle Tracking System was implemented on 1 July.

To help defray compliance costs, the association together with the Singapore Transport Association endorsed the imposition of the FM surcharges on road transportation services provided by members on 16 May.



Ultra Low Sulphur Diesel

The association together with the Singapore Transport Association and Container Depot Association (Singapore) made representations to the National Environment Agency with regard to the introduction of ultra low sulphur diesel (ULSD) and Euro IV exhaust emission standard for diesel vehicles in Singapore on 28 July and 15 September. The several suggestions cited by the associations to help alleviate our cost burdens were unfortunately declined by the agency. The implementation dates of ULSD was 1 December 2005 while Euro IV exhaust emission standard for diesel vehicles would be 1 October 2006.





Safety Handbook for Hauliers in PSA's Container Terminals

The launch of "The Safety Handbook for Hauliers in PSA's Containers Terminals" on 10 November signified a solidarity attempt between the port and the haulier community represented by SLA, Singapore Transport Association and the Container Depots Association (Singapore) to work together to make the port a safe and secure place. The colorful publication served as a handy guide for all prime mover drivers, offered pictorial safety tips while driving in the ports and complete as a useful awareness kit for supervisors and transport managers.



Local Enterprise & Association Development Programme

Together with Container Depot Association (Singapore), Singapore Transport Association and PSA, the association participated in a briefing session on an initiative to upgrade the container trucking industry. Held on 17 November, more than 80 SLA representatives participated in the half-day session which introduced a proposed joint project aimed to integrate hauliers' tracking system, Container Fleet Management System with PSA Portnet System under the Local Enterprise & Association Development (LEAD) programme. The objective of the three-year project is to increase competency of the transportation and haulage industry to raise productivity and competitiveness.

PORTNET® Advisory Board

At the invitation of PSA, Mr Kay Kong Swan, SLA Council Member and General Manager of OCWS Logistics Pte Ltd was nominated to represent the association in the PORTNET® Advisory Board. The Board aimed to serve as a forum for top-level decision-makers to exchange views and ideas to promote innovations in IT for the shipping industry.

Container and General Cargo Trucking at PSA

The scheduled monthly and quarterly meetings held with PSA were dedicated to continuously improve and facilitate movement of cargo in and out of the port. The wide-ranging agenda deliberated during the year, *inter alia*, covered:

- traffic matters within the port area including education and enforcement by PSA aimed at reducing accidents and rule infringements
- safety handbook for hauliers in PSA's container terminals
- PORTNET® system enhancements and implementations
- reduction of TT booking time from 4 hours to 2 hours
- new flexi-booking scheme
- Container Security Initiatives (CSI)
- weight class changes

ABSORBING MODERN TRENDS

Logistics Services

Committee Chairman: Mr Quek Keng Liang Members: Mr Poh Choon Lay, Mr Lee Soon Heng, Mr Philip Lim, Mr Kenneth Chan,
Mr Richard Yong, Mr Marcus Lau, Mr Paul Lim



- Promote exchange and collaboration amongst members on integrated logistics business know-how and opportunities.
- Forge close ties with government agencies / institutes of higher learning / relevant trade organisations to promote best practices and service excellence on logistics services.
- Creates a platform for ancillary service providers to generate greater synergy and contribute to the development of the logistics industry.

NUS/SLA Study on Benchmarking & Ranking of Third-Party Logistics

In collaboration with researchers at the Business School of the National University of Singapore (NUS), the association conducted a study on Benchmarking & Ranking of Third-Party Logistics (3PL). It is an industry-wide study aimed at obtaining an empirical snapshot of the industry in Singapore with a two-prong approach:

- Identify the 3PL players that rank among the best within the industry through peer ranking of fellow players in the industry in each different league or cluster of competitors.
- Investigate the 3PLs' scope of logistics activities and interactions with their customers.

The study was launched at the SLA 31st Annual General Meeting held on 13 May. Prof Hum Sin Hoon of NUS gave a presentation on the benchmarking study, which was well received by more than 65 member-representatives who were present at the meeting.

Occupational Safety and Health Guidelines

The Occupational Safety and Health (OSH) Guidelines for the logistics industry was launched at a seminar held on 14 July. Jointly developed by the Ministry of Manpower, Singapore General Hospital and the association over a period of two years, these guidelines provided information and guidance on the identification of work hazards and their prevention in manual material handling, handling of chemicals, operation of powered vehicles, material storage, electrical, prevention of fire and explosion and work environment. More than 120 logistics personnel attended the engaging seminar, which include highlights of musculoskeletal symptoms, accident case studies and stretch exercises.



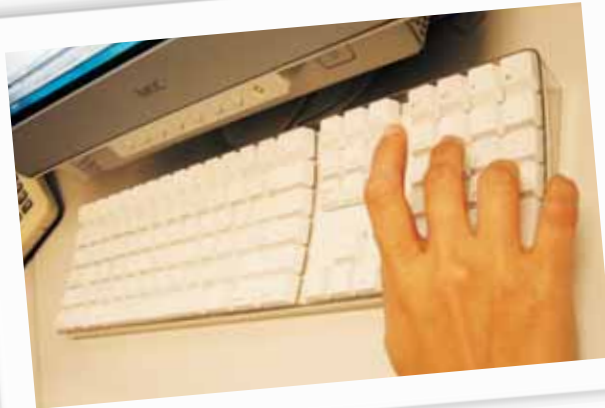
Manpower Needs of the Logistics Industry

The association met officials from the International Manpower Division of the Ministry of Manpower (MOM) on 20 July. The deliberation was an ongoing effort for MOM to review existing policies and better formulate manpower policies to make them more relevant to the industry. Much of the discussion centred on current and anticipated business developments and trends in the logistics industry, the key drivers of the industry's growth as well as current and future manpower needs. The emphasis were on overtime issues, flexi-hours, hiring and management of foreign manpower, extension of "S" Pass to PRC Workers, non-traditional sources of workers, foreign worker levy and challenges encountered in recruiting, training and retaining.



Technical Committee for the Logistics & Supply Chain Management

The association was invited by SPRING Singapore to participate in the Technical Committee for the Logistics & Supply Chain Management under the General Engineering & Safety Standards Committee. Mr Poh Choon Lay, SLA Council Member and Chief Operating Officer of Accord Express Holdings Pte Ltd was nominated to represent the association in the technical committee which strategise and provide the direction in areas where standards / standardisation efforts could be made to meet the needs of the logistics industry.



WEAVING EXHILARATING KNOW-HOW

eLogistics / Technology

Committee Chairman: Mr Dennis Quek

Members: Mr Patrick Chua, Mr James Loo, Mr Rajesh Sreenivasan, Mr Yap Chee Yuen, Mr Paul Lim

- Promote exchange and collaboration with government agencies / relevant trade organisations / partners on harnessing technology to business practices and outcomes.
- Create awareness and promulgate technological developments that may transform logistics processes and bring about service advancements amongst members.

TradeXchange™

The association participated in two deliberations on TradeXchange™ initiated by the Economic Development Board (EDB) during the year. The project is a follow up of a recommendation by the Economic Review Committee to develop an integrated IT community platform for the trade and logistics industry so as to strengthen our national competitiveness as a logistics hub. An inter-agency study team comprising representatives was formed to conceptualise the development of the project in year 2003.

The foremost objective of TradeXchange™ is to enhance Singapore's trade, logistics and financial sectors by reducing information redundancy and improving responsiveness of shippers, logistics providers, carriers, banks, government agencies and others in the supply chain through the adoption of open e-business standards and sharing of common IT services.

The first session held on 5 April with the participation of some 20 member-representatives, presented an update on the revised scope as well as gathered feedback on the revised system and company's specific interests. The second session was the 3rd User Council meeting on 27th April, which reviewed the updates on the amended scope, project schedule, key issues raised during the 2nd User Council meeting and those that surfaced to the project team.



e-Logistics TechForum 2005

The association together with Netremedia Pte Ltd jointly organised the e-Logistics TechForum 2005 on 22 June at the Raffles City Convention Centre with great success. More than 100 delegates attended the one-day event, which aimed to identify the challenges of SMEs and provide advice on how they can ride the technology bandwagon to improve operational process and enhance competitiveness.

The forum highlighted the latest trends and best practices in the adoption of technology in the logistics industry. It also focused on how companies would gain simply by improving and securing their current core business applications like warehouse and freight management systems, and introducing newer applications like sales force automation and wireless and mobile solutions. Some of these applications were displayed at the forum to allow delegates to gain a visual understanding of their usages.



iN2015 Manufacturing & Logistics Sub-Committee

At the invitation of the Infocomm Development Authority of Singapore (IDA), the association nominated Mr Dennis Quek, Council Member and Chairman of e-Logistics/Technology Committee as its representative in the iN2015 (Intelligent Nation 2015) Manufacturing & Logistics Sub-Committee. Mr Quek is also the General Manager, Asia Operations of Flextronics Logistics (Singapore) Pte Ltd.

iN2015 is an IDA led effort to develop a 10-year master plan to spearhead the growth of the infocomm sector in Singapore and to enhance the competitiveness of key economic sectors. As part of the co-creation process, the Manufacturing & Logistics Sub-Committee was formed to develop the vision and strategies for the manufacturing and logistics sectors.



NOURISHING HIGH STANDARDS

Training & Development

Committee Chairman: Mr Thomas Sim Deputy Chairman: Mr Stanley Lim
Members: Mr Quek Keng Liang, Ms Jennifer Tan, Mr Daniel Chew, Mr Michael Lai, Mr Bill Chua,
Mr Marcus Lau, Mr Teo Kee Boon, Mr Thorasamy Rajagopal, Mr William Lim



- Secure recognition and accreditation from the authorities and industries.
- Create a natural platform for diverse interest members and logistics professionals to gather.
- Contribute positively to the overall logistics industry development

Specialist Training Programmes

Training is essential for keeping in tandem with the changing trends in the logistics industry. To ensure that the training courses remain relevant to rapid shifting requirements of the industry, the association continuously revise and upgrade the syllabus coverage of its Specialist Training Programmes.

The three certifications under the Specialist Training Programmes namely, International Freight Management (IFM), Integrated Logistics Management (ILM) and Supply Chain Management (SCM), all aimed to provide opportunity for candidates who wish to pursue their academic interests and upgrade their vocations in logistics.

Following the success of the IFM and ILM, the Higher Diploma in SCM was validated by the International Federation of Freight Forwarders Associations (FIATA) in March. Every diploma holder of the SLA Specialist Training Programmes would qualify a second award of the FIATA Diploma in Freight Forwarding (by Vocational Training and Examination).

Programmes	IFM		ILM		SCM	
2005 Intake	R8/Feb	R9/Aug	R8/Feb	R9/Aug	R3/Feb	R4/Aug
Diploma	21	14	21	27	6	8
Certificate	-	2	-	1	-	
Total Attendees	37		49		14	

Continuous Learning Programmes

The association continued to expand its suit of Continuous Learning Programmes, with three new courses making their debut run during the year.

A total of 217 placements were achieved for the eight programmes, majority with repeated runs. These are topical subjects which personnel from all ranks of logistics companies find them beneficial in their profession.

	2005 Intake	Total Attendees
PSA/SLA Dangerous Goods Course	3	77
How to Leverage MS-Excel in Logistics	3	47
International Trade & Effective Handling/Processing of LOC	2	28
General Insurance for Logistics Service Providers	2	24
Certificate in Standard Trading Conditions	2	22
Powerful Solution Selling for Logistics Service Providers	1	8
Logistics Execution Systems	1	6
Effective Human Resource Practices for the Logistics Industry	1	5
Total	15	217



Facilities and Port Tours

With the courtesy of PSA, two informative and enriching tours to the container terminal were conducted for course participants of the Sea Freight Forwarding Operations module on 7 April and 6 October.



Graduation Ceremonies

Two SLA Graduation Ceremonies were held during the year on 27 January and 27 July. The occasions signified milestone achievements for the graduates who received their certificates, diplomas, Book Prizes and Best Achiever Awards for the various programmes. From the testimonies presented, success came from working hard during the day and toiling in the evenings and weekends for their certificates. The events also meant reunion for many of them, who forged enduring friendship amongst classmates and lecturers during the course.



In-House Training Programmes / Workshops

The association conducted numerous in-house training programmes, each specially designed to meet the specific requirements of the organisation.

Ngee Ann Polytechnic

The association shared with a group of 15 lecturers from the Ngee Ann Polytechnic on airfreight forwarding operations over a five-day workshop spreading from end January to early February. The course coverage aimed to equip them with an overview on the airfreight industry, air cargo economics, marketing of airfreight, e-commerce, air transport law, performance standards and airfreight operations. Through case studies and interactive sessions with the lecturers, it was evident that the participants gained valuable knowledge from the workshop.



Singapore Airlines Cargo



Following the success of the Cargo Industry Course first conducted in 2004, Singapore Airlines Cargo (SIA Cargo) engaged the association to conduct two more intakes from 7 to 10 March and from 17 to 20 October. A total of 34 management staff from SIA Singapore office attended the in-house programmes. Being industry practitioners, the lecturers shared their experiences and real-life cases with the participants. Through active participation and exchange of ideas, the participants acquired a comprehensive overview on the roles of the different players in the logistics supply chain and air cargo industry. They also gained an insight into the general insurance market, the law governing carriage of goods by air and contract management.



Toyota Tsusho (Singapore)

The association was invited by Toyota (Singapore) to conduct a Workshop International Trade & Effective Handling / Processing of Letter of on 19 August. The class of 15 participants gained knowledge on to effectively handle and process letters of credit and international trade. The workshop received good feedback from the participants.



Singapore Customs

The association succeeded in its proposal to conduct three runs of a specially designed training programme for Singapore Customs. The Workshop on Integrated Logistics Management was held in June, September and October. Participants were introduced to an overview perspective of logistics management as well as an understanding and appreciation of the importance of warehouse operations and inventory management. Besides active class discussion and presentation of case studies, the 75 Customs Officers from all ranks visited Trans-Link Express, a member-company of SLA, to gain deeper insights on the different types of warehouse materials equipment, facility maintenance and inventory control.



Overseas Training Programme / Workshop

Taiwan International Logistics Association



At the invitation of the Taiwan International Logistics Association (TILA), SLA conducted its inaugural certificates on International Trade Management, Multimodal Transport, Sea Freight Forwarding Operations and Air Freight Forwarding Operations. Several SLA lecturers made travel arrangements to conduct the courses in Taipei, Taiwan over the 3-month period from May to July. The programmes were designed with local content, relevant to the training needs of the participants.



A total of 62 participants completed the programmes, of whom, 5 successfully completed all the four modules and were awarded the Certificate in International Freight Management.

Mr Stanley Lim, SLA Chairman and Mr Thomas Sim, SLA 2nd Deputy Chairman and Chairman - Training & Development Committee were invited to witness the presentation of certificates to all graduates at the Logistics & Transport Taiwan Conference held from 22 to 25 July in Taipei. They also gave the keynote address on "Strategic Location of Strategic Hub in North Asia: South Korea/Taiwan".

China International Freight Forwarders Association

The China International Freight Forwarders Association (CIFA) organised a three-day training programme on Train-The-Trainer (International Freight Management - Multimodal Transport) at the Dalian Maritime University from 20 to 22 August.

As invited by CIFA, SLA conducted this high-level programme, targeted at professors and lecturers of tertiary institutions namely, Navigation Institute of Jimei University, Qingdao Ocean Shipping Mariners College, Shanghai Maritime University, Dalian Maritime University and the University of International Business and Economics.



Resource Speakers

IVE Morrison Hill - Hong Kong Institute of Vocational Education

About 40 student-delegates and their accompanying lecturers, Mr K. F. Li and Mr Ip Kai Ming Stephen, from IVE Morrison Hill - Hong Kong Institute of Vocational Education visited Singapore from 21 to 25 March, to acquaint with the logistics industry in Singapore. Mr Thomas Sim, SLA 2nd Deputy Chairman and Chairman - Training & Development Committee gave the keynote address on "Logistics Industry - The Past, Present and Future" at its seminar held on 23 March in Singapore.



United Nations Economic & Social Commission for Asia & the Pacific

The Initiative of ASEAN Integration (IAI) Project - Sub-regional Seminar on Sustainable Capacity Building and Training of Trainers in Freight Forwarding, Multimodal Transport and Logistics was held from 30 May to 3 June in Thailand, Bangkok. The seminar was hosted by the United Nations Economic & Social Commission for Asia & the Pacific (UN ESCAP) and the Government of Japan. Upon invitation from the UN ESCAP, Mr Thomas Sim, SLA 2nd Deputy Chairman and Chairman - Training & Development Committee presented a paper on "The Theory & Practice of Cargo Consolidation". The seminar was well attended by senior government officials from Cambodia, Lao PDR, Myanmar and Vietnam (CLMV) and other ASEAN member-countries. It was part of the education programme to assist CLMV in implementing multimodal transport operations under the IAI Work Plan.

FIATA Foundation Train-the-Trainer Programme

Mr Thomas Sim, SLA 2nd Deputy Chairman and Chairman - Training & Development Committee was invited by the FIATA Foundation of Vocational Training (FFVT) to be the lead lecturer for the Third FIATA Foundation - Vocational Training Train-The-Trainer programme in Accra, Ghana in West Africa. Conducted over a two-week period from 1 to 13 August at the Ghana Institute of Management & Public Administration campus, the programme was hosted by the Ghana Institute of Freight Forwarders (GIFF). A total of 20 trainers and professionals from the industry gained insightful sharing and knowledge on the different means of transport and its specifics based on the FIATA minimum standards. They also acquired tips on how to construct tutorials and deal with case studies based on realistic transport situations.



SIA Cargo / CBAFF Young Achiever Award 2004

Mr Hadley Page of UTi New Zealand, winner of the Young Achiever of the Year Award 2004 called on the association on 15 March. He also visited the airport, PSA container terminal and met representatives from Singapore Customs and Singapore Airlines Cargo (SIA Cargo). The award was sponsored by the Customs Brokers and Freight Forwarders Federation of New Zealand together with SIA Cargo.





Temasek Polytechnic

The association continued to work closely with Temasek Polytechnic, which offered logistics in its diploma curriculum. Its annual sponsorship of the "Singapore Logistics Association Prize" was presented to Ms Priscilla Lim Sing Ye, best student in the subject "Distribution Centre Management" from the Diploma in Logistics & Operations Management, at the Temasek Polytechnic Graduation Ceremony held on 15 July.



Many industry players witnessed the close working relationship between SLA and Temasek Business School on 7 October as Mr Stanley Lim - SLA Chairman and Mr Yeo Li Pheow - Director of Temasek Business School signed the renewal of the Memorandum of Understanding (MOU). The MOU was first sealed in 1999. The polytechnic conducted a seminar on "Readiness for RFID Adoption" in conjunction with the signing ceremony.

SLA Annual Lecturers' Conference

It was a good get-together for members of the Training & Development Committee and lecturers who were present at the SLA Annual Lecturers' Conference held on 12 November. The course conveners of the Specialist Training Programmes and Continuous Learning Programmes presented the performance review of each module conducted in year 2005. It

was reflective of the gratifying efforts of the lecturers, judging from the excellent results of the course performance review. With the commendations, all lecturers were incited to make relentlessly advancement in their pedagogical delivery the training sessions.



The Practitioner's Definitive Guide: Seafreight Forwarding

The Practitioner's Definitive Guide: Seafreight Forwarding, the association's second title in its series of publications was launched in December. The release followed the success of its first publication, The Practitioner's Definitive Guide: Airfreight Forwarding which was unveiled in 2004.

The Practitioner's Definitive Guide: Seafreight Forwarding was prepared by Ms Rachel Henwood in collaboration with the association and, in consultation with Mr Tan Tee Hwa, an industry practitioner and SLA Lecturer. It provided a comprehensive framework of the concepts and applications involved in seafreight, including the latest information on liability, cargo handling, tariffs and hardware such as different types of vessels and containers. As in the first title, the publication received good response from a wide readership comprising practitioners, students and laypersons.

REPORT OF THE AUDITORS TO THE MEMBERS OF SINGAPORE LOGISTICS ASSOCIATION

We have audited the financial statements of SINGAPORE LOGISTICS ASSOCIATION for the financial year ended December 31, 2005 as set out on pages 1 to 8. These financial statements are the responsibility of the management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly the state of the Association's affairs at December 31, 2005 and of the results of the Association for the financial year ended thereon according to the best of our information and the explanations given to us and as shown by the books of the Association.



H.T. KHOO & COMPANY

H.T. KHOO & COMPANY
1 Phillip Street #13-00
Singapore 048692

27 March 2006



BALANCE SHEET AS AT DECEMBER 31, 2005

	Note	2005 S\$	2004 S\$
NON-CURRENT ASSETS			
Property, plant and equipment	(3)	494,266	516,343
CURRENT ASSETS			
Other receivables, deposits & prepayments	(4)	181,369	197,595
Fixed deposits		528,042	372,379
Cash and bank balances		62,119	128,743
		<u>771,530</u>	<u>698,717</u>
TOTAL ASSETS		<u>1,265,796</u>	<u>1,215,060</u>
EQUITY			
Accumulated fund		890,655	807,498
NON-CURRENT LIABILITIES			
Deferred tax		500	4,000
CURRENT LIABILITIES			
Subscription fee received in advance		30,840	127,340
Other payables & accruals	(5)	334,301	255,516
Provision for taxation		9,500	20,706
		<u>374,641</u>	<u>403,562</u>
TOTAL EQUITY AND LIABILITIES		<u>1,265,796</u>	<u>1,215,060</u>

The accompanying notes form an integral part of these financial statements.

CERTIFIED TRUE & CORRECT BY:



Chairman
Lim Hwee Hong, Stanley



Honorary Treasurer
Poh Key Boon



Honorary Secretary
Ong Kim Huat, Stanley

INCOME & EXPENDITURE ACCOUNT FOR THE FINANCIAL YEAR ENDED DECEMBER 31, 2005

	Note	2005 S\$	2004 S\$
INCOME			
Entrance fee		26,000	17,750
Interest received		7,553	2,252
Printing and sales of FIATA B/L		20,000	25,400
Subscription fee		325,338	295,328
Training Courses		575,777	516,897
MTO Registry		6,960	6,600
Miscellaneous received		11,581	22,648
		<u>973,209</u>	<u>886,875</u>
Less:			
ADMINISTRATIVE EXPENSES			
Accountancy fee		6,985	7,020
Advertisement		5,263	1,294
Annual General Meeting/Meetings		20,049	16,336
Audit fee		2,100	2,100
Bank charges		541	432
Bonus/Incentives		33,025	41,186
Casual labour		3,000	-
CPF contributions		27,608	32,528
Depreciation	(3)	23,652	25,552
Fairs/missions/seminars		2,585	3,632
General expenses		7,621	9,986
Insurance		5,677	6,081
International organisations meetings		33,515	38,934
International organisations membership fee		10,825	9,187
ISO Consultancy/certification/audit		1,575	1,470
Legal & professional fee		2,362	639
Medical fee		631	983
Membership promotion		4,500	8,100
Newspapers & periodicals		2,302	2,518
Postages & stamps		12,513	13,693
Printing & stationery		17,298	15,866
Printing of FIATA B/L		4,500	6,200
Property tax		3,240	3,240
PUB charges		3,857	3,734
Publicity activities/materials		30,274	21,510
Balance carried forward		265,498	272,221



INCOME & EXPENDITURE ACCOUNT FOR THE FINANCIAL YEAR ENDED DECEMBER 31, 2005 (CONT'D)

	Note	2005 S\$	2004 S\$
ADMINISTRATIVE EXPENSES			
Balance brought forward		265,498	272,221
Repair & maintenance		41,208	3,465
Salary		200,310	221,510
SLA books		21,627	29,016
Tax fee		425	400
Telecom charges		3,669	4,928
Training Courses		357,169	248,754
Transport charges		1,800	1,564
Uniform		280	6,580
		<u>891,986</u>	<u>788,438</u>
Surplus of income over expenditure before taxation		81,223	98,437
Taxation	(6)	<u>1,934</u>	<u>(12,800)</u>
Surplus for the financial year after taxation		83,157	85,637
Accumulated fund brought forward		<u>807,498</u>	<u>721,861</u>
Accumulated fund carried forward		<u>890,655</u>	<u>807,498</u>

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED DECEMBER 31, 2005

	2005 S\$	2004 S\$
CASH FLOW FROM OPERATING ACTIVITIES		
Profit before taxation	81,223	98,437
Adjustment for :-		
Depreciation	23,652	25,552
Operating profit before working capital changes	104,875	123,989
Decrease/(Increase) in current assets		
Other receivable, deposits & prepayments	16,226	(92,964)
Increase/(Decrease) in current liabilities		
Other payables & accruals	78,785	(53,337)
Subscription fee received in advance	(96,500)	26,100
Cash generated from operations	103,386	3,788
Tax paid	(12,773)	(14,229)
Net cash generated from/(used in) operating activities	90,613	(10,441)
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of plant and equipment	(1,574)	(10,783)
Net cash in investing activities	(1,574)	(10,783)
Net increase/(decrease) in cash and cash equivalents	89,039	(21,224)
Cash and bank balances at beginning of year	501,122	522,346
Cash and bank balances at end of year	590,161	501,122

The accompanying notes form an integral part of these financial statements.



NOTES TO THE FINANCIAL STATEMENTS - DECEMBER 31, 2005

These notes form an integral part of and should be read in conjunction with the accompanying financial statements:

1. SIGNIFICANT ACCOUNTING POLICIES

- (a) Basis of accounting
The financial statements of the Association, expressed in Singapore dollars, have been prepared under the historical cost convention.
- (b) Depreciation
Depreciation is calculated on a straight line method to write off the cost of the fixed assets over their estimated useful life which are as follows:-

Computer	-	1 to 5 years
Furniture & fittings	-	5 years
Office equipment	-	3 to 5 years
Renovation	-	5 years
Leasehold property	-	50 years

Fully depreciated assets are retained in the financial statements until no longer in used.
- (c) Members' subscriptions
Members' subscriptions are taken up on accrual basis.
- (d) Interest income
Interest income is recognised on accrual basis.
- (e) Currency conversion
Monetary assets and liabilities expressed in foreign currencies are translated into Singapore dollars at rates of exchange ruling at the balance sheet date. Transactions during the financial year are translated into Singapore dollars at rates of exchange ruling on the transaction dates. Differences in exchange are included in the income and expenditure account.
- (f) Income tax
Income tax expense is determined on the basis of tax effect accounting, using the liability method, and it is applied to all temporary differences at the balance sheet date between the carrying amounts of assets and liabilities and the amounts used for tax purposes.

Deferred tax liabilities are recognised for all taxable temporary differences.

Deferred tax assets are recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised.

Current tax and deferred tax are charged or credited directly to equity if the tax relates to items that are credited or charged, in the same or a different period, directly to equity.

A deferred tax liability is recognised for all taxable temporary differences, unless the deferred tax liability arises from goodwill for which amortisation is not deductible for tax purposes.

NOTES TO THE FINANCIAL STATEMENTS - DECEMBER 31, 2005 (CONT'D)

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(f) Income tax (cont'd)

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and reduced to the extent that is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of the deferred tax asset to be utilised.

2. GENERAL

The general purpose of the Association is to promote, protect and develop a sound logistics industry generally; to develop, promote and enhance Singapore as a regional and international logistics centre; and to represent, protect and promote the interests of the members.

There has been no significant change in this general purpose during the financial year.

3. PROPERTY, PLANT AND EQUIPMENT

	Computer S\$	Furniture & Fittings S\$	Office Equipment S\$	Renovation S\$	Leasehold Property S\$	Total S\$
Cost						
At 1.1.05	53,769	54,618	65,615	49,743	675,223	898,968
Additions	-	1,575	-	-	-	1,575
Written off	-	-	(8,817)	-	-	(8,817)
At 31.12.05	53,769	56,193	56,798	49,743	675,223	891,726
Accumulated depreciation						
At 1.1.05	52,665	52,618	59,749	42,045	175,548	382,625
Depreciation for the year	1,104	1,316	5,072	2,656	13,504	23,652
Written off	-	-	(8,817)	-	-	(8,817)
At 31.12.05	53,769	53,934	56,004	44,701	189,052	397,460
Depreciation for 2004	190	1,000	7,856	3,002	13,504	25,552
Net Book Value						
At 31.12.05	-	2,259	794	5,042	486,171	494,266
At 31.12.04	1,104	2,000	5,866	7,698	499,675	516,343



NOTES TO THE FINANCIAL STATEMENTS - DECEMBER 31, 2005 (CONT'D)

4. OTHER RECEIVABLES, DEPOSITS & PREPAYMENTS

	2005 S\$	2004 S\$
Other receivables	144,016	191,845
Deposits	650	930
Prepayments	36,703	4,820
	<u>181,369</u>	<u>197,595</u>

5. OTHER PAYABLES & ACCRUALS

	2005 S\$	2004 S\$
Other payables	315,853	213,338
Accruals	18,448	42,178
	<u>334,301</u>	<u>255,516</u>

6. TAXATION

	2005 S\$	2004 S\$
Taxation		
- current year provision	9,500	12,800
- prior year overprovision	(7,934)	-
Deferred taxation released for the year	(3,500)	-
	<u>(1,934)</u>	<u>12,800</u>

In accordance with Section 11(2) of the Singapore Income Tax Act, the Association's income is taxable as more than half of its receipts by way of entrance fee and subscription form an allowable deduction to its members.

Members of SLA (as at 31 Dec 2005)

Ordinary Members

Company	Tel	Fax	E-mail	Website	Accredited Representative	Alternate
*K' Line Air Service (S) Pte Ltd	6542-9919	6542-6551	klineair@klineair.com.sg	www.klineair.co.jp	Mr Geoffrey Yeong	Mr Kiyoshi Fukaya
A & T Freight Management Pte Ltd	6276-6116	6276-1661	jean@atfreight.com	www.atfreight.com	Ms Jean Tan	-
A. Hartrodt Singapore Pte Ltd	6464-5601	6464-5600	hartrodt@hartrodt.com.sg	www.hartrodt.com.sg	Mr Goetz von Dresky	Mr Ricky Phua
ABX LOGISTICS (Singapore) Pte Ltd	6477-8640	6477-8641	General@abxlogistics.com.sg	www.abxlogistics.com	Mr Steven Koh	Ms Gladys Tan
Accord Express Holdings Pte Ltd	6410-2800	6410-2719	choonlay@accordlogistics.com	www.accordlogistics.com	Mr Poh Choon Lay	Mr Cheong Kwok Weng
Accord Shipping Pte Ltd	6410-2800	6410-2857	kwokweng@accordlogistics.com	www.accordlogistics.com	Mr Cheong Kwok Weng	Mr Winarto Jauhari
Actlink Container Lines Pte Ltd	6225-1622	6222-1722	actlink@pacific.net.sg	www.actlink.com.sg	Mr Lim Kah Wui	Ms Lim Lek Yong
Addicon Logistics Management (S) Pte Ltd	6224-4661	6225-8498	addicon@addicon.com.sg	www.addicon.com	Mr Benjamin Koh Ing Kiat	-
AEX Shipping Pte Ltd	6534-5933	6438-6606	lawrence@aexshipping.com	www.aexshipping.com	Mr Lawrence Lee	Ms Soh Bee Kah, Jacquelyn
Aik Huat Transport Pte Ltd	6220-6095	6224-1946	aikhuat8@singnet.com.sg	-	Mr B S Tan	Mr B M Tan
Air Market Express (S) Pte Ltd	6542-5966	6545-4628	airmart@singnet.com.sg	www.airmarket.com.sg	Mr Soon Lee Ann	-
All-Cargo Express (S) Pte Ltd	6542-3188	6542-3080	info@allcargo.com.sg	-	Mr Roy Tang Khin Heng	Mr Tung Soon Loy, Stiven
Alligator Logistics Pte Ltd	6276-8100	6276-8108	manfred@alligator.com.sg	www.alligator.com.sg	Mr Loh Khai Hong	Mr Robin Loh Jin Lin
ALPS Logistics (S) Pte Ltd	6899-8500	6899-8400	atsg_cs@mbbox1.ntti.net.sg	www.alpsbutsurryu.co.jp	Ms Misuzu Maruyama	Ms Rain Yu
Altron Shipping Pte Ltd	6325-6500	6325-6566/88	leo@altronshpg.com.sg	www.altronshipping.com.sg	Mr Leo Teng Hong	Ms Yeo Pei Ling Veronica
Altus Logistics Pte Ltd	6323-3500	6227-1041	michael.ellsworth@altusholdings.com	www.altuslogistics.com	Mr Michael Ellsworth	Mr Charles Hewitt
Ameroid Logistics (S) Pte Ltd	6262-7768	6262-4865	steven@ameroid.com.sg	www.ameroid.com.sg	Mr Steven Tan Wah Sing	Ms Sabrina Tan
Amsbach Offshore Services Pte Ltd	6546-0060	6546-0010	rodneylim@amsbachoffshore.com.sg	www.amsbach.com.sg	Mr Rodney Lim	Mr Jebesen Soh
Anshin Logistics Pte Ltd	6377-5070	6270-2051	anshin@anshinlog.net	-	Ms Angela Goh	Ms Grace Liu
Anslem Logistics Pte Ltd	6542-9231	6542-2361	anslem@anslemlogistics.com	www.anslemlogistics.com	Mr Leo Sung Hoon	-
Applied Movers & Trading Pte Ltd	6269-7682	6269-7672	apmove@pacific.net.sg	www.appliedmovers.com	Mr Steven Raj	Mr Bala
Asia-Trans Worldwide Moving (S) Pte Ltd	6841-7880	6841-2686	mohan@asiatrans.com.sg/ aston@asiatrans.com.sg	www.asiatrans.com.sg/ www.asia-trans.com	Mr Rajamohan Munisamy	Mr Aston Tay Kian Tong
Atlantic Forwarding Pte Ltd	6222-6076	6221-6076	office@atlsin.com.sg	www.atlanticforwarding.com	Mr Marc Matschullat	Mr Desmond Sim
ATS Logistics Pte Ltd	6266-0608	6262-2402	atslog@singnet.com.sg	-	Mdm Goh Mou Luan	Mr Goh Sin Hian
Aw Distributors & Services Pte Ltd	6863-6050	6863-3692	haze@awgroup.org	-	Ms Oh Hui Ting	Mr Franco Tan
Aw Transport & Warehousing Pte Ltd	6863-6050	6863-3692	haze@awgroup.org	-	Mr Oh Liong Sin	Ms Oh Hui Ting
BALtrans Logistics Pte Ltd	6542-7733	6784-8516	edmund.ng@sin.baltrans.com	www.baltrans.com	Mr Edmund Ng Soon Nam	Ms Shirley Chiew Siew Chen
Batam Logistics Pte Ltd	6481-2611	6481-2633	ok.chea@batamlogistics.com.sg	-	Mr Richard Chan	Mr Loh Kai Keong
Batamindo Shipping & Warehousing Pte Ltd	6835-8223	6732-8223	bswpl@bsw.com.sg	-	Mr Chan Wai Yuen Shaun	Mr Loh Yin Nam
BAX Global Pte Ltd	6545-9788	6542-7726	patrick.wee@baxglobal.com	www.baxglobal.com	Mr Patrick T C Wee	Mr Charlie Kok
Bayswater Shipping and Forwarding Pte Ltd	6272-7383	6276-7883	kelvintan@bayswater.com.sg	www.bayswater.com.sg	Mr Kelvin Tan Keng Hock	Mr Alex Sim Kay Boon
BDP (Asia Pacific) Pte Ltd	6278-2988	6270-7817	sherlyn.tan@bdpap.com	www.bdpinternational.com	Ms Sherlyn Tan	-
Bee Hup Seng Kinetic Pte Ltd	6261-2665	6262-0334	info@bhskinet.com	www.bhskinet.com	Mdm Phua Seak Joo	Mr Alex Lin Huangqing
Big Foot Logistic Pte Ltd	6324-4722	6324-4711	bigfoot1@singnet.com.sg	-	Mr Yahiya Khan	Mr Sanny Abdullah
Bintang Marine Shipping Pte Ltd	6224-0988	6225-7564	bmssales@pacific.net.sg	www.bintangmas-shipping.com.sg	Mr Ee Min Kiat	Mr Goh Boon Chong
Birkart Globistics (S.E.A.) Pte Ltd	6586-7373	6862-0430/ 6467-3730	info@birkart.com.sg	www.birkart.com	Mr Wolfgang Laube	Mr Jimmy Ler
Blue Water Shipping Singapore Pte Ltd	6862-4414	6862-4424	jasongoh@bws.dk	www.bws.dk	Mr Jason Goh Kwang Soon	-
Bok Seng Logistics Pte Ltd	6416-1999	6861-0325	enquiries@bsgroup.com.sg	www.bsgroup.com.sg	Mr Chua Suey Huat	Mr Lee Kee Leng
Bookbridge (S) Pte Ltd	6534-5933	6534-5977	bbridge@starhub.net.sg	www.bbridge.com.sg	Mr Lawrence Lee Wee Tong	Ms Kong Lai Yin
C & P Holdings Pte Ltd	6268-2222	6264-3253	chris_yeo@candp.com	www.candp.com	Mr Christopher Yeo Joon Hong	Mr Wong Kai Hong
C & P Logistics Pte Ltd	6262-6482	6268-7470/ 6545-4828	giraud@candp.com	www.candp.com	Mr Philippe Giraud	-
C. Chantins Pte Ltd	6841-6768	6841-6769	cchantins@pacific.net.sg	-	Ms Annita Choong	Mr Vincent Choong
CA Transportation & Warehousing Pte Ltd	6560-0028	6268-0907/ 6261-1164	business@ca-tpt.com	www.ca-tpt.com	Ms Chua Sui Feng, Joyce	Ms Chua Shui Hui, Jolyn
Central Express Lines Pte Ltd	6272-9533	6272-9932	mengswee@cel.com.sg	www.cel.com.sg	Mr Lim Meng Swee	Mr Lim Boon Chye
Chasen Logistics Services Pte Ltd	6266-5978	6266-5313	justin@chasen-logistics.com	www.chasen-logistics.com	Mr Low Weng Fatt	Ms Yap Beng Geok, Dorothy
CHC Express Pte Ltd	6276-7555	6275-6646	chcexp@pacific.net.sg	-	Mr Ong Teong Chin	Mr Alex Ong Ah Hoe
Choon Heng Transport & Warehousing Pte Ltd	6511-1900	6262-2410	henry.cheo@gu-logistics.com	-	Mr Henry Cheo	Mr Chan Hian Thye
CK Shipping (S) Pte Ltd	6536-2188	6535-9188	ckshpg@singnet.com.sg	-	Mr Ken Ngan	Mr Christopher Lei
Cohesive Shipping Pte Ltd	6734-8000	6734-2283	patrick@cohesive.com.sg	-	Mr Thomas Chew	Mr Patrick Chew
Collyer Logistics (S) Pte Ltd	6333-6996	6333-6326	michael.ong@collyer.biz	www.collyer.biz	Mr Michael Ong	Mr Mike Jr Ong
Compass Rose Freight Systems Pte Ltd	6227-2680	6220-9308	compass65@singnet.com.sg	-	Miss Tan Mui Kwee	Mr Tan Chee Min Sunny
Container Bridge (S) Pte Ltd	6227-2055	6227-2066	cindy@containerbridge.com.sg	www.containerbridge.com.sg	Ms Cindy Aw	Mr Roy Wee
Continental Feeders Pte Ltd	6222-3351	6225-5614	cfpsin@contifeed.com	-	Mr Danny Yau	Mr Benny Xie
Cougar Express Logistics Pte Ltd	6566-3711	6562-5776	mailbox@cougar.com.sg	www.cougar.com.sg	Mr Edwin Chan	Mr Sam Lek
Crystal Freight Services Pte Ltd	6267-5622	6267-5623	doris@crystalfrt.com.sg	www.crystalfrt.com.sg	Ms Doris Soh	-



Members of SLA (as at 31 Dec 2005)

Ordinary Members

Company	Tel	Fax	E-mail	Website	Accredited Representative	Alternate
CTI Logistics Pte Ltd	6542-7888	6542-1691	management@cti.com.sg	www.cti.com.sg	Mr Billy Lim Wui Chin	Mr Tan Sze Cheng
CWT Distribution Limited	6262-6888	6264-0790	shlee@cwt.com.sg	www.cwt.com.sg	Mr Lee Soon Heng	-
CWT Globelink Pte Ltd	6225-1833	6225-8742	general@cwtglobelink.com.sg	-	Mr Tan Choon Wei	Mr See Chew Seng
Damco Singapore Pte Ltd	6323-2788	6323-2585	douglas.kang@damcomar.com.sg	www.damcomar.com	Mr Douglas Kang B.K.	Mr Paul Leong
Dan Airfreight Pte Ltd	6542-6922	6542-1916	danair@singnet.com.sg	-	Mr Daniel Mah	Mdm Jocelyn Tang
Dart Express (S) Pte Ltd	6542-3288	6542-8946	simonho@dart.com.sg	www.dart.com.sg	Mr Ralph Koh	Mr Michael Leong
Dawn International Forwarder Pte Ltd	6261-0660	6261-0770	richard.ng@dawnintl.com.sg	www.singnet.com.sg/~dawnintl	Mr Ng Say Hong, Richard	Mr Andrew Tan
Dawn Shipping & Transport Company (Pte) Ltd	6261-0660	6261-0770	dawnship@singnet.com.sg	-	Mr Chua Chin Moh	Ms Er Yock Hung
Deugro (Singapore) Pte Ltd	6273 2700	6273 7879	william.tan@deugro.com	www.deugro.com	Mr Kwok Sai Soo, David	Mr William Tan
DFDS Transport (Singapore) Pte Ltd	6227-8191	6227-0189	sin@dfds-transport.com.sg	www.dfds-transport.com	Mr John Iversen	-
DHL Danzas Air & Ocean (Singapore) Pte Ltd	6542-7668	6542-8316	leona.seah@dhl.com	www.dhl.com	Mr Sam Ang	Ms Leona Seah
Diamond International Consolidators (S) Pte Ltd	6298-6020	6291-3411	susan@diamond-international.com.sg	www.diamond-international.com.sg	Ms Susan Ang	Mr Tan Khim Koon
Eastrans Lines (S) Pte Ltd	6227-1661	6227-7317	christopher@eastrans.com.sg	www.eastrans.com.sg	Mr Matthew Er	Mr Christopher Er
EES Freight Services Pte Ltd	6272-7878	6272-4466	general@eesfrt.com.sg	www.eesfrt.com	Mr Gilbert Tjong	Ms Jean Chuang
EGL Eagle Global Logistics (S) Pte Ltd	6545-9922	6542 2873	adrian.shou@eaglegl.com	www.eaglegl.com	Mr Preston Chow	Mr Adrian Shou
Embassy Freight Services Pte Ltd	6742-3288	6742-7488	ronnie@embassys.com.sg	www.embassy.it	Mr Tye Wai Kit	Mrs Gloria Krishnan
Eng Lee Logistics Pte Ltd	6265-3550	6268-2841	ellog@singnet.com.sg	-	Mr Neo Eng Sing	Mr Neo Chin Seng
Euro Pac Shipping Agencies Pte Ltd	6225-0188	6225-3588	patricia@europac.com.sg	-	Mr Chua Hon Kern	Mr Tan Kok Hua
Everise Freight Forwarders Pte Ltd	6743-5811	6743-4671	everwhse@singnet.com.sg	-	Mr Francis Wong	Mr Simon Tan Hock Loo
Everprime Shipping Pte Ltd	6297-6388	6297-5108	general@everprime.com.sg	-	Mrs Irene Tay	Mr Aloysius N H Chow
Exel Singapore Pte Ltd	6375-5671/ 6375-5632	6270-2694/ 6270-8840	kwok-seng.wee@exel.com	www.exel.com	Mr Wee Kwok Seng	-
F.H. Bertling Pte Ltd	6227-2538	6227-2523	michaelkow@bertling.com.sg	www.bertling.com	Mr Michael Kow	Mdm Zhao Yuxi
F.S. Freight Systems Pte Ltd	6222-6118	6270-6366	fs88@fsfreight.com.sg	www.fsfreight.com.sg	Mr Kelvin Cheong	-
Fast Ipsen Logistic (S) Pte Ltd	6323-5006	6323-5004	fsemail@singnet.com.sg	www.ipsengroup.de	Mr Johari Ahmad	Mrs Gabriele Kunze
Flextronics Logistics (Singapore) Pte Ltd	6543-2888	6543-1888	dennis.quek@sg.flextronics.com	www.flextronics.com	Mr Dennis Quek	-
FPS Global Logistics Pte Ltd	6587-1888	6785-3588	admin@famous.com.sg	-	Mr Tan Ho Sung @ Taufiq Tan	Mr Tan Hoe Chuan
FR. Meyer's Sohn (Far East) Pte Ltd	6339-8633	6339-2088	Andreas.Bolte@fms.com.sg	www.fms.de	Mr Andreas Bolte	-
Freight Links Express Pte Ltd	6267-5511	6267-5577	alex.ng@freightlinks.net	www.freightlinks.net	Mr Alex Ng Boon Chuan	Mr James Leong Weng Yu
Freight Links Logistics Pte Ltd	6262-6988	6262-6928	logistics@freightlinks.net	www.freightlinks.net	Mr Philip Lim Kok Tong	Mr Vincent See Chin Hock
Freight Systems Logistics Pte Ltd	6880-8268	6323-3543	jp@freightsystems.com	www.freightsystems.com	Mr P U Jayaprakash	Mr Andrew Tan
Freightmen Pte Ltd	6542-9888	6543-1020	aleckoh@freightmen.com.sg	www.freightmen.com.sg	Mr Alec Koh	Mr Eric Chng
Furness International Pte Ltd	6261-6697	6261-8790	anna.yeo@furness.com.sg	-	Mr Peter Neo	Mr Neo Steven
GAC Cargo Systems (Singapore) Pte Ltd	6225-7886	6222-5769	john.yap@gacsin.com	www.gacworld.com	Mr Kenneth Bybjerg	Mr Peter Bengtsson
Geodis Overseas Pte Ltd	6587-8066/82	6783-2178	singapore@geodis.com.sg	www.asia-geodis.com	Mr Christopher Lee	-
GeoLogistics Pte Ltd	6220-9055	6224-4939	robert@geo-logistics.com.sg	www.geo-logistics.com.sg	Mr Robert Loo	-
Gilmon Transportation & Warehousing Pte Ltd	6273-3566	6273-1266	gilmon1@singnet.com.sg	-	Mr Simon K. S. Teo	Mr Chua Chung Wui Thomas
GKE Express Logistics Pte Ltd	6267-8600	6266-2335	ellog@gkegroup.com.sg	www.gke.com.sg	Mr Soh Wong Loong	Mr Neo Cheow Hui
Global Container Freight Pte Ltd	6278-5122	6278-5182	gcfmain@globaloceansin.com	www.globalorganisation.com	Mr A G Hang	Mr Kris Ng Hee Teck
Globelink Marine (China) Pte Ltd	6225-1833	6225-8742	general@cwtglobelink.com.sg	www.cwtglobelink.com.sg	Mr Tan Choon Wei	Mr See Chew Seng
Goldin Enterprise Pte Ltd	6273-3003	6271-3003	GE@goldin.com.sg	www.goldin.com.sg	Mr Daniel Tee Kok Chin	Mr Tommy Low
Goldstream Containers (Pte) Ltd	6533-3555	6261-9074	logistics@kimee.com.sg	www.kimee.com.sg	Mr Larry Tan Huat	Mr Neo Siew Choon
Goodrich Maritime Pte Ltd	6744-7559	6744-9155	sales@grmgrp.com	www.grmgrp.com	Mr David Chong	-
Goodway Agencies (Shipping) Pte Ltd	6743-0746/7	6748-9530/ 6748-8357	tsng@goodwaylogistics.com	www.goodwaylogistics.com	Mr Ng Teck Soon	Mr Ng Hock Ann, Augustine
Griffin Kinetic Pte Ltd	6545-0133	6542-4315	ssit@griffinkinetic.com	www.griffinkinetic.com	Mr Tan Yue Boon Gerry	Mr R Premnath
Haba-Sped Logistics Pte Ltd	6469-7655	6467-2157	marilyn@habasped.com.sg	www.habasped.com.sg	Ms Marilyn Tan	Mr Henry Tay Koon Beng
Hankyu International Transport (S) Pte Ltd	6543-0933	6543-0998	corp@hankyu-sin.com	-	Mr Masayuki Asano	Mr Satoshi Kataoka
Harborair Logistics Pte Ltd	6222-3688	6223-3393	hlogfrt@singnet.com.sg	www.harborair.com.sg	Mr Jeff S M Chua	Ms Cherlyn Chua
Harbour Handlers Pte Ltd	6221-1808	6221-1022	hhfrt@pacific.net.sg	www.harbourhandlers.com.sg	Mr Jeff Chua	Ms Liza S E Chua
Hawk Forwarders Pte Ltd	6475-3333	6475-8833	hawk.fwders@pacific.net.sg	-	Mr Eric Tan	Ms Pauline Tan
Heah Long Seng Transport & Trading Pte Ltd	6569-3088	6569-7320	heahls@singnet.com.sg	-	Mr Richard Heah	Ms Nancy Ng
Hean Nerng Logistics Pte Ltd	6368-8328	6367-2163	Kelvin.lim@heannerng.com.sg	www.heannerng.com.sg	Mr John Chan	-
Henry Bath Singapore Pte Ltd	6266-2055	6266-3619	simon.low@henrybath.com.sg	-	Mr Simon Low	Ms Sue Mei Ying
HMG Logistics Pte Ltd	6271-3084	6278-5662	lotango@pacific.net.sg	www.hmglog.com	Mr Andrew Tan	Mr Yorky Lim
HNH International Pte Ltd	6368-8328	6367-2163	kelvin.lim@heannerng.com.sg	www.hnh.com.sg	Mr Kelvin Lim	Ms Neo Li Tang
Huatong Inland Transport Service Pte Ltd	6366-2288	6368-1391	huatong@pacific.net.sg	www.huatong.com.sg	Mr Ng Hai Liong	Mr Lee Chin Tiong
Hub Distributors Services Pte Ltd	6262-0313	6262-0318	hdspl@singnet.com.sg	-	Mr Alex Ea Heng Hwa	-



Members of SLA (as at 31 Dec 2005)

Ordinary Members

Company	Tel	Fax	E-mail	Website	Accredited Representative	Alternate
Hup Soon Cheong Services Pte Ltd	6272-3833	6272-8085	hscheong@singnet.com.sg	-	Mr Alvin Hau Eng San	Mr Albert Hau Bon Song
I.F.S. Shipping Pte Ltd	6274-1600	6274-1700	stanley@topocean.com.sg	-	Mr Stanley Lim	Mr Thomas Sim
IAL Logistics (S) Pte Ltd	6223-8380	6223-8387	csuresh@ial.com	www.ial.com	Mr T V N Kutty	Mr C Suresh
ICS Cargo Services Pte Ltd	6542-9222	6542-3446	icscargo@pacific.net.sg	-	Mr Geoffrey Alves Nabi	Mr Lawrence Lim
IDS Logistics Services Pte Ltd	6253-8333	6862-0092	idslogistics@idsgroup.com	www.idslogistics.com	Mr Glenn A. Rodriguez	-
IFS Logistics (S) Pte Ltd	6274-6840	6276-9301	yf.szeto@ifs-logistics.com	www.ifs.com.hk	Mr Y F Szeto	Mr Jones Wong Hon Fai
iHub Solutions Pte Ltd	6264-8289	6265-1987	kohsj@ihubsolutions.com	www.ihubsolutions.com	Mr Koh San Joo	-
IIC Container Line (S) Pte Ltd	6226-5113/ 6226-5117	6224-8970	roy@iicglobal.com	www.iic-container.com	Mr Satya Keerthi	Mr Sekhar Roy Choudhury
Inasia Warehouse Pte Ltd	6898-9189	6863-1485	chlim@ial.com.sg	-	Mr Lim Chin Heng	-
Intas Pte Ltd	6897-9112	6897-9121	Twatanabe@intas.com.sg	www.intas.com.sg	Mr Takeshi Watanabe	Mr Nordin Bin Saad
Integra 2002 Pte Ltd	6372-0338	6372-0337	integra@singnet.com.sg	www.integra.com.sg	Ms Michelle Chea	-
International Freight Consultants (S) Pte Ltd	6272-7168	6272-7169	tomsim@singnet.com.sg	www.topocean.com	Mr Thomas Sim	Ms Angeline Mary Stephen
Island Line Pte Ltd	6471-7540	6471-7650/651	agency@singaporeshipping.com.sg	-	Mr Cheong Kan Seng	Ms Pansy Lim
Janco Oilfield Services Pte Ltd	6542-7998	6542-1476	logistics@janco.com.sg	-	Mr Wee Bin Seng (Patrick)	Mr Chow Yuen Foong (David)
JAS Forwarding (S) Pte Ltd	6545-1993	6542-3357	general@jassingapore.com	www.jassingapore.com	Mr Jack Chan	Ms Dora Wong
Jet Air (S) Pte Ltd	6542-7966	6542-3083	jasin@pacific.net.sg	-	Ms Katherine Sim Kuang	-
Jetsea Logistics (S) Pte Ltd	6542-2500	6542-8549	julia@jetsea.com.sg	www.jetsea.com.sg	Mdm Lim Beng Lay	Ms Tay Hsu Chern
JF Hillebrand Singapore Pte Ltd	6735-1800	6737-1773	j.wong@jfhillbrand.com	www.jfhillbrand.com	Mr Christophe Bernard	Ms Jane Wong
JIM Logistics Management Pte Ltd	6220-6335	6227-2425	info@jimlog.com.sg	www.jimlogistics.com	Mr Albert Chia Chee Hoe	-
JNE Logistics Singapore Pte Ltd	6282-0475	6282-0455	info@jnelogistics.com	www.jnelogistics.com	Mr Peter Tan Chiang Heng	Mr Tan Eng Kiat
JP Express Services Pte Ltd	6323-4481	6323-4482	hkchong@jpexpress.com.sg	www.jpexpress.com.sg	Mr Chong Hong Kheong	Ms Eugenie Lam
JSAS (Singapore) Pte Ltd	6324-1221	6327-1221	albert@jsas.com.sg	www.jgcline.com	Mr Albert Toh	Mdm Yvonne Ong
Jupiter Singapore Pte Ltd	6545-0234	6545-2124	fabian.tan@jupitair.com.sg	www.jupitair.com	Mr Fabian Tan	-
K C Dat (Singapore) Pte Ltd	6261-8116	6264-4354	kcdat@asiantigers-singapore.com	www.asiantigers-singapore.com	Mr John Lim	Mr Eric Lim
Kardin-Wan Shen Logistics Pte Ltd	6535-3118	6438-1559	samantha@kardin.com.sg	-	Mr Ong Cheng Guan	Mdm Chin Wai Fun
Kase Lines (S) Pte Ltd	6291-6733	6291-9733	ailing@kasesin.com.sg	www.kasegroup.net	Ms Heng Ai Ling	Mr George Yong
Katoen Natie SembCorp Jurong Pte Ltd	6419-2500	6419-2501	info@kns.com.sg	www.katoennatie.com	Mr Koen Cardon	Mr Eddie Cheong
Keihin Multi-Trans (S) Pte Ltd	6533-1757	6533-6124	kyito@keihin.com.sg	-	Mr Kazuyuki Ito	Ms Elvina Ong
Keppel Container Line Pte Ltd	6255-1800	6250-1900	kcline@singnet.com.sg	-	Mr Hui Kew On	Mr Quek Hock Peng, Peter
Keppel Logistics Pte Ltd	6861-1911	6863-3996	quek.kengliang@keppellog.com	www.keppellog.com.sg	Mr Quek Keng Liang	Ms Jennifer Tan
Keystone Logistic Services Pte Ltd	6222-9555	6225-5885	keystone@keystone.sg	www.keystone.sg	Mr Masumi Matsukawa	Ms Theresa Tee
Kim Ee Logistics (Pte) Ltd	6533-3555	6261-9074	logistics@kimee.com.sg	www.kimee.com.sg	Mr Peter Neo	Mr Neo Steven
KL Hlap Aik Logistics Pte Ltd	6465-0100	6466-6192	klhal@ehiapaiklogistics.com	www.ehiapaiklogistics.com	Mr Kuar Hock Chieng	Mr Bernard Qua Peng Hun
Koon Hock Forwarders Pte Ltd	6535-6393	6535-8065	khfpl@singnet.com.sg	-	Mr Chng Koon Joo	Mr Chng Yong Liang
Kuehne + Nagel Pte Ltd	6339-5115	6339-5225	tadhg.meaney@kuehne-nagel.com	www.kuehne-nagel.com	Mr Tadhg Meaney	Mr Derek Toh
KWE-Kintetsu World Express (S) Pte Ltd	6542-7778	6546-0901	gabriel.wong@ao.kwe.com	www.kwe.com	Mr Gabriel Wong	Mr Matthew Ong
L&K Industrial Supplies & Services Co Pte Ltd	6250-9192	6250-7069	lk7@pacific.net.sg	-	Mr Ho Chee Leong	Mdm Tan Beng Kian
Leschaco Pte Ltd	6227-4222	6227-4111	ujacobsen@leschaco.com.sg	www.anker-leschaco.com	Mr Uwe Jacobsen	Ms Christina Tay
Liner Shipping Pte Ltd	6223-6133	6223-6113	liner@linership.com	www.linership.com	Ms Jessica S.H. Tan	Mr Robin L.M. Teo
Liten Logistics Services Pte Ltd	6897-4550/ 6897-3551	6897-0026	liten@singnet.com.sg	-	Mr Lim Wui Liat, Andrew	Mr Lim Jit Sing, Jackson
Logtrans (Far East) Pte Ltd	6543-1780	6543-1804	logtrans_sin@pacific.net.sg	-	Ms Noraini Sariman	Mr Werner Jurg Voigt
LPH Freight Services Pte Ltd	6288-7577	6282-6766	lphsin@pacific.net.sg	-	Mr Lee Peng Han	Ms Kwok Sook Yee
Lucky Transport & Logistics Pte Ltd	6338-8155	6339-0877	lft@lucky-sing.com	www.luckysing.com	Mr Steven Goh Chong Peng	Mdm Tay Chor Eng, Theresa
M + R Forwarding Pte Ltd	6226-0628	6226-0621	management@sg.mrspedag.com	www.mrspedag.com	Mr Gareth John David Evans	Mr Wilson Wong
M2K Logistics Pte Ltd	6323-1211	6323-4316	m2ksin@singnet.com.sg	-	Mr Steven Tan	Ms Irene Lim
Mac-Nels Agencies Pte Ltd	6220-2022	6226-1650	julia@macnells.com.sg	www.macnells.com.sg	Ms Julia Lim	-
Maersk Logistics Singapore Pte Ltd	6222-2300	6224-4039	sinlogmng@maersk-logistics.com	www.maersk-logistics.com	Mr Liew Nam Ngen	-
Mandate Logistics Pte Ltd	6324-4262	6324-4263	sales@e-mandate.com.sg	www.e-mandate.com.sg	Mr David K.C. Yeo	Mr Johnny C.L. Chionh
Marina Logistics (S) Pte Ltd	6316-2322	6316-2022	marina.log@pacific.net.sg	-	Ms Ann Tan	-
Megastar Shipping Pte Ltd	6225-8226	6225-5993	jenny.yeo@megastar.com.sg	-	Ms Jenny Yeo	Mr Chua Swee Teck
Megaton Shipping Pte Ltd	6473-7688	6473-5901/ 6473-2031	dannylim@megaton.com.sg	-	Mr Danny Lim	Mr Kevin Lim Tiong Eng
Meiko Trans (Singapore) Pte Ltd	6224-8633	6224-3841	mtsmail@meikosin.com.sg	-	Mr Masaaki Uno	-
Merlion Holdings Pte Ltd	6272-2178	6272-2175	merlionsing@pacific.net.sg	www.merliontank.com.sg	Mr Kho Boon Teong	Mdm Yeoh Sor Khim
Merzario (Singapore) Pte Ltd	6227-3477	6227-8807	jeffrey@merzario.com.sg	www.merzario.it	Mr Jeffrey Chua	-
Michelle Art Transport Pte Ltd	6467-1998	6469-4493	info@michelle-art.com	www.michelle-art.com	Mr Thomas Yuen Wing - Kan	Ms Belinda Au Yuet - Ngan



Members of SLA (as at 31 Dec 2005)

Ordinary Members

Company	Tel	Fax	E-mail	Website	Acccredited Representative	Alternate
Midwest Air International Pte Ltd	6546-3500	6546-3501	midwest@singnet.com.sg	www.midwest.com.sg	Ms Neo Geok Peng	-
Midwest Freight and Transportation Pte Ltd	6748-5100	6742-3306	operation@midwest.com.sg	-	Mr Francis Chiang	Mr Peter Chiang
Ming Hoe Shipping & Transportation Agency Pte Ltd	6297-2816	6297-1948	minghoe@pacific.net.sg	-	Mr Vincent Goh Han Hong	-
Mitsui-Soko (S) Pte Ltd	6222-6288	6225-1379	lawrence@mitsui-soko.com.sg	www.mitsui-soko.co.jp	Mr Lawrence Lim	Mr Tan Nan Kwong
MOL Logistics (Singapore) Pte Ltd	6545-8010	6545-4975	admin@mol-logistics.com.sg	-	Mr Tan Soon Hua	Mr Dennis Chow
Mostrans Pte Ltd	6265-1771	6261-1383	joecho@mostrans.com	www.mostrans.com	Mr Joe Cho	Mr Lee Ngai Choon
Naigai Nitto Singapore Pte Ltd	6566-1800	6566-3600	tony@naigainitto.com	-	Mr Yoji Ishikawa	Mr Nobuyuki Inami
NEK Logistics Pte Ltd	6863-3808	6863-3328	danielng18@hotmail.com	-	Mr Daniel Ng Eng Huat	Mr Jerry Ng Wee Ong
Neo Shipping Agencies Pte Ltd	6224-2929	6224-3759	neoship@pacific.net.sg	web.singnet.com.sg/~neoship/main.htm	Mr Johnny Tan	Mr Ronald Neo
Nippon Express (Singapore) Pte Ltd	6546-8243	6546-8437	takao.miyamoto@nittsu.com.sg	www2.nittsu.co.jp/sin.html	Mr Miyamoto Takao	Mr Hatanaka Satoshi
Nissin Transport (S) Pte Ltd	6224-8230	6224-5437	ntsip@singnet.com.sg	-	Mr Akio Arimoto	Mr Foo Khue Suan
NNR Global Logistics (S) Pte Ltd	6542-0479	542-7709	nnsin@singnet.com.sg	www.nnsin.com.sg	Mr Koji Jimbo	Mr Tanaka Yuji
NRS Logistics Pte Ltd	6291-6055	6291-6355	nobuo_tabata@nrsgroup.co.jp	-	Mr Nobuo Tabata	-
NTL Naigai Trans Line (S) Pte Ltd	6324-5878	6324-5882	ntl@naigai@ntl-sin.com.sg	-	Mr Hitoshi Iwasada	Ms Sachiko Toda
NYK Logistics (Singapore) Pte Ltd	6333-8488	6271-1610	Yukio_ishikawa@sg.nyklogistics.com	www.sg.nyklogistics.com	Mr Yukio Ishikawa	Mr Steven Mao
OCWS Logistics Pte Ltd	6899-6868	6564-3416/ 6563-8910	ocwslpl@ocws.com.sg	-	Mr Kay Kong Swan	Mr Peter Lim
Ocean Anchor Global Logistics Pte Ltd	6323-0195	6323-4582	kelvin@oceananchor.com.sg	www.oceananchor.com.sg	Mr Lai Soon Weng, Kelvin	-
Ocean Tankers (Pte) Ltd	6512-2569	6512-2591	julianalim@hinleong.com.sg	-	Ms Juliana Lim	Ms Sharon Ng
Ohio Express International Pte Ltd	6276-3228	6276-3268	sales@ohio.com.sg	www.ohioexpress.com	Mr Koh Eng Choon	Mr Koh Kwang Heng
OIA Global Logistics (Singapore) Pte Ltd	6545-8830	6545-8082	kenney.wee@oiaglobal.com	www.oiaglobal.com	Mr Kenny Wee Beng Chai	-
One Stop Freight Services Pte Ltd	6477-9804	6545-5920	soehbb@osf.com.sg	www.osf.com.sg	Mr Aquil Ahmed	Mr Goh Say Heng
Oriental Shipping (S) Pte Ltd	6227-9449	6226-5525	osspl@singnet.com.sg	-	Mr John Woo Siew Loong	Ms Geraldine Tan
OV Container Line Pte Ltd	6273-2777	6273-7572	ben@phee.com.sg	-	Mr Ben Phee Cheng Koon	-
Pacific Integrated Logistics Pte Ltd	6542-2168 ext 230	6542-4168	wendy@pil-logistics.com.sg	www.pil-group.com	Mr Lim Sey Hock	Ms Lim Wan Li Wendy
Pactrans International Pte Ltd	6323-1322	6323-3733	charles@renuslogistic.com	www.pactrans.com.sg	Mr Charles Chui	Ms Jenny Chew
Pan Asia Logistics Singapore Pte Ltd	6846-0660	6748-0660	tan.susan@panalogs.com	www.panalogs.com	Ms Susan Tan	Mr Leon Vin Sen
Pan Ocean Transport Pte Ltd	6266-3320	6266-3359	transport@panocean.com.sg	www.panocean.com.sg	Mr Lau Swee Khim	Mr Lau Swee Teck
Pana Logistics Service (S) Pte Ltd	6863-3760	6863-3764	brigitte.loh@sg.panasonic.com	-	Mr Edward Lee Choon Hui	Ms Brigitte Loh
Panalpina World Transport (S) Pte Ltd	6274-0188	6277-4701	eric.swee@panalpina.com	www.panalpina.com	Mr Eric Swee	Mr Razali Jaafar
Peck Tiong Choon Pte Ltd	6356-0388	6354-4988	enquiry@pecktiongchoon.com	www.pecktiongchoon.com	Mr Pek Lian Hwee	Ms Samantha Pek
Penanshin Shipping Pte Ltd	6221-2992	6372-1589	penanshin@pacific.net.sg	www.penanshin.com.sg	Mr Leaw Weegin	Mdm Kwoh Sze Ling, Cindy
Pentagon Freight Services (S) Pte Ltd	6542-0922	6545-4912	pentagon@pentagon.com.sg	www.pentagon-sin.com.sg	Mr Jack Wong	Mr Bernard Yap
Pinnacle World Transport Pte Ltd	6227-8300	6227-6213	melvinchew@pwtsin.com	-	Mr Melvin Chew	Mr Ben Toh
Pioneer Express International Pte Ltd	6545-8820	6545-9038/4151	general@pioneer-express.com	www.pioneer-express.com	Mr Alan Lee	Mr Ho Boon Leng
Po San Transport Pte Ltd	6294-9622	6294-9655	posantransport@pacific.net.sg	-	Mr Poh Po San	Ms Varine Lim Loo Nah
Poh Tiong Choon Logistics Ltd	6268-2522	6264-3394/ 6267-8796	sales@ptclogistics.com.sg	www.ptclogistics.com.sg	Mr Poh Key Boon	Mr Poh Kay Huat
Poh Tiong Choon Shipping (Pte) Ltd	6323-6888	6225-7641	ptcship@ptcship.com.sg	www.ptcship.com.sg	Mr Poh Key Boon	Mr Poh Kay Yong
Q-Log Services Pte Ltd	6542-8240	6542-6265	admin@qlog.com.sg	www.qlog.com.sg	Mr Nicholas Tan Seng Kwang	-
Quickflo Logistics Pte Ltd	6545-1152	6545-3036	quickflo@pacific.net.sg	-	Mr Joseph C.H. Khoo	Mr Winston Khoo
Rapid Shipping Pte Ltd	6294-2878	6294-2788	rapid@rapidsin.com	www.rapidsin.com	Mr Colin Ang	Mr Y K Tai
Renus Logistics Pte Ltd	6225-3456	6323-2488	charles@renuslogistics.com	www.renuslogistics.com	Mr Charles Chui	Ms Jenny Chew
Richland Logistics Services Pte Ltd	6543-7130	6419-7557	cplim@richland.com.sg	www.richland.com.sg	Mr Lim Chwee Kim	Mr Lim Chwee Poh
Rohde & Liesenfeld Pte Ltd	6324-0100	6324-0212	xn@rlsin.com.sg	www.rlsin.com.sg	Mr Christian Pauli	-
Rong De Distribution Pte Ltd	6223-1833	6327-1833	enquiries@rongde.com.sg	-	Mr Charlie Ang	Ms Veronica Ang
Rong De Logistic Pte Ltd	6224-4090	6224-1046	rongdelg@singnet.com.sg	-	Mr Philip Ang Hock Soon	Mr Charlie Ang Hock Chuan
Round-The-World (S) Corporation Pte Ltd	6294-6881	6291-9177	cs1.rtw@eaglesin.com.sg	-	Mr Andrew E.J. Tan	Ms Tan Siew Ling
Router Logistics Pte Ltd	6542-1663	6545-8630	router@singnet.com.sg	-	Mr Alfred Pek You Lok	Mr Jonathan Tan Kee Hiang
Rulewave Singapore Pte Ltd	6227-5101	6227-8132	rulewave@singnet.com.sg	www.rulewave.nl	Mr James B Whiteley	-
S.V.E.P. Logistics (Int'l) Pte Ltd	6323-3494	6325-4649	general@svep.com.sg	www.svep.com.sg	Ms Tan Chen Nee	Mr Simon Lim
Sankyu (Singapore) Pte Ltd	6469-3911	6469-7411	kiew@sankyu.com.sg	www.sankyu.com.sg	Mr Kiew Beng Mee	Mr T Arima
Scandinavia Warehouses Pte Ltd	6463-2100	6463-5688	scanwhse@singnet.com.sg	www.scanwhse.com.sg	Dr Koh Lam Son	Mrs Lynette Koh
Scanwell Logistics (Singapore) Pte Ltd	6542-5477	6542-6686	alantang@scanwell.com	www.scanwell.com	Mr Tang Keen Fei	Ms Lily Tan
Schenker Singapore (Pte) Ltd	6245-0888	6245-5383	fabrizio.anzolin@schenker.com	www.schenker.com.sg	Mr Fabrizio Anzolin	Mr Alan Tan



Members of SLA (as at 31 Dec 2005)

Ordinary Members

Company	Tel	Fax	E-mail	Website	Accredited Representative	Alternate
SDV Logistics Singapore Pte Ltd	6416-8333/ 6545-2240	6587-4873	wsee@sdv.com	-	Ms Winnie See	Mr Cyril Dumon
Seagull Marine Services (Pte) Ltd	6220-7477	6225-8919	sgmarine@pacific.net.sg	-	Mr Denley Ong	-
Sea-Hawk Freight Pte Ltd	6333-3231	6333-3235	larryltn@sindodamai.com.sg	www.seahawk.com.sg	Mr Larry Lim	Ms Poon Poh Sim
Sea-Shore Transportation Pte Ltd	6221-4766	6224-0421	deen@sea-shore.com.sg	www.sea-shore.com.sg	Mr Sharafdeen s/o A R	-
Seal Services Pte Ltd	6264-4111	6265-2555	enquiry@sealsvcs.com	-	Mr Eric Tan	-
Sembawang Kimtrans Ltd	6210-2121	6262-2393	victortan@kimtrans.com.sg	www.kimtrans.com.sg	Mr Stanley Lim Hwee Hong	Mr Victor Tan
Senkee Logistics Pte Ltd	6264-3333	6264-3331	richard.yong@senkee.com	www.senkee.com	Mr Richard Yong	Mr Terence Yong
SENKO International Logistics Pte Ltd	6316-1896	6316-1897	mandy@senko.com.sg	-	Mr Hiroyuki Mirin	Ms Mandy Fong Wan Ying
SH Cogent Logistics Pte Ltd	6266-6161	6261-5730	edwin@sh-cogent.com.sg	www.soonhock.com.sg	Mr Tan Yeow Lam, Edwin	Mr Tan Kok Sian, Alvin
Shipco Transport Pte Ltd	6223-4644	6224-3464	ssimonsen@shipco.com	-	Mr Sune Simonsen	-
Sigma Container Line Pte Ltd	6270-2166	6270-1678	sigma1@pacific.net.sg	-	Mr Edmund Ng	Ms Janet Ang
SILKargo Logistics (Singapore) Pte Ltd	6224-3633	6224-8551	teckchong@silkargo.com.sg	-	Mr Law Teck Chong	Ms Norzabariah
Singapore Offshore Petroleum Services Pte Ltd	6545-2541	6542-8363	Clement.Chua@sops.com.sg	www.sopsloyang.com	Mr Clement Chua	Mr Ching Kheng Hock
Singapore Technologies Logistics Pte Ltd	6462-8938	6468-0831	nelson.cho@semblog.com	www.semblog.com	Mr Nelson Cho	Mr Koh Soo Keong
Singapore Transport Supply Service Pte Ltd	6265-4277	6265-3000	stss@stss.com.sg	-	Mr Tony Png Teck Seng	Mr Steven Lim
SKK Freight Services Pte Ltd	6227-4188	6227-9207	elaine@skkfrt.com.sg	www.skkfrt.com.sg	Ms Elaine Low	Mr Reuben Low Hong Tat
Skylift Consolidator (Pte) Ltd	6542-6777	6542-9973/ 6542-8397	regina@skylift.com.sg/ amos@skylift.com.sg	www.skylift.com.sg	Ms Regina Tay	Mr Amos Kng
SM Integrated Transware Pte Ltd	6264-8488	6264-1280	smi1pl@singnet.com.sg	www.sm-singapore.com	Mr Larry Lim	Ms Jean Chai
S-Net Freight (Holdings) Pte Ltd	6546-8118	6546-5115	peter.lim@s-netglobal.com	www.s-netglobal.com	Mr Lim Tao Kwong	-
Sony Electronics (Singapore) Pte Ltd	6544-8000	6544-7647	Sla.Scass@ap.sony.com	www1.sony.com.sg	Ms Kumiko Sotoaka	Ms Seah Joo Sian
Soonest Express (S) Pte Ltd	6542-4456	6542-3349	tplim@soonest.com	www.soonest.com	Mr Lim Tow Peng	Ms Leow Ben Hwa
Speedmark Consolidation Service Pte Ltd	6278-1113	6278-5178	james.ong@speedmark.com.sg	www.speedmark.com	Mr James Ong	Mr Paul Teo
Speedway Cargo Services Pte Ltd	6546-5647	6546-5642	nick@speedway.com.sg	www.speedway.com.sg	Mr Iskandar Bin Abdul Kabis	Mr Ang Kah Boon
Spiral Transportation & Services Pte Ltd	6266-0105	6265-7363	admin@spiral.com.sg	-	Mr Tan Kaa Seng	Ms Chan Yuen Yoke
Star Global Shipping Pte Ltd	6720-8728	6720-8738	lawrence@starglobal.com.sg	www.starglobal.com.sg	Mr Lawrence Tan	Mr Kevin Koh
Store + Deliver + Logistics Pte Ltd	6863-0663	6863-0833	admin@store-deliver.com	www.store-deliver.com	Mr Michael Lee	Dr Lee Ah Teng
Sumiso (Singapore) Pte Ltd	6861-2358	6861-7280	alan@sumitomo-warehouse.com.sg	-	Mr Jason Goh	Mr Alan Peh
Suzue - PSA Cold Storage Pte Ltd	6223-9351	6225-1165	shekaran@suzue-psa.com.sg	-	Mr L. Shekaran	Mr Komoda Daisuke
T B C Transportation & Trading Pte Ltd	6272-9959	6275-5356	danielteh@tbc.com.sg	www.tbc.com.sg	Mr Teh Thiam Yau	Ms Joanne Tan
T.T. International Tradepark Pte Ltd	6668-0700	6898-9038	soonyap@tt-intl.com	www.tt-intl.com	Mr Yap Hock Soon	Mr Michael Koh
TAF e-Logistics (Asia) Pte Ltd	6542-8858	6542-7956	donald_lee@target-intl.com.sg	www.target-intl.com.sg	Mr Cheong Kwok Keong	Mr Donald Lee
Takase Corporation (Singapore) Pte Ltd	6273-1400	6273-5214	rosalind@takase.com.sg	-	Mr Yoshiki Yamaguchi	Mr Takao Shimoda
Tanny Services Pte Ltd	6863-0108	6863-2080	tannysgp@singnet.com.sg	www.tannyservices.com	Mr Ang Kim Loh	Mr Ang Eng Wee, Roger
Tentat Singapore Pte Ltd	6223-7533	6261-1378	hr@tentat.com	www.tentat.com	Mr Lee Teng Hong	Ms Jeannette Ong
THT Logistics Pte Ltd	6487-0070	6487-0030	sale@thtlogistics.com	www.thtlogistics.com	Mr David Lim	Mr Marcus Chang
Titan Project Services (S) Pte Ltd	6226-1511	6863-4315	karam@titanproject.com.sg	www.titanproject.com.sg	Mr Karamjeet Singh	Mr Govindarasu Tamilsalvan
TNL Express Pte Ltd	6560-0712	6560-0743	tnl@tnlexp.com.sg	-	Mr Teng Keok Ming	Mr Lay Hwee Kheng
TNS Shipping Services Pte Ltd	6273-0113	6272-6063	donald@tnsshpg.com.sg	-	Mr Spencer Tuppiani	Mr Bruce Tan
Toyo Logistics (S) Pte Ltd	6220-1193	6220-1169	toyosp@singnet.com.sg	-	Mr Kimata Akihiko	Ms Samantha Wong
Trans Global Projects (Singapore) Pte Ltd	6291-1455	6291-2877	moffley@transglobalgroup.com	www.transglobalgroup.com	Mr Mark Offley	-
Trans-Intl Shipping & Forwarding (S) Pte Ltd	6345-1066	6345-1855	general@ti-sin.com	www.ti-sin.com	Mr Lawrence Leong	-
Transit Air Cargo Singapore Pte Ltd	6438-1686	6438-1466	info@tacs.com.sg	www.transitair.com/ www.transitairasia.com.sg	Mr James Ng	-
Trans-Link Exhibition Forwarding Pte Ltd	6463-9868	6467-9467	translink_sgp@translink.com.sg	www.translinkgroup.com	Mr Bernard Chow	Dr Nat Wong
Trans-Link Express Pte Ltd	6463-9868	6467-4800	translink_sgp@translink.com.sg	www.translinkgroup.com	Mr Marcus Lau	Mr Sim Kian Kiat
Transoceanic Shipping Company Pte Ltd	6372-1471	6372-1461	lowyew@transoceanic-asia.com	www.transoceanic.com	Mr Low Yew Wing	-
Transware Distribution Services Pte Ltd	6861-2345	6861-6451	prem@transwarelog.com.sg	www.transwarelog.com.sg	Mr Peramagatan K.T.	Mr Guy Chiam
Transworld International Pte Ltd	6872-3333	6872-3878	mgt@tworldint1.com	-	Mr Chow Ta Toon	-
Trident Districentre Pte Ltd	6564-0200	6564-3297	zack@tdpl.com.sg	www.tdpl.com.sg	Mr Zack Tare	-
Tri-Net Logistics (Asia) Pte Ltd	6421-0488	6223-1123	A_Kawakubo@mitsui.com	-	Mr Asushi Kawakubo	-
UASL Singapore Pte Ltd	6223-9677	6223-8011	spbiswas@ubcl.com.sg	-	Mr Sripathi Prasanna	-
UBTS Pte Ltd	6268-1122	6268-1707	joyce.lee@ubts.com.sg	-	Ms Christina Ng	Ms Joyce Lee
U-Freight Singapore Pte Ltd	6542-2888	6545-7035	ong@ufreight.com	www.ufreight.com	Mr Ong Teng Huat	-
Ultimate Freight Services Pte Ltd	6223-4511	6224-6892	ulfrft@singnet.com.sg	-	Mr Richard Wong S H	Ms Belinda Chow
Universal Transport Pte Ltd	6862-1166	6862-9543	utpl1@singnet.com.sg	-	Mr Tan Han Lim	Mr Maurice Tan
UPS SCS (Singapore) Pte Ltd	6548-5546	6543-1226	jamal.uddin@ups-scs.com	-	Mr Jamaluddin bin Gulam Rasul	Ms Susan Ng
UTI Worldwide (Singapore) Pte Ltd	6542-6666	6324-6448	nloy@go2uti.com	www.go2uti.com	Mr Loy Nam	-



Members of SLA (as at 31 Dec 2005)

Ordinary Members

Company	Tel	Fax	E-mail	Website	Acccredited Representative	Alternate
Vanguard Logistics Services (Singapore) Pte Ltd	6311-4133	6220-9910	roy.chew@otslogisticsgroup.com	-	Mr Roy Chew	-
Vantec World Transport (S) Pte Ltd	6542-1333	6542-9066	lorraine_wong@vwtsg.com	www.vwtsg.com	Ms Lorraine Wong	Mr Danny Wee
Vasco Maritime Pte Ltd	6225-5510	6324-0010	admin@vascomaritime.com.sg	-	Mr P.R. Sreenivas	Ms Eve Heng
Wako Express Pte Ltd	6545-0101	6542-9381	wakomgr@singnet.com.sg	-	Ms Lena See	Ms Winnie Kang
WAP Logistics (Singapore) Pte Ltd	6271-7800	6271-9100	richmondteeng.sg@wap-logistics.com	www.waplogistics.com.sg	Mr Richmond Teng Tai Piau	-
Warehouse Logistics Net Asia Pte Ltd	6265-3232	6265-2220	johnniepng@wlina.com.sg	www.wlina.com.sg	Mr Johnnie Png	Mr Ben Ghazali Bin Abd Kadin Mohd
Warehousing & Distribution Pte Ltd	6569-4470	6566-0703	sales@wd.com.sg	www.wd.com.sg	Mr Simon Tan Kay Seng	Mr William Lin Yuquan
Weiss-Rohlig Singapore Pte Ltd	6535-3345	6535-7747	emily@weiss-rohlig.com.sg	www.weiss-rohlig.com.sg	Mr Lincoln Waters	Ms Emily Tan Siew Peng
Wheeler Logistics Pte Ltd	6267-4666	6264-1211	wheelog@singnet.com.sg	-	Mr Hong Jen Cien	-
Wilson Logistics (Singapore) Pte Ltd	6542-5454	6542-7203	enquiry@sg.wilsonlog.com	www.wilsonlog.com	Mr Bjorn Arne Palsson	Mr Raymond Neo
Winstar Logistic Pte Ltd	6227-2189	6227-3116/ 6227-9172	mailbox@winstarlog.com.sg	www.winstar.com.sg	Mr Matthew Chan	Mr Lim See Yong, Leonard
Winstar Shipping Pte Ltd	6220-0495	6271-0922	enquiry@winstar.com.sg	www.winstar.com.sg	Mr Matthew Chan	Mdm Ivy Tan
Worldgate Express Lines Pte Ltd	6226-1911	6220-8073	wgate@singnet.com.sg	www.worldgate.com.sg	Mr Ivan Lim	-
Worldscope Shipping Pte Ltd	6267-8983/ 6545-0244	6264-8637/ 6542-3931	StanleyOng@asiantigers-singapore.com	-	Mr Stanley Ong	Mr John Lim
Worldway Express Pte Ltd	6222-1522	6222-1533	wayne.wang@worldwayexpress.com	-	Ms Tan Siok Huang	Mr Wayne Wang
WWW Cargo Pte Ltd	6746-6836	6746-9839	kwokcheewei@wwwcargo.com	www.wwwcargo.com	Mr Wei Gaocheng	Mrs Phyu Phyu Wynn
Wyn2000 Transport & Container Services Pte Ltd	6266-0566	6266-0966	winston_chu_chu@hotmail.com	www.wyn2000.com.sg	Mr Winston Chu	Mr Chu Beng Siang
Yamato Transport (S) Pte Ltd	6278-3058	6273-3228	jeremy@yamato-sin.com	www.yamato-sin.com	Mr Jeremy Wan	Mr Kito Masasumi
Yang Kee Logistics Pte Ltd	6227-9729	6226-3493	corporate@yangkee.com	www.yangkee.com	Mr Ken Koh	Mr Koh Yang Kee
YCH Global Logistics Pte Ltd	6767-7777	6767-7778	catherine@ych.com	www.ych.com	Ms Catherine Yap	Dr Robert Yap
YS Logistics (S) Pte Ltd	6466-6882	6466-9924	sakamoto@yslogistics.com.sg	-	Mr Yasuhide Sakamoto	-
Yusen Air & Sea Service (S) Pte Ltd	6546-8858	6546-8022	richardchua@yusen.com.sg	www.yusen.com.sg	Mr Richard Chua	Mr Martin Ng



Members of SLA (as at 31 Dec 2005)

Associate Members

Company	Tel	Fax	E-mail	Website	Accredited Representative
3i Technologies Pte Ltd	6262-6455	6262-6502	kenneth@3itechnologies.com	www.3itechnologies.com	Mr Kenneth Tan Kwang Leng
Acon Global Logistics Pte Ltd	6223-6878	6226-0212	stanley@aconglobal.com.sg		Mr Stanley Lim Hwee Hong
Biforst Singapore Pte Ltd	6481-0117	6481-3585	ks.ng@biforst.com.sg	www.biforst.com.sg	Mr Koh Han Lee
Brian Mae Pte Ltd	6532-0315/ 6477-1111	6535-0162	benny@brianmae.com	www.brianmae.com	Mr See Boon Tiong
Conrad & Sons Risk Specialists Pte Ltd	6220-0040	6220-0041	info@insurance.com.sg	www.insurance.com.sg	Mr Collin Chiew
CrimsonLogic Pte Ltd	6887-7733	6778-5277	davidsiah@crimsonlogic.com	www.crimsonlogic.com	Mr David Siah
Digital Network Access Communications Pte Ltd	6486-8777	6482-7555	cglim@grid.net.sg	www.grid.net.sg	Mr Lim Chin Guan
Eagle Datamation International Pte Ltd	6247-9420	6247-9419	mike@edi.com.sg	www.edi.com.sg	Mr Michael Coney
EBS Logistics Pte Ltd	6546-5508	6545-8538	ebs@ebslogistics.com.sg	Mr Low Wee Bing	
Freightworks International Pte Ltd	6222-5522	6222-4337	jason@freightworks.com.sg	Mr Jason Chan Wai Seng	
G & U Asia Pacific Logistics Pte Ltd	6668-4488	6668-4422	main@gu-logistics.com	www.gu-logistics.com	Mr William Tan
G Link Express Logistics (Singapore) Pte Ltd	6532-7088	6532-7012	markchan@glinksingapore.com	www.glinkgroup.com	Mr Mark Chan Tuck Hoe
Gati Limited	6396-8865	6396-8867	brad.jeffreys@gati.com	www.gati.com	Mr Brad Jeffreys
Global Tank Container Pte Ltd	6220-1445	6220-6061	william@gtc.sg	Mr William Poh Kar Heng	
Goldbell Engineering Pte Ltd	6861-0007	6862-1865	jimmychua@goldbell.com.sg	www.goldbell.com.sg	Mr Chua Geok Cheng Jimmy
Halcon Primo Logistics Pte Ltd	6349-2777	6349-2788	pettywong@halconprimo.com	www.halconprimo.com	Ms Petty Wong
I.M. Freight International	6226-0380	6223-3597	elaine@imf.com.sg	www.imfreight.com	Ms Elaine Low
IPACS Asia Pte Ltd	6213-8999	6213-8998	slwong@ipacs.com	www.ipacs.com	Mr Wong Sing Lam
J. Martens (Asia-Pacific) Pte Ltd	6416-3036	6536-7972	martin@jmartens.com.sg	www.jmartens.com.sg	Mr Arlex Koh
MACS-UIB Insurance Brokers Pte Ltd	6323-3411	6324-2788	sam@macs-uib.com	www.macs-uib.com	Mr Sam Tan
Minorplanet South East Pte Ltd	6456-7898	6456-8876	info@minorplanet.com.sg	-	Mr David Peter Roberts
NBS Logistics & Warehousing Pte Ltd	6265-0653	6265-2175	mynbslog@singnet.com.sg	-	Mr Ng Eng Hock
Oversea-Chinese Banking Corporation Limited	6890 3737	6532-2359	simljbetty@ocbc.com.sg	www.ocbc.com.sg	Ms Betty Sim Luang Joo
P&O Nedlloyd Limited (P&O Nedlloyd Logistics)	6376-3820	6878-0937	alvin.fu@ponl.com	www.ponlogistics.com	Mr Alvin Fu
Pan Asia Paper Co. Pte Ltd	6327-4188	6327-4266	delphine.ng@panasia.com.sg	www.panasia.com.sg	Mr Geert Van De Ven
Q-Log Transportation Pte Ltd	6542-8240	6542-6265	admin@qlog.com.sg	www.qlog.com.sg	Mr Adam bin Abdul Hamid
Senator International Singapore Pte Ltd	6542 1123	6542 9079	sin@senator-international.com	www.senator-international.com	Mr Patrick Tan
Spiral Marine Pte Ltd	6266-0105	6265-7363	spiral@spiral.com.sg	-	Mr Tan Kaa Seng
T.V.L. Shipping (1997) Pte Ltd	6223-3823	6223-1355	garyng@tv.com.sg	-	Mr Gary Ng Wee Siong
Through Transport Mutual Insc Assn (Eurasia) Ltd	6323-6577	6323-6277	andrew.kemp@thomasmiller.com	www.ttclub.com	Mr Andrew Kemp
Transcontainer Limited Singapore Branch	6220-8001	6220-8087	cboon@tcl.co.jp	www.tcl.co.jp	Mr Makoto Nakaya
TransLiner Pte Ltd	6324-0154	6324-1126	admin@transliner.com.sg	www.transliner.com.sg	Mr P R Sreenivas
Xpress 21 Pte Ltd	6762-2121	6268-4567	edwardtham@x21.com.sg	www.x21.com.sg	Mr Edward Tham Wong Weng
York Transport Equipment (Asia) Pte Ltd	6861-0577	6861-4045	sfwong@yorktpt.com.sg	www.yorktransport.com.sg	Mr David Wong

Singapore Registry of Accredited Multimodal Transport Operators (as at 31 Dec 2005)

Company			
A. Hartrodt Singapore Pte Ltd	F.H. Bertling Pte Ltd	Keppel Logistics Pte Ltd	S.V.E.P. Logistics (Int'l) Pte Ltd
ABX LOGISTICS (Singapore) Pte Ltd	Fast Ipsen Logistic (S) Pte Ltd	Leschaco Pte Ltd	Sea-Hawk Freight Pte Ltd
Addicon Logistics Management (S) Pte Ltd	FPS Global Logistics Pte Ltd	Liner Shipping Pte Ltd	Sembawang Kimtrans Ltd
Atlantic Forwarding Pte Ltd	Freight Links Express Pte Ltd	Mac-Nels Agencies Pte Ltd	Singapore Technologies Logistics Pte Ltd
BALtrans Logistics Pte Ltd	Freightworks International Pte Ltd	Maersk Logistics Singapore Pte Ltd	Tanny Services Pte Ltd
BAX Global Pte Ltd	Geodis Overseas Pte Ltd	Meiko Trans (Singapore) Pte Ltd	Trans-Link Express Pte Ltd
Birkart Globistics (S.E.A.) Pte Ltd	Geologistics Pte Ltd	MOL Logistics (Singapore) Pte Ltd	Transworld International Pte Ltd
Continental Feeders Pte Ltd	Global Container Freight Pte Ltd	NNR Global Logistics (S) Pte Ltd	Ultimate Freight Services Pte Ltd
Crystal Freight Services Pte Ltd	Global Tank Container Pte Ltd	NYK Logistics (Singapore) Pte Ltd	UTI Worldwide (Singapore) Pte Ltd
Deugro (Singapore) Pte Ltd	Goodway Agencies (Shipping) Pte Ltd	Pactrans International Pte Ltd	Weiss-Rohlig Singapore Pte Ltd
DFDS Transport (Singapore) Pte Ltd	Harbour Handlers Pte Ltd	Pan Ocean Transport Pte Ltd	Worldgate Express Lines Pte Ltd
EES Freight Services Pte Ltd	HMG Logistics Pte Ltd	Pinnacle World Transport Pte Ltd	Worldscope Shipping Pte Ltd
EGL Eagle Global Logistics (S) Pte Ltd	Island Line Pte Ltd	Poh Tiong Choon Shipping (Pte) Ltd	Yusen Air & Sea Service (S) Pte Ltd
Exel Singapore Pte Ltd	Jetsea Logistics (S) Pte Ltd	Rapid Shipping Pte Ltd	
	JP Express Services Pte Ltd		





51 Thomson Road, 153B Goldhill Centre, Singapore 307607

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